

## Introductory Briefing: The Independent Comprehensive Evaluation (ICE)

The present mandate of the Lead Group and the Secretariat runs to the end of 2015, and the 2012–2015 Strategy, envisaged a comprehensive evaluation that would inform SUN's subsequent development.

Based on competitive tenders, Mokoro Limited (working in partnership with Valid International and FEG Consulting) has been appointed to conduct the evaluation.

## The Terms of Reference stipulate that the ICE:

is to consider all aspects of SUN – its institutional structure, objectives, working model(s), decision processes, role within the wider architecture of international development, relevance, value-added, efficiency and effectiveness. It will address how effective SUN has been in carrying out its objectives -- concerned with accelerating the reduction of undernutrition -- and to pose options for evolution of the SUN movement to build on strengths and address weaknesses. It will provide an independent assessment of what SUN has accomplished and is accomplishing, the efficiency and effectiveness of its different components (its governance, networks and secretariat), its current functioning and to the extent feasible, its contribution at country, regional and global levels. It will examine the extent to which SUN is helping national governments, and other stakeholders, to contribute to transformations in the way nutrition is being addressed. And it will assess the role of SUN in increasing attention to women's empowerment and gender equality and in catalyzing nutrition-sensitive approaches in agriculture, health care, water and sanitation and other sectors. (TOR ¶7)

The evaluation will deliver its reports to the Visioning Sub-Group (VSG) of SUN's Lead Group, and the evaluation's final report will provide a platform for a visioning exercise to determine the future of SUN. The evaluation's independence is safeguarded by an independent panel of Quality Assurance Advisers.

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Independent Comprehensive Evaluation of the SUN Movement

The evaluation's draft Inception Report was submitted to the VSG at the end of July 2014; it will submit an Interim Progress Report in early September, and a Final Report in December 2014.

During September and October the evaluation team will undertake case studies in eight SUN countries. These case studies are pivotal: they will enable the team to see the extent to which SUN is making a difference at country level. The selected countries represent a wide range of countries geographically, linguistically, and in terms of income levels and nutrition challenges. The case studies will explore how well the SUN support is tailored to the specific nutritional constraints and priorities in each country, and the influence of different contexts on SUN's performance.

The evaluation team will be consulting with the widest possible range of SUN stakeholders. Full TOR are available on the SUN website, where the evaluation's interim and final reports will also be published.

## The Evaluation Team

The evaluation team is led by **Stephen Lister** (who will focus on evaluation methodology, aid effectiveness and the donor network). **Stephanie Allan** is the Research Coordinator, with additional research support from **Zoe Driscoll** and **Lilli Loveday** (who is also Mokoro's assignment manager for the evaluation). Senior evaluators, and their areas of focus are:

Mirella Mokbel Genequand Nutrition, UN network

**Alta Fölscher** Aid flows, financial tracking, use of country

systems

**Chris Leather** CSO Network, food security

**Robrecht Renard** Economics, efficiency, cost-benefit

analysis

**Stephen Turner** SUN business network, social

protection

Muriel Visser Governance, gender

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