

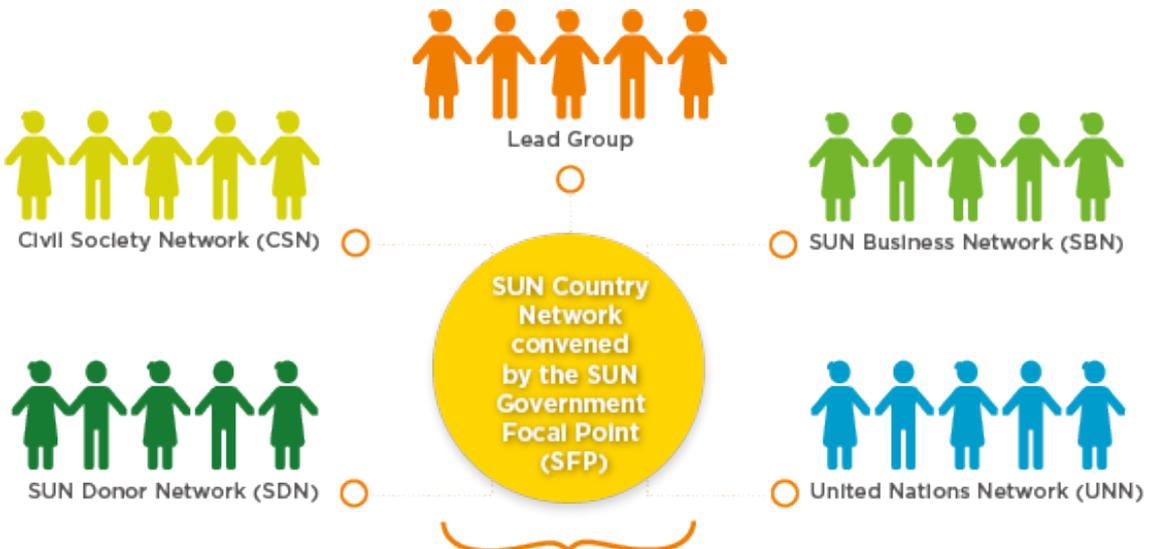
3

Supporting countries scale up nutrition

“ EVERYONE HAS A VOTE AND A VOICE. WE JUST HAVE TO OPEN OUR EYES TO WHAT MAY BE RIGHT IN FRONT OF US: A FRESH, WELL-BALANCED MEAL FOR PEOPLE AND PLANET AND 17 GLOBAL GOALS WITHIN REACH!

– Gunhild Anker Stordalen, President/ Founder of the EAT Foundation and member of the SUN Movement Lead Group

As the Movement’s first phase took basis in bringing more and the right people to the table, and global networks representing business, civil society, donors and the UN were established, the focus, so far, of its second phase (launched last September) has been to ensure that these structures are set up and strengthened, for progress towards national and global nutrition goals. This support system also comprises the SUN Movement Secretariat, Coordinator, Executive Committee and Lead Group.



SUN Movement Coordinator and Executive Committee and Multi-stakeholder Working Groups (MWG) facilitated by the SUN Movement Secretariat



How do SUN supporters work in 2016-2017?

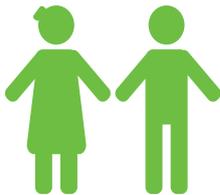
- Globally, **civil society, the private sector, donors, and UN agencies are organised into networks**, driven by steering committees and secretariats whose mission it is to ensure in-country stakeholders are galvanised and organised. They do so by continuous support, technical assistance, timely exchange of information, monitoring and evaluation of achievements;
- The **SUN Movement Coordinator** leads and strengthens collaboration between stakeholders and advocates for improving nutrition at country, regional and global levels;
- The **SUN Movement Secretariat** provides support to SUN Government Focal Points and their MSPs, by facilitating Movement-wide sharing and learning opportunities and access to technical assistance and support aligned with the SUN Movement's principles;
- The **SUN Movement Executive Committee** oversees and supports the implementation of the SUN Movement Strategy and Roadmap and strengthens accountability within the Movement;
- The **SUN Movement's Lead Group** consists of prominent leaders and change makers who have pledged to position nutrition at the highest levels and provide the inspiration, action and direction on a global scale. They are figureheads for nutrition and carry out strategic advocacy to ensure it grows as a global priority.

3.1 THE SUN MOVEMENT NETWORKS

The SUN Movement networks are made up of actors from different stakeholder groups. The self-organised oversight mechanisms of these networks steer their workplans, are responsible for alignment with the SUN Movement Strategy and Roadmap, and transparently report progress and achievements by way of the Movement's annual Progress Report. In SUN Countries, members of the SUN Networks support respective national governments by participating in multi-stakeholder platforms and aligning their activities behind national goals and targets. SUN Networks are supported by facilitators and their secretariats, who coordinate their members' contributions and promote the values and principles of the Movement.

“ **DEVELOPMENT WILL BE ACHIEVED WITH THE PRIVATE SECTOR, NOT BY EXCLUDING THEM. THE PRIVATE SECTOR, HOWEVER, SHOULD BE INVOLVED IN MULTI-SECTORAL ACTION BACKED BY SCIENTIFIC EVIDENCE.**

– Martin Chungong, Secretary General of the Inter-Parliamentary Union and member of the SUN Movement Lead Group



The SUN Business Network (SBN) is the only dedicated global platform for business and nutrition, with the aim to reduce malnutrition in all its forms – through engaging and supporting business to act, invest and

innovate in responsible and sustainable actions and operations to improve nutrition. To do this, the SBN provides a neutral platform to broker partnerships and collaborations between business and all actors on nutrition at the national, regional and global level in support of SUN Countries. The SBN believes that when consumers demand improved nutrition that businesses will act and national economies will grow. The SUN Business Network is co-convened by the Global Alliance for Improved Nutrition (GAIN) and World Food Programme (WFP), the latter of which, through its regional offices, have supported the setting up of new national networks. The SBN is supported by a global secretariat based in London, UK.

3 OBJECTIVES OF THE SUN BUSINESS NETWORK

1. To **mobilise businesses** to contribute towards the reduction of malnutrition, in all forms;
2. To make good nutrition more **aspirational, accessible, affordable and available for the consumer**;
3. To **build the case for greater business engagement** in nutrition amongst all stakeholders.



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Progress at a glance

IN 2016-2017, TO BETTER MEET DEMAND, THE SUN BUSINESS NETWORK HAS PARTNERED WITH THE AFRICAN DEVELOPMENT BANK & ASHOKA CHANGEMAKERS TO ADDRESS NUTRITION INVESTMENT HINDRANCES FOR BUSINESSES, INCLUDING SMES, IN AFRICA.

demand creation, nutrition in the agriculture value chain, workforce nutrition and food fortification;

- At the global level, the SBN updated its impact pathway and impact indicators for national SBNs, to show results, in 2016-2017;
- An online toolkit for host organisations in SUN Countries wishing to develop a national business engagement network was created in 2016-2017;
- To explore how best to support businesses in Africa, the SBN surveyed its members, showing that some key concerns facing businesses, including small and medium enterprises include: weak infrastructure and accessing finance, policy environment information and technical assistance. The SBN is identifying partnerships for members in Africa, such as the African Development Bank, Ashoka Changemakers and private sector investment funds, to redress these challenges.

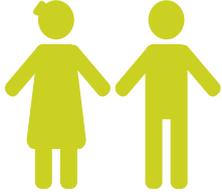
- Today, the SBN brings together more than 400 members – up by 100 since 2015-2016 – ranging from multi-national to national companies united in their commitment to improved nutrition;

- National networks have higher membership than ever before, and are working on programmes in areas including: consumer awareness and

2017-2018 priorities

- Create more national SBNs in Asia, Latin America and West Africa, in particular;
- Increase business commitments to address the multiple burdens of malnutrition;
- Capture good practice and lessons learned to apply these in the development of new-and-improved tools for national SBNs;
- Understand business members' needs to meet commitments (i.e. technical assistance, business development support and access to finance) and identify potential partners and service-providers to address business needs;
- Increase the number of partnerships with providers of finance and business; development support to improve the access and affordability of nutritious foods;
- Apply SBN's new monitoring and learning approach to assess impact of the network in SUN Countries.

IN 2017-2018, THE SUN BUSINESS NETWORK AIMS TO INCREASE THE NUMBER OF BUSINESSES MAKING COMMITMENTS TO ADDRESS THE DOUBLE BURDEN OF MALNUTRITION



The **SUN Civil Society Network (CSN)** encourages the formation of vibrant civil society alliances, with such alliances existing in 39 SUN Countries

today. The network represents over 2,000 organisations locally, nationally and internationally, spanning multiple sectors and backgrounds, including four regional coordination groups – two of which (covering Asia and East and Southern Africa) were set up in 2016-2017. The network, in 2016-2017, developed a theory of change to provide a shared framework within which national alliances and the global network can work – to inform the development of national and regional strategies and support implementation. The CSN Secretariat is hosted by Save the Children, in the United Kingdom, overseen by a global steering committee.

3 WAYS IN WHICH CIVIL SOCIETY MAKES A UNIQUE CONTRIBUTION TO THE SUN MOVEMENT:

1. **Advocating** – through social mobilisation, advocacy and campaigning – to raise awareness of the impact of malnutrition and encouraging governments make fighting it a priority;
2. **Implementing** – through programming we are reaching affected communities and delivering nutrition-sensitive and specific services;
3. **Monitoring** – from a local to a global level we are tracking progress, by monitoring nutrition spending, collecting data to ensure no one is left behind and holding governments accountable for their promises.

Progress at a glance

IN KYRGYZSTAN AND INDONESIA, ALLIANCES SUCCESSFULLY LOBBIED FOR THE INCLUSION OF BREASTFEEDING INDICATORS IN NATIONAL PLANS IN 2016-2017.

- In February 2017, Philippines launched its SUN Civil Society Alliance;
- Three regional learning exchanges have been organised – bringing together 6 alliances in Asia for the first time in Indonesia, 9 alliances for a Learning Route in Rwanda and 14 alliances for a workshop in Senegal;
- A CSN theory of change has been created to inform the development of national and regional strategies;
- A new network website has been launched to increase access to and the sharing of knowledge across the network;
- Nutrition champions have been trained, including champions who have spoken at a series of high profile events and advocated for action on nutrition in the media;
- Communities affected by malnutrition have had their voices raised;
- Nutrition has been integrated into national Sustainable Development Goal plans. In Kyrgyzstan and Indonesia, for example, alliances have successfully lobbied for the inclusion of breastfeeding indicators in national plans;
- CSN has supported national progress in the implementation of the International Code on Marketing of Breast-milk Substitutes. In Myanmar and Cambodia CSAs have advocated for and supported the government in establishing monitoring mechanisms via the use of mobile phone apps, to ensure enforcement;

- The Network has undertaken budget analysis now being used to advocate for increased or improved domestic investment in nutrition. In Malawi, Zambia and Burkina Faso alliance members have made contact with finance ministers in order to brief them for the Early Child Development Summit at the World Bank;
- Bespoke technical support in fundraising and strategy development has been provided via the More Partnership and the development of a fundraising toolkit in English, French and Spanish.
- National launches of the Global Nutrition Report in East and West Africa have been held, to increase government accountability for existing nutrition commitments;
- The coverage of nutrition in the media has increased, by training journalists in Kenya and Zimbabwe. Award ceremonies recognising effective coverage of nutrition issues have been held in Tanzania and Ethiopia.

2017-2018 priorities

- The SUN CSN and national CSAs are facing significant fundraising challenges, meaning there is a considerable risk to the future of the network. Without the civil society network, the SUN Movement cannot be called a multi-stakeholder approach. Currently the SUN Civil Society Network Secretariat is funded until March 2017 and only five CSAs have funding that extends past 2017. For others, the future is less certain. The key priority for the next year will be securing funding to ensure the sustainability of the network and to enable the delivery of national plans;
- Build partnerships to deliver global campaigns and ensure civil society contributions to global and regional events;
- Develop case studies, policy briefs and a library of tools on key thematic areas;
- Support the development of a network of nutrition champions to ensure that the views of the most marginalised communities and women and girls, are considered in decision-making. The development of a network of parliamentary champions who will work closely with civil society to advocate for national progress;
- Produce analysis of global guidelines and frameworks to support their national implementation, especially on the marketing of breast-milk substitutes and national SDG reporting;
- Develop a SUN CSN communications strategy;
- Strengthen internal systems and processes to increase efficiency as a network;
- Continue to strengthen regional coordination groups and deliver joint advocacy and capacity-building;
- Strengthen national CSAs processes to manage risk and ensure good governance (e.g. addressing conflict of interest and enabling access legal advice);
- Deliver technical assistance to support the delivery of CSAs strategic plans;
- Develop a new learning exchange model to take forward the work started with the SUN CSN Learning Route.

THERE IS A CONSIDERABLE RISK TO THE FUTURE OF THE NETWORK. WITHOUT THE CIVIL SOCIETY NETWORK, THE SUN MOVEMENT CANNOT BE CALLED A MULTI-STAKEHOLDER APPROACH.

“ NUTRITION IS AN INVESTMENT IN OUR COLLECTIVE FUTURE, IN THE POTENTIAL OF INDIVIDUALS, COMMUNITIES AND NATIONS.

– Melinda Gates, co-chair of the Bill & Melinda Gates Foundation



The SUN Donor Network (SDN) seeks to ensure political commitment for nutrition and embrace the SUN Movement approach as an invaluable global movement. It advocates for country access to more and better financing for nutrition, at all levels. Further to increasing accountability and measuring progress in mobilising resources, the SDN is committed to continue tracking donor spending on nutrition. The SDN strives for better coordination and transparency of approaches to nutrition in support of countries and alignment with national nutrition plans. The SDN brings together global development partners in nutrition, including bilateral donors, foundations and development banks, in support of SUN Countries to develop and implement their own approach to scaling up nutrition.

Progress at a glance

- In a bid to increase, harmonise and align development partners' support for government-led nutrition plans, 36 countries have an appointed donor convener – up from 28 in 2015-2016; There are SUN Donor Networks in 24 SUN Countries. 45 MSPs work with donors in 2016-2017;
- The Network has developed and provided high-level strategic messaging about the importance of nutrition;
- In the reporting period, the SDN has reviewed these structures at the country level and strives to increase learning and capacity strengthening – to promote multi-sectoral country efforts to end malnutrition;
- Identifying and filling data gaps has been a priority. A mapping of global nutrition data and accountability initiatives to support the understanding of data priorities has been implemented and shared with countries. Based on this, an assessment of SUN Country data priorities has been conducted and continues. A variety of global programmes, funded by several donors to strengthen the capacity to generate, analyse and use data at the country level, are yielding results;
- Overviews of available donor initiatives, programmes and funding sources have been collected, compiled and shared with SUN Countries, also looking at available funding mechanisms and sources to SUN Countries, enabling countries to access those funds at the national level;
- The SUN Movement support structure has been strengthened through financial support including the development and design of the new 'pooled fund' in support of Civil Society Alliances in SUN Countries.

“ THE MULTI-PARTNERSHIP, MULTI-STAKEHOLDER APPROACH IS WHAT IS NEEDED BECAUSE WE CAN'T PRETEND THAT WE ARE CAPABLE, WE KNOW AND WE CAN MANAGE TO DO EVERYTHING ALONE IN TERMS OF FINANCING [AND] MANAGING [NUTRITION] PROJECTS.

– Neven Mimica, European Commissioner for International Cooperation and Development and SUN Movement Lead Group Member

2017-2018 priorities

IN 2017-2018, THE SDN WILL SUPPORT RESOURCE MOBILISATION FOR NUTRITION GLOBALLY AND AMPLIFY THIS SUPPORT AT THE COUNTRY LEVEL, WHILST IDENTIFYING OPPORTUNITIES FOR NEW NUTRITION COMMITMENTS AND BREAKING THEM DOWN TO COUNTRIES.

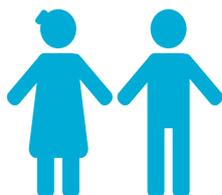
- Firming up coordination and delivery at the country level, through improved harmonisation of donor approaches to nutrition and alignment with nutrition strategies and CRFs;
- Strengthening the role of donor conveners and support systems, building further on the existing review of structures and responsibilities;
- Improving coordination mechanisms and structures among donors and with other SUN structures, by strengthening capacities, at national and regional levels;
- Supporting resource mobilisation for nutrition globally, and amplify this support at the country level, whilst identifying opportunities for new nutrition commitments and breaking them down to countries;
- Improving the understanding and transparency of multilateral and bilateral funding sources to improve accessibility for countries. The SDN aims at supporting a more effective governance structure;
- Strengthening the SDN's communication and knowledge management, in particular on nutrition policy and strategy developments, investments, research and donor approaches as well as building on good practices in nutrition-sensitive programming as well as where donor harmonisation and alignment has contributed to scaling up nutrition;
- The SDN will also continue to strengthen coordination around global events and processes.



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“ WHAT WE SEE ACROSS THE UN SYSTEM IS HOW WE WORK MORE AND BETTER ACROSS AGENCIES AND GROUPS. THE MINDSET HAS CHANGED OVER PAST DECADES. NOW WE THINK ABOUT COLLABORATING MORE EFFECTIVELY.

– David Beasley, Executive Director of the World Food Programme and SUN Movement Lead Group member



The UN Network for SUN (UNN), provides an entry point in which United Nations entities engage in a harmonised and coordinated manner with the SUN Movement – to help countries attain nutrition targets and achieve the SDGs. Formally established in 2013 by the principals of five UN agencies working in nutrition – FAO, IFAD, UNICEF, WFP, and WHO – the UN Network helps bring convergence to national multi-sectoral nutrition efforts by harnessing UN agencies’ functional and technical expertise. At the country level, membership increasingly includes additional UN agencies.

Progress at a glance

- At the country level, membership increasingly includes additional UN agencies, and, in December 2017, all SUN Countries had UN Networks. 42 countries – five more than in 2015-2016 – have appointed UN Network Chairs. REACH (Renewed Efforts Against Child Hunger and Undernutrition) was engaged in 17 SUN countries in 2016-2017, and continues to be a service, provided through the UN Network, in response to country demand to bring momentum to and build capacity for multi-sectoral nutrition governance processes;⁷⁰
- In 2016-2017, the United Nations has taken vast strides to call attention to nutrition, starting with the proclamation of the UN Decade of Action on Nutrition 2016-2025.⁷¹ In January 2017, its work programme was launched, following the proclamation of this Decade in April 2016. Since then, Norway has become the first country to establish an action network, whilst Ecuador and Brazil have been the first countries to pledge their ambitious commitments;
- The reporting period has also seen other strategic global developments, such as the formulation of the UN Network for SUN Strategy (2016-2020) – developed in tandem with the SUN Strategy and Roadmap 2.0 – which provides a guiding framework for UN Network activity in the second phase of the SUN Movement;
- The Network has SUN supported countries set and/or review national SMART (specific, measurable, achievable, relevant and timebound) nutrition targets and other follow-up actions, as per the Second International Conference on Nutrition (ICUN2);
- The regional Asia UN Network for SUN was set up in 2016-2017, in addition to capacity development support with Regional Economic Commissions.
- The UN Network has also developed resources to support work at the country level and to better understand how the UN Network is performing. These include: A Compendium of Actions for Nutrition; the UN Network Capacity Assessment Guidance Package for Nutrition; the Checklist of criteria to guide the formulation of ‘good’ quality nutrition plans (jointly facilitated with the SMS); and the UNN Reporting Exercise tool.⁷²

⁷⁰ As at 30 April 2017, REACH was operational in eleven countries, namely: Burkina Faso; Burundi; Chad; Haiti; Lesotho; Mali; Myanmar; Senegal; Sierra Leone; Tanzania; and Zimbabwe. It has provided support to other countries in the past, including: Bangladesh; Ethiopia; Ghana; Guinea; Lao PDR; Mauritania; Mozambique; Nepal; Niger; Rwanda and Uganda

⁷¹ Resolution [A/RES/70/259](#) (1 April 2016).

⁷² 47 country UN Networks took part in the UN Network Reporting Exercise, which covered the period from 1 January to 31 December 2016. While countries responded to a standardised questionnaire, they provided different levels of detail in their qualitative responses. It is therefore possible that other countries have made similar achievements, which were not captured in their UNN Reporting responses

Table 4. Summary achievements of the UN Network at the country level

Achievements	No. of countries
UN Nutrition Inventory	18
UN Nutrition Strategy/Agenda	10
Support with establishment/functioning of other SUN Networks	3
Academic Network	5
Business Network	5
Civil Society Network	3
Establishment/strengthening multi-sectoral nutrition coordination mechanisms	43
Development/updating nutrition policies/ strategies/plans/programmes (incl. costing)	43
Integration of nutrition into joint UN frameworks	30
UN Joint Programmes	28
Advocacy	
Targeting parliamentarians	17
Targeting the media	16
Engaging champions	5
High-level political events or sensitisation of the media	5

2017-2018 priorities

- Enhancing the functionality and cohesion of UN Networks in all SUN Countries;
- Mobilising the UN Network at all levels to support national SUN efforts and priorities in an effective manner;
- Leveraging investments and innovation and availing expertise to SUN countries to strengthen the scale-up of nutrition actions and nutrition governance processes;
- Strengthening mutual accountability for nutrition by tracking UN collective efforts in support of national nutrition priorities.

3.2 THE SUN MOVEMENT SECRETARIAT

The SUN Movement Secretariat (SMS) supports the implementation of the SUN Movement Strategy and Roadmap, launched in September 2016. It does this by liaising with SUN Government Focal Points and SUN networks, and ensures Movement-wide dialogue and conversations, in the name of continual improvement. The Secretariat enables access to technical assistance and tailored support to SUN Countries, as per the Movement's principles of engagement. The annual Joint-Assessment exercise can be seen as a flagship process guided by the Secretariat, which also lends its hand in support to the SUN Movement Executive Committee and Lead Group.

Today, 17 SUN Countries – or a little less than a third – have a humanitarian appeal. In 2016-2017, the Secretariat stepped up work to bridge the humanitarian-development nexus divide by turning the spotlight on ensuring nutrition results in a time of fragility, climate shocks and conflict – to build resilience and stable families, communities and countries.

Driven by country demand, the Secretariat brings together the SUN Country Network quarterly, to discuss developments, bottlenecks and challenges, with a unique meeting held with SUN Countries in June to plan ahead and improve the offer of these gatherings. The Secretariat continued to connect countries with technical assistance as well as arrange key knowledge sharing opportunities – by bringing together 15 experts and nutrition knowledge providers to 'declutter' the nutrition research landscape in March 2017.

It has also facilitated face-to-face meetings of the SUN Networks and Executive Committee, arranged nutrition events during the High-Level Political Forum and the 72nd Session of the UN General Assembly, including the launch of the new SUN Movement Lead Group 2017 Engagement Plan. The development of the Monitoring, Evaluation, Accountability, and Learning (MEAL) framework for the Movement, has been a key development in the reporting period. The Secretariat is currently working towards bringing SUN Governmental Focal Points, heads of state, parliamentarians and champions, representatives of the Networks and the SUN Movement Lead Group and Executive Committee, to the 2017 SUN Movement Global Gathering (SUNGG) to be held 7-9 November – for the first time in a SUN Country – in Abidjan, Côte d'Ivoire.

The SUN Movement Secretariat is supported by the Bill & Melinda Gates Foundation, Canada, the European Union, France, Germany, Ireland, the Netherlands, the United Kingdom and the United States. Human resource capacity, reporting directly to the SUN Movement Director, has been made available by France and the World Food Programme. The activity plan and budget of the SUN Movement Secretariat supports the implementation of the revised SUN Movement Strategy and the priorities identified by SUN countries in the context of the SUN Movement Roadmap 2016-2020.



3.3 THE SUN MOVEMENT POOLED FUND

The SUN Movement Multi-Partner Trust Fund (MPTF) was established in March 2012 and closed in December 2016. It provided catalytic, last resort grants for the development and implementation of actions for scaling up nutrition. By the end of December 2016, the SUN Movement MPTF provided financial support to civil society actors in 24 SUN Countries across Africa, Asia and Latin America.

The evaluation of the SUN Movement MPTF concluded that funded projects made major contributions towards the strategic objectives of the SUN Movement (2012–2015) and that the MPTF has been effective in helping to catalyse and enhance engagement by various stakeholders in national nutrition processes. The evaluation also examined the need for a catalytic, last resort fund after 2016, by focusing on the areas requiring financial support to contribute to the implementation of the SUN Movement Strategy and Roadmap. A decision was taken on the need for a pooled fund in the second phase of the Movement to support catalytic actions by national stakeholders to scale-up nutrition.

In 2016, it was decided that the new fund will be “strengthening participation by in-country non-state stakeholders (civil society, private sector actors, academics, and journalists, among others) and parliamentarians in national multi-stakeholder platforms to implement scale up nutrition plans”. It was agreed that UNOPS will host this new pooled fund and it is expected that new grants will start implementation during the first quarter of 2018. Taking into account the level of funding available in the proposed pooled fund, the focus in the first call for proposals will be on SUN Civil Society Alliances. Other in-country non-state stakeholders (private sector actors, academics, and journalists, among others) and parliamentarians will be considered only if additional funding is made available to the pooled fund.



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3.5 THE SUN MOVEMENT EXECUTIVE COMMITTEE

The SUN Movement Executive Committee has, in 2016-2017, reinforced the accountability of the Movement. It acts on behalf of the SUN Movement Lead Group to develop and oversee the implementation of the strategy. In the reporting period, an ethical framework (including a code of conduct) has been signed by each Executive Committee member, which has been made publicly available and all decisions are also available to the public, via the SUN Movement website (www.scalingupnutrition.org).

Members of the SUN Movement Executive Committee include:

BAKER, Shawn (CHAIR)

Bill & Melinda Gates Foundation

KA, Abdoulaye (CO-CHAIR)

Cellule de lutte contre la Malnutrition Primature, Senegal

BLOEM, Martin

World Food Programme

BRANCA, Francesco

World Health Organization

DE MARQUEZ, Daysi

Consejo Nacional de Seguridad Alimentaria y Nutricional (CONASAN)

EDMONDSON, Jane

Department for International Development (DFID), Bangladesh

HADDAD, Lawrence

Global Alliance for Improved Nutrition (GAIN)

KINTU, Christine Guwatuddu

Office of the Prime Minister, Uganda

KOIRALA, Uma

Civil Society Alliance for Nutrition, Nepal (CSANN)

MIKINDO, Tumaini

Partnership for Nutrition in Tanzania (PANITA)

NEWSOME, Martha

Medical Teams International

PHIRI, Felix

Ministry of Health, Department of Nutrition, Zambia

SHAHEEN, Muhammad Aslam

Ministry of Planning, Development & Reform/Planning Commission of Pakistan

SHEKAR, Meera

World Bank

WIENTJES, Fokko

Royal DSM

KARIM, Moin

UNOPS *ex officio* member



3.6 THE SUN MOVEMENT LEAD GROUP

“ ALL MEMBERS OF THE LEAD GROUP WANT THE NARRATIVE TO BE SHARPER THAN EVER BEFORE. GOOD NUTRITION IS PROTECTION, IT HELPS PEOPLE WITHSTAND THREATS. YET, IT'S OFTEN WOMEN AND THE IMPOVERISHED WHO SUFFER THE MOST INJUSTICE.

– David Nabarro, Sustainable Development Goal Facilitator and SUN Movement Lead Group member

The SUN Movement Lead Group – comprising 28 leaders and changemakers who have pledged to position nutrition at the highest levels, provide inspiration and direction for the SUN Movement, and its mission in eradicating malnutrition. It has the overall responsibility for the Movement's progress towards achieving its strategic objectives, whilst preserving its unique character and core principles. Inaugurated in September 2016, its members act as high-level ambassadors and champions for the work of the Movement, advocating on specific issues relating to the strategy and roadmap to end malnutrition in all its forms.

In a bid to come together to discuss progress, the annual meeting of the Lead Group, entitled “Nourishing a Sustainable

Future”, and held on the margins of the 72nd Session of the United Nations General Assembly, saw the launch of an engagement plan – aimed to steer the course of country-level and global actions for these champions.

WHAT ARE THE STRATEGIC OBJECTIVES OF THE LEAD GROUP?

1. **Influence decision-makers and thought leaders** at country and global levels of the gains and gaps in nutrition and the importance of taking action;
2. **Energise the nutrition discussion** by publicly ‘banging the drum’ for nutrition in international and national forums;
3. **Highlight the SUN Movement's approach and role** by strengthening and supporting SUN Networks' efforts to end malnutrition;
4. **Support the Movement's cross-cutting objectives**, including working across sectors, building partnerships to transform nutrition, putting women and girls at the centre of all action, and leaving nobody behind.



Introducing the 2017 SUN Movement Lead Group



Akinwumi **ADESINA** (Nigeria), President, African Development Bank



Nahas **ANGULA** (Namibia), Chairperson, Namibian Alliance for Improved Nutrition



Tom **ARNOLD** (Ireland), Former SUN Movement Coordinator, Former CEO Concern Worldwide



David **BEASLEY** (USA), Executive Director, World Food Programme



Marie-Claude **BIBEAU** (Canada), Minister of International Development and La Francophonie



Ahmed Mushtaque Raza **CHOWDHURY** (Bangladesh), Vice Chair, BRAC



Martin **CHUNGONG** (Cameroon), Secretary General, Inter-Parliamentary Union



Chris **ELIAS** (USA), President, Global Development, Bill & Melinda Gates Foundation



Shenggen **FAN** (China), Director General, the International Food Policy Research Institute (IFPRI)



Rebeca **GRYNSPAN** (Costa Rica), Secretary General, Ibero-American General Secretariat



Keith **HANSEN** (USA), Vice President for Human Development, World Bank Group



HE Jakaya **KIKWETE** (Tanzania), Former President



Anthony **LAKE** (USA), Executive Director, UNICEF and Chair, SUN Movement Lead Group



Ibrahim **MAYAKI** (Niger), CEO, the New Partnership for Africa's Development (NEPAD)



Neven **MIMICA** (Croatia), Commissioner for International Cooperation & Development, European Commission



HE Jimmy **MORALES** (Guatemala), President



Monica Katebe **MUSONDA** (Zambia), Founder and CEO, Java Foods



David **NABARRO** (UK), Sustainable Development Facilitator



Sania **NISHTAR** (Pakistan), Founder and President, Heartfile Foundation



Priti **PATEL** (UK), Secretary of State for International Development



Joy **PHUMAPHI** (Botswana), Founder and Executive Secretary, African Leaders Malaria Alliance



Mary **ROBINSON** (Ireland), President, Mary Robinson Foundation - Climate Justice



Nina **SARDJUNANI** (Indonesia), Sustainable Development Goals National Secretariat, Bappenas



Feijke **SIJBESMA** (the Netherlands), CEO, Royal Dutch DSM



Dhananjayan "Danny" **SRISKANDARAJAH** (Sri Lanka), Secretary General, CIVICUS



Gunhild Anker **STORDALEN** (Norway), Founder/President, EAT Foundation



Helle **THORNING-SCHMIDT** (Denmark), CEO, Save the Children International



Gerda **VERBURG** (the Netherlands), Coordinator, the SUN Movement and Assistant UN Secretary-General



“WHAT HAVE WE ACHIEVED AS A MOVEMENT? WE HAVE RAISED THE IMPORTANCE OF THIS TYPE OF WORK. NUTRITION USED TO BE JUST FOR EXPERTS BUT NOW IT'S CLEARLY REACHED THE POLITICAL LEVEL. AND THIS [LEAD] GROUP HAS PLAYED A CLEAR ROLE IN THAT.”

– Helle Thorning-Schmidt, CEO of Save the Children International and member of the SUN Movement Lead Group