

SUN Movement Reporting Template, 2016

VIETNAM

2016 Reporting Template: Joint-Assessment by National Multi-Stakeholder Platform

April 2015 to April 2016

Process and Details of the 2016 Joint-Assessment exercise

To help the SUN Movement Secretariat better understand how your inputs for the Joint-Assessment 2016¹ were compiled from stakeholders, and to what extent the process was useful to in-country stakeholders, please provide us with the following details:

Participation

1. Did the following stakeholder groups provide specific inputs, whether in writing or verbally, to the Joint-Assessment?

Group	Yes (provide number) / No (= 0)
Government	1
Civil Society	7
Science and Academia	1
Donors	0
United Nations	1
Business	0
Other (please specify)	0

2. How many people in total	participated in the	process at some point?	20
	P 4.1 4.4 P 4.1 P 4.1 P 4.1 P	process are control points.	

¹Please note that the analysed results of this Joint-Assessment exercise will be included in the SUN Movement Annual Progress Report 2016 along with the details of how the exercise was undertaken in- country.



Process

3. Was the Joint-Assessment data gathered and/or reviewed during a face-to-face meeting, or via email?

Step	Format		
Collection	Meeting Email x		
Review, validation	Meeting Email x		

4. If a collection or validation meeting did take place, please attach a photo of it if possible

Usefulness

5. If a collection or validation meeting did take place, would you say that the meeting was useful to participants, beyond the usual work of the MSP? Yes

Why?

It made the members feel more engaged and committed to a common goal. The exercise helped us together review the progress and see what the positive changes and what the remaining challenges so that we can make a better plan for the coming period



N/A	0	1	2	3	4
Not applicable	Not started	Started	On-going	Nearly completed	Completed
Progress Marker not applicable to	Nothing in	Planning begun	Planning completed and	Implementation complete with	Fully operational /Target
current context	place		implementation initiated	gradual steps to processes becoming	achieved/On-going with continued
				operational	monitoring/ Validated/ Evidence
					provided

Process 1: Bringing people together in the same space for action

PROCESS 1: Bringing people together in the same space for action

Strengthened coordinating mechanisms at national and sub-national level enable in-country stakeholders to better work for improved nutrition outcomes. Functioning multi-stakeholder and multi-sectoral platforms enable the delivery of joint results, through facilitated interactions on nutrition related issues, among sector relevant stakeholders. Functioning multi-stakeholder platforms (MSP) enable the mobilisation and engagement of relevant stakeholders, assist relevant national bodies in their decision making, enable consensus around joint interests and recommendations and foster dialogue at the local level.

Progress marker 1.1: Select	/ develop coordinating mechanisms at country level

DEFINITION	POSSIBLE SIGNS	FINAL PLATFORM SCORE	WHAT ACTIVITIES / INTERVENTIONS UNDERLIE EACH SCORE
This progress marker looks at	■ Formal multi-sectoral and multi-stakeholder coordinating	4	■ National Nutrition Strategy 2011-
the extent to which	structure in place and functioning, such as a high level convening		2020 is in place. NIN is the focal
coordination mechanisms are	body from government (political endorsement)		point for the NNS and SUN. Line
established at government	 Official nomination of SUN Government Focal Point as 		ministries have defined roles and
level and are regularly	coordinator		responsibilities
convened by high-level	■ Convene MSP members on a regular basis		■ MSP is the Nutrition Working
officials. It indicates if non-	■ Appoint Focal Points/conveners for Key Stakeholder Groups e.g.		Group, an official technical
state constituencies such as	Donor convener, Civil Society Coordinators, UN Focal Point,		working group within Health
the UN Agencies, donors, civil	Business Liaison Person, Academic representative		Partnership Group. It meets once
society organisations and	■ Institutional analysis conducted of capacity of high-level structure		every 6 weeks
businesses have organised	Establish or refine terms of reference, work plans and other types		National Nutrition Action Plan
themselves in networks with	of enabling arrangements [Supporting documents requested]		2016-2020 is in the process of
convening and coordinating			development (first draft is to be
functions.			shared)



Progress marker 1.2: Coordinate	Progress marker 1.2: Coordinate internally and expand membership/engage with other actors for broader influence						
Progress marker 1.2: Coordinate This progress marker looks at the extent to which coordinating mechanisms established by the government and by non-state constituencies are able to reach out to relevant members from various sectors, to broaden the collective influence on nutrition-relevant issues. It	 Expand MSP to get key members on board Additional relevant line ministries, departments and agencies on board e.g. nutrition-sensitive sectors Actively engage executive level political leadership Key stakeholder groups working to include new members e.g. Development partners; diverse civil society groups; private sector partnerships; media; parliamentarians; scientists and academics Engage with actors or groups specialised on specific themes such as gender, equity, WASH etc 	er actors for broader inf	 Not much progress on involving local levels or relevant other stakeholders (such as local CSO, Private sector, Academia) No donor is interested to be the donor convener Recent efforts to get other ministries on board (Education, Agriculture, Social Affairs) but a stronger commitment should be made through a clear cooperation mechanism and coordination. For the health sector, there is a decentralized 				
also analyses the extent to which local levels are involved in the multi-stakeholder-sector approach in nutrition (e.g. decentralisation of platforms). Progress marker 1.3: Engage w	 Establish decentralised structures and/or processes that support planning and action locally, and create a feedback loop between the central and local levels, including community, and vulnerable groups. [Provide examples, if available] ithin/ contribute to multi-stakeholder platform (MSP) 		structure to 63 provinces/cities. At provincial level, annual planning and action have taken place but major budget for nutrition (specific) is from the central government budget allocation				
This progress marker looks at the actual functioning of the MSP to facilitate regular interactions among relevant stakeholders. It indicates the capacity within the multistakeholder platforms to actively engage all stakeholders, set significant agendas, reach consensus to influence decision making process and take mutual ownership and accountability of the results.	 Ensure MSP delivers effective results against agreed work-plans Ensure regular contribution of all relevant MSP stakeholders in discussions on: policy/legal framework, CRF, plans, costing, financial tracking and reporting, annual reviews. Regularly use platform for interaction on nutrition-related issues among sector-relevant stakeholders Get platform to agree on agenda / prioritisation of issues Use results to advocate / influence other decision-making bodies Key stakeholder groups linking with global support systemand contributing to MSP/nutrition actions e.g. financial, advocacy, active involvement 	2	 MSP meets regularly and works on prioritized agenda. Interaction among stakeholders across sectors has no further progress since last year. In early 2016, the NNS has mid tearm review by international consultant and local team. The results will shape up the next NPAN. It is expected that the dissemination will take place in Quarter 4 of 2016, thus more advocating work will be involved by then to improve the PM 1.3 				



Progress marker 1.4: Track, report and critically reflect on own contributions and accomplishments						
This progress marker looks at	■ Monitor and report on proceedings and results of	0	No progress since last year			
the capacity of the multi-	MSP (including on relevant websites, other					
stakeholder platform as a	communication materials) on a regular basis					
whole to be accountable for	[Supporting documents requested from the latest					
collective results. It implies	reporting cycle]					
that constituencies within the	Key stakeholder groups tracking commitments and					
MSP are capable to track and	are able to report on an annual basis, at a					
report on own contributions	minimum e.g. financial commitments, Nutrition for					
and achievements.	Growth commitments, etc.					
Progress marker 1.5: Sustain th	e political impact of the multi-stakeholder platform					
This progress marker looks at	■ Integrate MSP mechanism on nutrition into	0	No progress since last year			
how the multi-stakeholder	national development planning mechanisms					
approach to nutrition is	■ Continuous involvement of the executive level of					
institutionalised in national	political leadership irrespective of turnover					
development planning	■ Institutional commitments from key stakeholder					
mechanisms and in lasting	groups					
political commitments, not						
only by the government						
executive power but also by						
the leadership of agencies and						
organisations.						

Stakeholders	Description/ Key contribution of each stakeholder to Process One	
Government	- Key actor, coordination, convener	
UN	- Advocacy, Policy development, networking (internal and external)	
Donor	- Not yet defined and networking	
Business	- No transparent mechanism and coordinating forum for fair and legal participation	
CSO	- Not strong commitment, act on voluntary basis	
Others	-	

OVERALL SUMMARY OF PROGRESS ACHIEVED OVER THE PAST YEAR (APRIL 2015 – APRIL 2016) FOR PROCESS 1: Bringing people together in the same space (i.e. Overall achievements/positive changes/ key challenges and suggestions for improvements/ other relevant activities in the context of scaling up nutrition efforts in country)

- NNS is having midterm review by international consultant and local team. Objectives of NPAN 2012 – 2015 were tracked to identify achievment and challenges thus to shape up the next NPAN. MSP is trying to reconnect and setting up mechanism to work across minstries and sectors and to advocate the put nutrition higher in Government Agenda with the engagement of Government Bureau.



- Successful advocacy work in putting stunting as an indicator in the 5-year Action Plan of the Health Sector and the Socio-Economic Plan of the Government 2016 2020.
- New government is taking place and the election for National Assembly will be in May 2016. A new opportunity to advocate and influence key policy and decision makers is to be taken. Vietnam needs external supports to raise the improtance of investment in nutrition in new government so that MSP will be more effective and active. A high level nutrition meeting or visit by SUN high level officer to Vietnam could be an entry point for advocacy.

Process 2: Ensuring a coherent policy and legal framework

N/A	0	1	2	3	4
Not applicable	Not started	Started	On-going	Nearly completed	Completed
Progress Marker not applicable	Nothing in place	Planning	Planning completed and	Implementation complete with	Fully operational /Target
to current context		begun	implementation initiated	gradual steps to processes becoming	achieved/On-going with continued
				operational	monitoring / Validated/ Evidence
					provided

Process 2: Ensuring acoherent policy and legal framework

The existence of a coherent policy and legal framework should inform and guide how in-country stakeholders work together for improved nutrition outcomes. Updated policies, strategies and legislations are fundamental to prevent conflicts of interest among the wide range of actors involved in a complex societal topic such as nutrition. This process focuses on the enabling policy and legal environment.

DEFINITION	POSSIBLE SIGNS	FINAL PLATFORM SCORE	WHAT ACTIVITIES / INTERVENTIONS UNDERLIE EACH SCORE
This progress marker looks at	■ Regular multi-sectoral analysis and stock-take of	4	Nutrition policies and programmes that have
the extent to which existing	existing policies and regulations		been endorsed by the Government were kept
nutrition-relevant (specific	 Reflect on existing policies and legal framework 		track and analysed
and sensitive) policies and	Existence of review papers		
legislations are analysed using	■ Indicate any nutrition relevant (specific and		Recent review paper is the Midterm Technical
multi-sectoral consultative	sensitive) policies and legislations identified,		Review of NPAN 2012-2015 (Draft attached)
processes with representation	analysed during the reporting period and specify		
from various stakeholders,	the type of consultative process that was applied		
especially civil society	Minimum Requirements for Scoring 4: Countries		
representatives. It indicates	are required to provide evidence of the analysed		
the availability of stock-taking	policies and legislations		
documents and continuous			
context analysis that can			



inform and guide policy making.			
Progress marker 2.2: Continuou	usly engage in advocacy to influence the development	, update and dissemi	nation of relevant policy and legal frameworks
This progress marker looks at the extent to which in-country stakeholders are able to contribute, influence and advocate for the development of an updated or new policy and legal framework for improved nutrition and its dissemination (i.e. advocacy and communication strategies in place to support the dissemination of relevant policies). It focuses on how countries ascertain policy and legal coherence across different ministries and try to broaden political support by encouraging parliamentarian engagement. It also focuses on the efforts of in-country stakeholders to influence decision makers for legislations and evidencebased policies that empower the most vulnerable and disadvantaged (children and women) through equity-based approaches.	 Existence of a national advocacy and communication strategy Advocacy for reviewing or revising policies and legal framework with assistance from other MSP members to ascertain quality Develop common narrative and joint statements to effectively influence policy making Parliamentary attention and support (e.g. groups that deal specifically with nutrition; votes in support of MSP suggested changes) Influence of nutrition champions in advancing pro-nutrition policies Key stakeholder groups promote integration of nutrition in national policies and other related development actions Publications, policy briefs, pressengagement examples, workshops Dissemination and communication of policy / legal framework by key stakeholders among relevant audiences Minimum Requirements for Scoring 4: Countries are required to provide evidence of advocacy impact on policy and legal frameworks and supporting strategies 	2	 There are certain advocacy and communication efforts in country but no formal written strategy in place There is no formal mechanism and structure to coordinate Parliamentary attention and supports Publication, policy briefs, workshops to influence the development, update and dissemination of relevant policy.



Progress marker 2.3: Develop or updatecoherent policies and legal frameworks through coordinated and harmonised in-country stakeholders efforts					
This progress marker looks at the extent to which in-country stakeholders - government (i.e. line ministries) and nonstate partners - coordinate their inputs to ensure the development of a coherent policy and legislation framework.	between relevant line-ministries E.g Existence of national ministerial guidelines / advice / support for mainstreaming nutrition in sector policies. Key Stakeholder Groups coordinate and harmonise inputs to national nutrition related		 NPAN 2016 – 2020 is in the process of development, which serves as the national ministerial guidelines for mainstreaming nutrition in sector policies The operation and enforcement of legal framework (The Code, Maternity Leave Laws, Food Fortification Laws) are in place. In Jan 2016, Food Fortification Laws was ratified with mandatory fortification of certain nutrients (iron, zinc, vitamin A, iodine in identified food vehicles. Ratification of Children's Laws in favour of nutrition care for pregnant women, infants and young children The initiation of Zero Hunger Action Plan (by Agriculture sector) with Pillar 2 on Zero Nutrition National Health Action Plan 2016 - 2020 include stunting as one of the indicators, it will work forwards the inclusion of this indicator in SEDP 		
Progress marker 2.4: Operation	efforts palise / enforcethe legal frameworks				
This progress marker looks at the availability of mechanisms to operationalise and enforce legislations such as the International Code of Marketing of Breast-Milk Substitutes, Maternity Leave Laws, Food Fortification Legislation, Right to Food,	 Availability of national and sub-national guidelines to operationalise legislation Existence of national / sub-national mechanisms to operationalise and enforce legislation [Please share any relevant reports/documents] Minimum Requirements for Scoring 4: Countries are required to provide evidence of law enforcement 	1	MSP, particularly MOH and UNICEF work on this but no formal mechanism is in place		



among others.							
Progress marker 2.5: Track and	Progress marker 2.5: Track and report for learning and sustaining the policy and legislation impact						
This progress marker looks at	■ Existence and use of policy studies, research	2	A&T/MOH/UNICEF have published and				
the extent to which existing	monitoring reports, impact evaluations, public		disseminated polices studies, monitoring reportsm				
policies and legislations have	disseminations etc.		impact evaluation, public dissemination. Other				
been reviewed and evaluated	■ Individual stakeholder groups contribution to		partners also contribute via MSP				
to document best practices	mutual learning						
and the extent to which	Minimum Requirements for Scoring 4: Countries						
available lessons are shared by	are required to provide evidence of lessons						
different constituencies within	learned from reviews and evaluations, such as						
the multi-stakeholder	case studies and reports						
platforms.							

Stakeholders	Description/ Key contribution of each Stakeholder to Process Two
Government	- Policy development, operation
UN	- Advocacy and technical and financial supports
Donor	- Funding
Business	- Join model development for Promotion of social marketing of nutrition products
CSO	- Research report, evaluation
Others	-

OVERALL SUMMARY OF PROGRESS ACHIEVED OVER THE PAST YEAR (APRIL 2015 – APRIL 2016) FOR PROCESS 2: Coherent policy and legal framework (i.e. Overall achievements/positive changes/ key challenges and suggestions for improvements/ other relevant activities in the context of scaling up nutrition efforts in country)

- 1. Government Decree 2015/85 on female workers regulating mandatory establishment of daycare centers/kindergartens and lactation rooms in workplaces with many female workers (Oct. 2015). The new decree will serve as a strong legislative ground to promote ECD, breastfeeding....in workplaces with many female workers. The new Decree regulates:
 - equal employment rights of female workers
 - working regime of female workers
 - mandatory establishment of daycare centers, kindergartens and lactation rooms in enterprises with many female workers
 - Partial support of child care cost and job security for female employees on maternity leave.
- 2. Program practical guide on Social marketing in nutrition (2016)

2016 Joint-Assessment of National Multi-Stakeholder Platform Vietnam



3. Government decree 2016/09 on food fortification (Feb. 2016) regulates **MANDATORY** iodization of salt for human consumption and food processing and wheat flour fortification with zinc and iron and fortification of cooking oil with vitamin A. With this new government decree, Viet Nam's legislation now more closely aligns with international recommendations on micronutrient deficiencies control. This is indeed a critical milestone and will help us reactivate and strengthen the national micronutrient deficiencies program in Viet Nam.

The adoption of this new decree will timely contribute to addressing micronutrient deficiencies among population especially pregnant women and children under 5. According to MICS 2011, the USI coverage was only 45%. The 2014 National Micronutrient Survey findings showed severe levels of micronutrient deficiencies among women and children under 5 at levels of public health significance:

- Anemia and iron deficiency prevalence among pregnant women was 54.3% and among children under 5 was 63.6%.
- Zinc deficiency among pregnant women was very high at over 80% while among children under 5 was 69.4%.
- Prevalence of low concentration of vitamin A in breast milk of lactating women was 34.8%. Micronutrient deficiencies during pregnancy have negative consequences on child growth and development and mothers' health.



Process 3: Aligning actions around a Common Results Framework

N/A	0	1	2	3	4
Not applicable	Not started	Started	On-going	Nearly completed	Completed
Progress Marker not applicable	Nothing in place	Planning	Planning completed and	Implementation complete	Fully operational /Target
to current context		begun	implementation initiated	with gradual steps to	achieved/On-going with
				processes becoming	continued monitoring/ Validated/
				operational	Evidence provided

Process 3: Aligning actions around a Common Results Framework (CRF – please see ANNEX 4 for the definition)

The alignment of actions across sectors that significantly contribute to nutrition improvement demonstrates the extent to which multiple sectors and stakeholders are effectively working together and the extent to which the policies and legislations are operationalised to ensure that all people, in particular women and children, benefit from an improved nutrition status. This process delves into the operational side of policy and legal frameworks and how they translate into actions². The term 'Common Results Framework' is used to describe a set of expected results agreed across different sectors of Governments and among key stakeholders through a negotiated process. The existence of agreed common results would enable stakeholders to make their actions more nutrition driven through increased coordination or integration. In practice, a CRF may result in a **set of documents that are recognised as a reference point** for all sectors and stakeholders that work together for scaling up nutrition impact.

Progress marker 3.1: Align existing actions around national nutrition targets/policies					
DEFINITION	POSSIBLE SIGNS	FINAL PLATFORM SCORE	WHAT ACTIVITIES / INTERVENTIONS UNDERLIE EACH SCORE		
This progress marker looks at the extent to which in-country stakeholder groups take stock of what exists and align their own plans and programming for nutrition to reflect the national policies and priorities. It focuses on the alignment of actions across sectors and relevant stakeholders that significantly contribute towards improved nutrition. Note: while Progress Marker 2.1 looks at the review of policies and legislations, Progress Marker 3.1 focuses on the	 Multi-sectoral nutrition situation analyses/overviews Analysis of sectoral government programmes and implementation mechanisms Stakeholder and nutrition action mapping Multi-stakeholder consultations to align their actions Map existing gaps and agree on core nutrition actions aligned with the policy and legal frameworks 	3	NPAN 2012-2015 is evaluated, involving different stakeholders and sectors. Gaps and challenges are identified Multi-stakeholder consultation workshop was organized NPAN 2015 – 2020 is being developed with core actions and revised indicators.		

² 'Actions' refers to interventions, programmes, services, campaigns and enacted legislation or specific policy. The 2013 Lancet Series on Maternal and Child Nutrition provides a set of evidence-based high-impact specific nutrition actions including the uptake of practices such as 'exclusive breastfeeding for six months'

-



review of programmes and	Minimum requirements for scoring 4:		
implementation capacities	Countries are required to provide		
	documentation supporting the		
	alignment		
This progress marker 3.2: Translate policy and to which in-country stakeholders are able to agree on a Common Results Framework to effectively align interventions for improved nutrition. The CRF is recognised as the guidance for medium-long term implementation of actions with clearly identified nutrition targets. Ideally, the CRF should have identified the coordination mechanism (and related capacity) and defined the roles and responsibilities for each stakeholder for implementation. It should encompass an implementation		3	 (CRF) for scaling up nutrition Identification and definition of roles and tasks are initiated at the early stage of development of NNS. Resource for implementation is mobilized and allocate in alignment with CRF Costing was not included in the previous NPAN but it is planned to do in the next NPAN 2016 – 2020 Coordination, M&E are issues that need to be improved
matrix, an M&E Framework and costed interventions, including costs estimates for advocacy, coordination and M&E.	interventions; cost estimates for advocacy, coordination and M&E capacity strengthening needs and priorities Assessment of coordination capacity to support CRF Minimum requirements for scoring 4: Countries are required to provide evidence of a robust plan that has been technically and politically endorsed		

³This assumes existence of multi-sectoral and multi-stakeholder coordination and engagement under Process1



Progress marker 3.3: Organise and implementation	ment annual priorities as per the Common F	Results Framework		
This progress marker looks specifically at the national and local capability to sequence and implement the priority actions. This requires, on the one hand, a clear understanding of gaps in terms of delivery capacity and, on the other hand, a willingness from in-country and global stakeholders to mobilise their technical expertise to timely respond to the identified needs in a coordinated way.	 Assessments conducted of capacity for implementation, including workforce and other resources Sequencing of priorities to mobilise and develop capacity of implementing entities in line with assessments and agreed arrangements Existence of annual detailed work plans with measurable targets to guide implementation at national and subnational level Institutional reform implemented as needed to increase capacity of coordination mechanism Minimum requirements for scoring 4: Countries are required to provide 	2	 Midterm review is on the way for sharing lessons. 5-year NPAN is to be developed (no annual detailed work plan, except for a National Nutrition Program operated by Health sector with measurable targets to guide implementationat national and sub-national level) 	
	evidence of aligned actions around			
	annual priorities such as an annual work			
	plans or implementation plan			
Progress marker 3.4: Jointly monitor price	ority actions as per Common Results Frames	vork		
This progress marker looks specifically at	■ Information System (e.g. multi-sectoral	3	Information system in place (Nutrition	
how information systems are used to	platforms and portals)in place to		Surveillance system) to collect, analyze and	
monitor the implementation of priority	regularly collect, analyse and		communicate the agreed indicators	
actions for improved nutrition. It looks	communicate the agreed indicators		Regular progress reports are disseminated	
specifically at the availability of joint	focusing on measuring implementation		Joint reviews/visits made by MOH/UN/NGO	
progress reports that can meaningfully	coverage and performance		National Nutrition Budget was reviewed and	
inform the adjustment of interventions	Existence of regular progress reports		adjusted based on analysis of annual reports	



and contribute towards harmonised targeting and coordinated service delivery among in-country stakeholders.	 Conducting of joint annual/regular reviews and monitoring visits Adjustments of annual plans, including 		
	budgets based on analysis of		
	performance		
	■ Existence of participatory monitoring		
	by civil society		
	Minimum requirements for scoring 4:		
	Countries are required to provide		
	evidence of regular/annual joint review		
	of implementation coverage and		
Barrier and a S. E. al. al. in al. and	performance of prioritised actions		
	ation of actions to understand, achieve and	-	
This progress marker looks specifically at	Reports and disseminations from	3	Reports and disseminations from population-
how results and success is being evaluated to inform implementation	population-based surveys, implementation studies, impact		based surveys, implementation studies,
decision making and create evidence for	implementation studies, impact evaluation and operational research		impact evaluation and operational research Capture and share lessons learned, best
public good.	 Capture and share lessons learned, 		practices, case studies, stories of change and
public good.	best practices, case studies, stories of		implementation progress via scientific
	change and implementation progress		conferences, workshops, MSP regular
	Social auditing of results and analysis		meetings
	of impact by civil society		 Advocate for increased effective coverage of
	 Advocate for increased effective 		nutrition-specific and nutrition-sensitive
	coverage of nutrition-specific and		programmes
	nutrition-sensitive programmes		
	Minimum requirements for scoring 4:		
	Countries are required to provide		
	evidence of evaluation of		
	implementation at scale that		
	demonstrates nutrition impact and are		
	made available publicly		

Stakeholders	Description/ Key contribution of each stakeholder to Process Three	
Government	- Development and Implementation,	
UN	- Alignment	





Donor	- Alignment
Business	- Promotion of the use of local nutrient rich food via social marketing approach (fortified fish sauces, cookies, iron folic supplement, home food fortification)
CSO	- Alignment
Others	-

OVERALL SUMMARY OF PROGRESS ACHIEVED OVER THE PAST YEAR (APRIL 2015 – APRIL 2016) FOR PROCESS 3: Common Results Framework for National Nutrition Plan (aligned programming)

(i.e. Overall achievements/positive changes/ key challenges and suggestions for improvements/ other relevant activities in the context of scaling up nutrition efforts in country)

- Nutrition information system is in place and keeps track of key indicators
- Research findings are shared, providing evidence to influence stakeholders.
- New NPAN is on the way, costing exercise is planned
- Challenges: engagement of other sectors in CRF, no operationalized mechanism to work across sectors and monitor activities in sectors other than Health (difficult to conduct financial tracking on nutrition investment)



Process 4: Financial tracking and resource mobilisation

N/A	0	1	2	3	4
Not applicable	Not started	Started	Ongoing	Nearly completed	Completed
Progress Marker not	Nothing in	Planning	Planning completed and	Implementation complete with	Fully operational /Target
applicable to current context	place	begun	implementation initiated	gradual steps to processes becoming	achieved/On-going with continued
				operational	monitoring/ Validated/ Evidence
					provided

Process 4: Financial tracking and resource mobilisation

Assessing the financial feasibility of national plans to implement actions for improved nutrition is essential to determine funding requirements. The latter is based on the capability to track planned and actual spending on nutrition across relevant government ministries and from external partners. The existence of plans with clearly costed actions helps government authorities and key stakeholders (e.g. UN, Donors, Business, Civil Society) to align and contribute resources to national priorities, estimate the required budget for implementation and identify financial gaps.

Progress marker 4.1: Cost and assess financial feasibility			
DEFINITION	POSSIBLE SIGNS	FINAL PLATFORM SCORE	WHAT ACTIVITIES / INTERVENTIONS UNDERLIE EACH SCORE
This progress marker looks at the extent to which governments and all other in-country stakeholders are able to provide inputs for costing of nutrition-specific and nutrition-sensitive actions across relevant sectors (costing exercises can be performed in various ways including conducting a review of current spending or an estimation of unit costs).	 Existence of costed estimations of nutrition related actions[please provide the relevant documentation] Existence of costed plans for CRF implementation Stakeholder groups have an overview of their own allocations to nutrition related programmes/actions [please provide the relevant documentation] Minimum requirements for scoring 4: Countries are required to provide documents outlining the costing method, and the costed programmes or plans 	2	No costed plan in place but it is planned for 2016
Progress marker 4.2: Track and report of	on financing for nutrition		
This progress marker looks at the extent to which governments and all other in-country stakeholders are able to track their allocations and expenditures (if available) for	 Reporting of nutrition sensitive and specific interventions, disaggregated by sector, and financial sources (domestic and external resources) including Planned spending 	2	Poor tracking at non-health sectors



	1		
nutrition-specific and nutrition-	 Current allocations 		
sensitive actions in relevant sectors.	o Recent expenditures (within 1-2		
This progress marker also aims to	years of the identified allocation		
determine whether the financial	period)		
tracking for nutrition is reported and	■ Existence of reporting mechanisms		
shared in a transparent manner with	including regular financial reports,		
other partners of the MSP including	independent audit reports, cost		
the government.	effectiveness studies, multi-sectoral		
	consolidation of the sectoral nutrition		
	spending (including off-budget),and		
	others.		
	 Existence of transparent and 		
	publicly available financial related		
	information		
	■ Social audits, sharing financial		
	information among MSP members,		
	making financial information public.		
	Minimum requirements for scoring 4:		
	Countries are required to provide		
	evidence of publicly available		
	information on current allocations and		
	recent actual spending		
Progress marker 4.2: Scale up and align	resources including addressing financial sho	ortfalls	
		2	Not a formal property
This progress marker looks specifically	Existence of a mechanism to identify	2	Not a formal process
at the capability by governments and	current financial sources, coverage, and		However, gaps are identified and resources are
other in-country stakeholder to	financial gaps		mobilized at national and sub-national level
identify financial gaps and mobilise	Government and other In-country		
additional funds through increased	stakeholders assess additional funding		
alignment and allocation of budgets,	needs; continuous investment in		
advocacy, setting-up of specific	nutrition; continuous advocacy for		
mechanisms.	resource allocation to nutrition related		
	actions		
	Strategically increasing government		
	budget allocations, and mobilising		



	I		
	additional domestic and external		
	resources.		
	Minimum requirements for scoring 4:		
	Countries are required to provide		
	evidence of a mechanism for addressing		
	financial gaps		
Progress marker 4.4: Turn pledges into	disbursements		
This progress marker looks at how	■ Turn pledges into proportional	1	■ There are Government and ministerial budget
governments and other in-country	disbursementsand pursue the		allocations to nutrition activities. External
stakeholders are able to turn pledges	realisation of external commitments		funding is reducing. Not strong commitment on
into disbursements. It includes the	■ Disbursements of pledges from		funds
ability of Donors to look at how their	domestic and external resources are		
disbursements are timely and in line	realised through:Governmental		
with the fiscal year in which they were	budgetary allocations to nutrition		
scheduled.	related implementing entities		
Solicadical	■ Specific programmes performed by		
	government and/or other in-country		
	stakeholder		
	Minimum requirements for scoring 4:		
	-		
	Countries are required to provide		
	evidence of disbursements against		
	pledges (domestic or external)		
	lity of multi-year funding to sustain impleme		
This progress marker looks specifically	Existence of a long-term and flexible	0	No plan/strategy to develop long-term financial
at how governments and in-country	resource mobilisation strategy		resolutions/projections
stakeholders collectively engage in	 Coordinated reduction of financial gaps 		
long-term predictable funding to	through domestic and external		
ensure results and impact. It looks at	contributions		
important changes such as the	■ Stable or increasing flexible domestic		
continuum between short-term	contributions		
humanitarian and long-term	■ Existence of long-term/multi-year		
development funding, the	financial resolutions / projections		
establishment of flexible but	Minimum requirements for scoring 4:		
predictable funding mechanisms and	Countries are required to provide		

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stainable addressing of funding evidence of multi-year funding
mechanisms

Stakeholders	Description/ Key contribution of each stakeholder to Process Four
Government	- Leading, mainly health sector
UN	- Alignment
Donor	- Alignment
Business	- Few involved companies (food, pharmaceutical) have joint their part of funds (small scale) in promotion of social marketing approach for nutrition (training, IEC materials development and distribution in the project location)
CSO	- No
Others	-

OVERALL SUMMARY OF PROGRESS ACHIEVED OVER THE PAST YEAR (APRIL 2015 – APRIL 2016) FOR PROCESS 4: Financial tracking and resource mobilisation (i.e. Overall achievements/positive changes/ key challenges and suggestions for improvements/ other relevant activities in the context of scaling up nutrition efforts in country)

- MOH was able to mobilize external resource to scale up IMAM model to 12 disadvantaged provinces
- Difficult to track financial investment in nutrition of other non-health sectors because no mechanism in place
- No long term strategy to mobilize resources for nutrition



Annex 1: Details of Participants

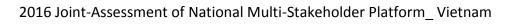
No.	Title	Name	Organisation	Email	Phone	Should contact be included in SUN mailing list?
1.		Do Hong Phuong	UNICEF	dhphuong@unicef.org		maning iise.
2.		Aisling Daly	UNICEF	andaly@unicef.org		
3.		Dr. Friday Nwaigwe	UNICEF	fnwaigwe@unicef.org		
4.		Truong Tuyet Mai	NIN	Truongmai1976@gmail.com		
5.		Huynh Nam Phuong	NIN	hnphuong@gmail.com		
6.		Nguyen Viet Luan	NIN	Nguyenvietluan.nin@gmail.com		
7.		Nguyen Viet Dung	NIN	Nguyenvietdung195@gmail.com		
8.		Hoang Thi Hao	NIN	hoangthihao@dinhduong.org.vn		
9.		Nguyen Huu Bac	NIN	Nguyenhuubac2001@yahoo.com		
10.		Nguyen Minh Ngoc	NIN	minhngocvdd@gmail.com		
11.		Nemat Hajeebhoy	A&T	nhajeebhoy@fhi360.org		
12.		Vu Ha	A&T	vha@fhi360.org		
13.		Tran Van Thong	HealthBridge	thongtv@healthbridge.org.vn		
14.		Matthew Brown	NIN/Ryerson	Matthewbrown@gmail.com		
15.		Marie Nguyen	GAIN	Marienguyen21@yahoo.fr		
16.		Nguyen Quynh Nga	Path	nnguyen@path.org		



17.	Nguyen Thi An	Plan International	An.nguyenthi@plan-international.org	
18.	Bui Van Nam	Samaritans Purse	bvnam@samaritan.org	
19.	Le Thi Xuan Quynh	Helen Keller International	lquynh@hki.org	
20.	Hoang Ngoc Lan	Helen Keller International	hlan@hki.org	

Annex 2: Focus Questions:

1.	How many time has your MSP and/or its associated organs met since the last Joint-Assessment?	7 Technical working group on Nutrition (TWGN)
1.	Please provide details of the meeting, where applicable, i.e., Technical committee meetings, inter-ministerial	meetings since April 2015
	meetings, working groups meetings, etc.	1 inter-ministerial meeting
2.	Is your MSP replicated at the decentralised levels? Or is there a coordination mechanism for nutrition at the	No
۷.	sub-national level? (Yes/No)	I NO
_	If Yes, please provide details of the coordination mechanism, composition and roles, etc.	- 1 · 1 · 1 ·
3.	Have you organised anyhigh level event since the last Joint-Assessment? (Yes/No)	Technical worshop for midterm review of
	If Yes, please provide details of the event organised, i.e., Forum on Nutrition, Workshop for high-level	National Nutrition Strategy 2012-2020
	officials, etc.	
4.	Are you planning to organise any high level event in the coming months (April 2016 – April 2017)? (Yes/No)	No
	If Yes, please provide details of the event to be organised	
5.	Do you have identified Nutrition Champions in your Country? (Yes/No)	No
	If Yes, please elaborate on the contributions of the Champions.	
6.	Are Parliamentarians in your country engaged to work for the scale up of nutrition in your country? (Yes/No)	1. Mr. Duong Trung Quoc
	If Yes, please elaborate on the contributions of the Parliamentarians for nutrition.	
		2. Mr. Dinh Xuan Thao
		2. Will Billit Addit Fildo
		2 Ma Haana Thi Haa
		3. Ms. Hoang Thi Hoa
		4. Ms. Bui Thi An
7.	Are journalists and members of the media involved in keeping nutrition on the agenda in your country?	No





	(Yes/No)	
	If Yes, please elaborate on the contributions of the media and journalists for nutrition.	
8.	Is there any reported Conflict of Interest within or outside your MSP? (Yes/No)	No
	If Yes, how was the Conflict of Interest handled?	
9.	Do you have a Social mobilisation, Advocacy and Communication policy/plan/strategy? (Yes/No)	No
	If Yes, kindly attach a copy or copies of the documents	
10.	Do you use the SUN Website , if not, what are your suggestions for improvement?	Yes
11.	To support learning needs, what are the preferred ways to:	Yes
	 access information, experiences and guidance for in-country stakeholders? 	
	– foster country-to-country exchange?	Yes (especially to engage high ranking government officers)
12.	Would it be relevant for your country to reflect and exchange with SUN countries dealing with humanitarian and protracted crises, states of fragility?	No
13.	What criteria for grouping with other SUN countries with similar challenges and opportunities would be most useful for your country? i.e. federal, emerging economies, maturity in the SUN Movement, with double	Double burden
	burden, etc. (for potential tailored exchanges from 2017 onwards)	Effective Multi-sectoral coordination and National Nutrition Committee at PM office



Annex 3: Common Priorities For 2016-2017:

The table below provides a basic overview of services available to support SUN Countries in achieving their national nutrition priorities in 2016-17. Please review the list below and record your key priorities for the coming year, providing specific details, so the SUN Movement Secretariat can better appreciate how to maximise delivery of relevant support.

The Policy and Budget Cycle Management – from planning to accounting for results	Social Mobilisation, Advocacy and Communication	Coordination of action across sectors, among stakeholders, and between levels of government through improved functional capacities	Strengthening equity drivers of nutrition
 ✓ Review relevant policy and legislation documents ✓ Situation/Contextual analysis ✓ Mapping of the available workforce for nutrition ✓ Strategic planning to define the actions to be included in the Common Results Framework (CRF) ✓ Development of a Monitoring & Evaluation (M&E) framework ✓ Support better management of data(e.g. National Information Platforms for Nutrition - NIPN) Estimation of costs to implement actions (national and/or subnational level)Financial tracking (national and/or subnational level) ✓ Support with the development guidelines to organise and manage Common Results Framework (CRF) at sub-national levels ✓ Financing of selected programmes (due diligence) ✓ Support with the design and implementation of contextual research to inform implementation 	 ✓ Engaging nutrition champions to position nutrition as a priority at all levels ✓ Engaging parliamentarians for legislative advocacy, budget oversight and public outreach ✓ Engaging the media for influencing decision makers, accountability and awareness ✓ Utilising high level events, partnerships and communication channels for leveraging commitments, generating investment and enhancing data ✓ Building national investment cases, supported by data and evidence, to drive nutrition advocacy ✓ Developing, updating or implementing multi-sectoral advocacy and communication strategies ✓ Developing evidence based communications products to support the scale up of implementation. 	 ✓ Support with assessments of capacity and capacity needs ✓ Strengthening of skills of key actors, such as Multi-stakeholder Platform member. Skills could include communication and negotiation, team building and leadership, planning and coordination. ✓ Support with strengthening capacity of individuals or organization to better engage with: themes (like WASH), sectors (like Education or Business), or groups (like scientists and academics) ✓ Analysis/ guidance for institutional frameworks at national and subnational levels, including MSP, Coordination Mechanisms, stakeholder groups, or others ✓ Prevention and management of Conflicts of Interest (COI) ✓ Analysis of the broader enabling environment for scaling up nutrition, such as political commitment, or stakeholder group analysis 	 ✓ Develop or review mechanisms that address equity dimensions in nutrition plans, policies and strategies. ✓ Ensuring participation of representatives from marginalised and vulnerable communities in decision-making processes ✓ Adapting, adopting or improving policies that aim to empower among women and girls



decision-making ✓ Support with the design and implementation of research to generate evidence			
Specify your country priorities for	Specify your country priorities	Specify your country priorities for	Specify your country priorities for
2016-17 and if support is	for 2016-17 and if support is	2016-17 and if support is available	2016-17 and if support is
available in-country:	available in-country:	in-country:	available in-country:
✓ Development of a Monitoring & Evaluation (M&E) framework ✓ Estimation of costs to implement actions (national and/or subnational level)Financial tracking (national and/or sub-national level)	 ✓ Engaging nutrition champions to position nutrition as a priority at all levels ✓ Engaging the media for influencing decision makers, accountability and awareness ✓ Utilising high level events, partnerships and communication channels for leveraging commitments, generating investment and enhancing data ✓ Developing, updating or implementing multi-sectoral advocacy and communication strategies 	 ✓ Support with assessments of capacity and capacity needs ✓ Strengthening of skills of key actors, such as Multi-stakeholder Platform member. Skills could include communication and negotiation, team building and leadership, planning and coordination 	Develop or review mechanisms that address equity dimensions in nutrition plans, policies and strategies.



Annex 4 – ScalingUp Nutrition: Defining a Common Results Framework

The SUN Movement Secretariat has prepared this note to help you take stock of progress with the development of a Common Results Framework

- 1. Within the SUN Movement the term 'common results framework' is used to describe a set of expected results that have been agreed across different sectors of Government and among other stakeholders.
- 2. The existence of a negotiated and agreed Common Results Framework helps different parts of Government and other Stakeholders (including development partners) to work effectively together.
- 3. The ideal is that the Common Results Framework is negotiated and agreed under the authority of the highest level of Government, that all relevant sectors are involved and that other stakeholders fully support the results and their implementation.
- 4. The Common Results Framework enables different stakeholders to work in synergy, with common purpose. It combines (a) a single set of expected results, (b) an plan for implementing actions to realize these results, (c) costs of implementing the plan (or matrix), (d) the contributions (in terms of programmes and budget) to be made by different stakeholders (including those from outside the country), (e) the degree to which these contributions are aligned when designed and when implemented, (f) a framework for monitoring and evaluation that enables all to assess the achievement of results.
- 5. When written down, the Common Results Framework will include a table of expected results: it will also consist of a costed implementation plan, perhaps with a roadmap (feuille de route) describing the steps needed for implementation. There may also be compacts, or memoranda of understanding, which set out mutual obligations between different stakeholders. In practice the implementation plan is often an amalgam of several plans from different sectors or stakeholders hence our use of the term "matrix of plans" to describe the situation where there are several implementation plans within the Common Results Framework. The group of documents that make up a country's Common Results Framework will be the common point of reference for all sectors and stakeholders as they work together for scaling up nutrition.
- 6. The development of the Common Results Framework is informed by the content of national development policies, strategies of different sectors (eg. health, agriculture, and education), legislation, research findings and the positions taken both by local government and civil society. For it to be used as a point of reference, the Common Results Framework will require the technical endorsement of the part of Government responsible for the implementation of actions for nutrition. The Common Results Framework will be of greatest value when it has received high-level political endorsement from the National Government and/or Head of State. For effective implementation, endorsements may also be needed from authorities in local government.

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- 7. It is often the case that some sectoral authorities or stakeholders engage in the process of reaching agreement on a Common Results Framework less intensively than others. Full agreement across sectors and stakeholders requires both time and diplomacy. To find ways for moving forward with similar engagement of all sectors and stakeholders, SUN Countries are sharing their experiences with developing the Frameworks.
- 8. SUN countries usually find it helpful to have their Common Results Frameworks reviewed by others, so that they can be made stronger or reinforced. If the review uses standard methods, the process of review can also make it easier to secure investment. If requested, the SUN Movement Secretariat can help SUN countries access people to help with this reinforcement.