

1. Process 1: Bringing people in same space	FINAL PLATFORM SCORE	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network (2)
1.1. Select/ develop coordinating mechanisms at country level	3	3	4	3	3	2
• Explanations: What activities/ interventions under this scoring? (Copy post-its written during workshop)		 Established different nutrition coordination committees such as Cabinet, Parliamentary, Principal Secretaries, National Nutrition Committees which meets biannually and also the SUN Task Force meets regularly SUN focal point in place who is the Principal Secretary for Nutrition and SUN coordinator the Deputy Director for Nutrition 	• UNDAF	• Donor coordination network in place and meets regularly.	• Secretariat in place, focal point for CS, political will there, represented at central level in all key nutrition forums	 Mechanisms of coordination available for food fortification only through Food fortification Alliance (FA). This is not inclusive of private sectors involved in production of Nutritious Foods such as complementary foods. The business network has representation in the national coordination fora (Technical Working Groups (TWG) and Nutrition Committee) There is representation at national level in the SUN ask force- structure not extended to district level
Suggestions made for improvements?		 Strengthen District Nutrition Coordinating Committees in some districts Technical Working Groups need to meet regularly Community Level 	•	 Support DNHA to revive the Government- Development partners committee to meet regularly 	 District level CSO nutrition platforms need to be scaled up and strengthened 	 Broaden the FA scope to include and formalize inclusion of Nutritious Food production institutions to form a Business Coalition network.



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		Coordination				• Convening for reasons of enhanced coordination needs to be improved.
1.2. Coordinate internally and broaden membership/engage with other actors for broader influence	3	3	3	3	2	2
• Explanations: What activities /interventions under this scoring? (Copy post-its written during workshop)		 Engagement in launches All key and relevant line ministries are on board— Health, Agriculture, Education, Gender, local government and also Information and civic education. 	 Working on linkages with UN Women, UNFPA, UNAIDS, IFAD, CIFGAR, Biodiversity REACH facilitator in process 	 Process for central level to provide feedback and involve local levels, including community, is weak Engagement with executive level political leadership was high previously but recently this has become irregular 	• Membership improving, other alliances members, some CSO nutrition platforms established, engage with executive level political leadership	 Minimal coordination within the players in the industry in general except for those involved in food fortification of specific micronutrients. There is increased interest from business community (producing Nutritious Foods using locally available foods - ingredients) adding value to foods produced in Malawi generally. More business institutions are engaged as part of the MSP in their individual capacities.
• Suggestions made for improvements?		• There is need to strengthen coordination at district and community level	 Develop linkages to broader UN Nutrition network globally has more 	 Refining membership of Donor nutrition support group and 	• Improve coordination with Government, involve more national CSOs	• Need to expand from mere NFA to a wider scope business Coalition with clear scope and terms of



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		 Streamlining groups & ToRs, membership Accountability Rules of engagement Absence of district coordination structures in other districts weakens feedback mechanisms Take advantage of the presence of new political leadership to reach lower levels, and rethink decentralization structure and involvement private sector 	than 16 members, e.g. UNHCR who have potential contributions to Nutrition in Malawi. Need to find ways to connect.	scope of work.	and networks Continue to refine scope of work, engagement 	reference, where membership is opened to private sector involved in Nutritious Food production • Improve feedback mechanism within the Network, especially when contemplating around diversification of membership • Expand & Strengthen Business sector involvement, coordination
1.3. Engage within / contribute to MSP	3	3	3	3	3	1
• Explanations: What activities/ interventions under this scoring? (Copy post-its written during workshop)		 Platform on agenda doing well at national level and in some districts Mobilised and identified stakeholders There is regular use of results and it's on going Results are used to advocate other decision making bodies at national level e.g. Min. Of Local Gov't Very transparent and inclusive leadership in the 	 UN nutrition network meets quarterly around UNDAF and stay in touch regularly around issue. Nutrition status within the UN is better understood across the sector support / UNDAF, and singling out nutrition for 	 Excellent relationships and partnerships with government and civil society DONUTS meets monthly 	 Regularly involved in key national forums, technical working groups Members of CSOs are contributing to nutrition activities at district & community level 	 Internal engagements platform and contributions to MSP have not been always efficient and consistent except for food fortification and where individual private sector members participate in MSP fora. Partial contribution to MSP because of limited membership in the sector. Poor feedback



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• Suggestions made for improvements?		development, execution, monitoring and evaluation of nutrition programmes and process • Need to develop and strengthen National level Local Government structure of district coordination & feedback • Strengthen DNCC and its operations	 inclusion by UN country team. Nutrition is a separate outcome Focus on strategy instead of just activities. Strengthen linkages between UN Agencies supporting Nutrition Balancing support to sectors 	 Strengthen cross- sector linkages Mapping of Donors supporting nutrition 	 Strengthen engagement of Civil Society at district & community level to prioritize nutrition and influence decision making bodies Advocacy for nutrition at various levels (National, District, Community) 	 mechanisms among members for fear of business plagiarism (where everyone wants to make good business (profit) from activities of stake nutritional benefit. E.g. institutions do not want to share best nutritional techniques because are afraid of competition. Strengthen operations, and expand membership Improve feedback mechanisms within expanded scope of network Devise a way to ensure fears of competition among the Network members are ironed out.
1.4. Track and report on own contribution to MSP	3	3	4	3	2	1
 Explanations: What activities /interventions under this scoring? (Copy post-its written 		 Sharing experiences across country through participation in international fora Parliamentary committee 	 UN Nutrition reports together through UNDAF to UN: Project 	• Align indicators to international and national nutrition agenda	 Sharing of information is done at national and international level 	• There is minimal contribution to MSP at national level, and members of NFA in policy

ref:Malawi_Ref 4 - SUN Network scores_09_06_14-DUser



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during workshop)		on nutrition in place that tracks utilization & reports on public budget (joint reviews)	Management Team, M&E TWG, Country Team	• Receives regular reports from implementing partners which contributes to tracking	• CSONA members share reports to funders and partners.	 and central level coordination issues. Difficult to provide holistic tracking and own report because of the fragmented nature of the Network.
• Suggestions made for improvements?		 Need to improve & expand on local sharing, reporting, dissemination Strengthen DNHA to track and share on utilization of public sector nutrition resources 	•	 Share within donor community the consolidated implementing partner reports and other donor contributions to MSP Strengthen joint donor monitoring 	 Reporting & sharing of presentations needs to be broader – government, other stakeholders at national and sub- national level Mapping of CSO nutrition interventions 	 Needs formation of holistic business coalition network for holistic contributions. Widen stakeholders own meetings, forums and others
1.5. Sustain Impact of MSP	3	4	3	3	2	1
• Explanations: What activities /interventions under this scoring? (Copy post-its written during workshop)		 Incorporation of nutrition in MGDS II as part of national development agenda. Political commitment remained very high. Malawi has adopted a multi-sector program approach in national development and planning mechanism through at 	 Nutrition is now well-anchored in UNDAF 	 Most donors providing longer term funding (5+years). Development of Mutli-Donor Trust Fund. Donor nutrition strategies developed and 	 Civil Society Organisations Nutrition Alliance (CSONA) has been established to ensure the sustainability of the MSP 	• Business network potential recognized but not functional



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		various levels of integration and technical soundness, nutrition has been integrated in all key ministries.		aligned to each other and government agendas.		
Suggestions made for improvements?		 Operationalization of nutrition strategies & linkages in sector Ministries lagging behind Weaknesses in linkage between nutrition and HIV, social protection and WASH Financial resources 	 Sustaining UN technical staff in nutrition - Individual UN agency Nutrition capacity is limited in FAO (project dependent at the moment) and WHO (no nutrition position in Malawi. 	• Streamline funding further through development of consolidated Nutrition fund	• Explore options to enable CSONA be self-sustaining.	• Explore options to enable Business network to be functional and sustainable



2. Process 2: Coherent policy & legal framework	FINAL PLATFORM SCORE	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
2.1. Analyse existing nutrition- relevant policies & programmes	4	4	4	4	3	3
• Explanations: What activities/ interventions under this scoring? (Copy post-its written during workshop)		 Revised Nutrition policy and strategic plan in consultative process Strategies developed for Nutrition Education & Communication, Micronutrient, Infant and Young Child Nutrition, etc. 	• Each UN agency has a nutrition policy & strategy aligned according to comparative advantage and coordinated under UNDAF to aligned with government nutrition agenda	• Each donor agency has a nutrition policy & strategy aligned and coordinated at global level and programmes aligned to national nutrition agenda	 Provides technical input in the review process of nutrition policies and strategic frameworks. Each CSO agency has nutrition programmes aligned to government agenda. 	 The private sector/ business network does not have its own nutrition policies but participates in development and operationalization of government nutrition policies. Private sector complies with the national guidelines/ regulations/ standards.
• Suggestions made for improvements?		 Realign sectoral strategies and policies to national nutrition policy Develop clear standards for production of nutritious foods & drink 	 Improve on synergies between agencies 	 Improve on synergies between agencies 	 Need to be more involved at district and community level so policies are understood and operationalized 	 Operationalize national food standards
2.2. Mainstream nutrition in own policies & strategies	3	3	3	3	3	2
• Explanations: What activities/ interventions under this scoring? (Copy		 Nutrition is mainstreamed in national government 	 Nutrition is mainstreamed through UNDAF as 	 Nutrition is being mainstreamed in programmes 	 CSOs members mainstreamed nutrition in line with 	 Mainstreaming is happening using available means and resources within

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post-its written during workshop)		agenda and strategic sectoral policies & strategies.	well as being prioritized as its own topic.		government nutrition agenda	 the business community. No parallel policies structures/systems from private sector. Network system supports the national policies and strategies.
Suggestions made for improvements?		 Need to strengthen operationalization (resource allocation) Expand mainstreaming to other core sectors 	 Need to strengthen operationalization 	 Scale up nutrition Co-locate & relocate 	• Strengthen operationalization & coordination of nutrition mainstreaming & scale up	 Strengthen Corporate Social Responsibility programmes related to nutrition Representation needs to improve at national and district levels as membership increases to enhance understanding of policies and strategies for effective mainstreaming. Need clear guidelines for business involvement in prevention of stunting for effective mainstreaming
2.3. Coordinate / harmonise member inputs in policy / legal framework development	3	2	4	2	3	2
• Explanations: What activities/ interventions under this scoring? (Copy		• Coordinate the development and review of policies and other	 UN Nutrition is consultative throughout UNDAF 	Different donors/ development partners have	 CSONA organized CSO input into national policies and 	 The network coordinates and harmonizes inputs especially in food



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post-its written during workshop)		strategic documents in a consultative manner at national level	and within Nutrition.	committed to supporting coordination process e.g. USAID and EU will support the agriculture sector; World bank the OPC, and UNICEF the health sector.	guidelines	fortification, but can be improved with inclusion of other business members.
Suggestions made for improvements?		 Need to strengthen coordination between sectoral nutrition coordinators and district coordinators There is need for guidelines for mainstreaming as well as indicators for mainstreaming ministries There is need for strong capacity in Ministries despite sectoral coordinators (Human & Finance) 		• Enhance support in the development and review legal frameworks and sectoral policies.	• Generate more inputs from Community, District and national level.	 Involve, integrate and communicate with the Network better so that participation is expanded and enhanced.
2.4. Influence policy/ legal framework development through advocacy/ contribution	3	3	4	3	3	2



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• Explanations: What activities/ interventions underly this scoring? (Copy post-its written during workshop)		• Policy, strategy and legal revisions advocated for in consultation with all MSPs based on international recommendations and best practice	 UNDAF strategy revised every 5 years, adaptations bi- annually with partners to advocate for improvements as needed. Evidence based advocacy and circulation of best practice on policies / legal framework. 	 Malawi's membership to the G8 New Alliance for Food Security and Nutrition and development of her Country Cooperation framework to support of these initiatives provides opportunity for engaging all sectors in advocating for nutritional issues 	• At CSONA secretariat level have relevant guidelines and strategies to guide scope of work. Actively input into updating policies and strategies at national level	• The Network has participated in Policy review / updates which has led to sustainable adherence to policy.
• Suggestions made for improvements?		 Policy review not yet completed (working on legal framework) Comprehensive legislative: some of the documents are under review to come up with one document Strengthen MSPs, high-level committees, community engagement Maintain momentum on advocacy and updating frameworkds 	• Use the prevailing opportunity of G8 New Alliance for Food Security and SUN to advocate for more resources and involvement of all sectors in Nutrition	•	 Need to strengthen above activities at district and community level Need to strengthen role as watchdog and evidence based advocacy. 	• Increase and improve advocacy among the private sector /network members on policies and legal frameworks to understanding and coherence.
2.5. Disseminate policy and operationalize / Enforce legal	3	3	4	4	3	2



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framework						
• Explanations: What activities/ interventions underly this scoring? (Copy post-its written during workshop)		 Nutrition policy and strategic plan has been widely disseminated Policy was summarised and translated into local language 	 National Nutrition policy and strategic plan was well disseminated within the UN network and operationalised using UNDAF 	 Supported the dissemination and operationalisation of the policy Supported advocacy and resource mobilisation for the policy both at national and internal levels 	 The network members have been key in supporting the operationalisation of the policy at district and community level Just starting to disseminate documentation of their work and increasing their visibility 	• Private sector operationalised the policy and complied the legal framework. E.g. Vit A fortification regulations in sugar and cooking oil
• Suggestions made for improvements?		• Operationalisation within sectors is still weak	 There is unbalanced financial support to sectors 	• There is unbalanced financial support to sectors	 Help in marketing of the revised policy at all levels (national, district and community) CSO to help in operationalisation of policy at all levels 	 Need to strengthen the private sector network
2.6. Track and report results for steering and learning / Sustain policy impact	3	3	3	3	2	2
• Explanations: What activities/ interventions underly this scoring? (Copy post-its written during		 Tracking has started and report was done Policy review in progress for re- 	 UNDAF is well tracked UN supported tracking results and 	 Supported the development of the Common Results Framework 	 Tracking project performance and generating of evidence 	 Tracking own compliance against the national standards



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workshop)		alignment to emerging issues and tracking has been done through surveys, studies, routine monitoring, cross learning visits, and different international platforms.	generated evidence for the policy	 Supported tracking of results, generated evidence and dissemination for policy improvement 		
• Suggestions made for improvements?		 Dissemination of results and evidence at district and community level requires improvement Fast track the operationalisation of the Common Result Framework 	 Support the roll out for the CRF Support dissemination of results and evidence at district and community levels 	• Support the rolling out of the Common Result Framework	 Support district councils on the roll out of CRF Strengthen tracking of results and evidence among other stakeholders Support dissemination of results generated at district and community level 	• Strengthen coordination within all forms of businesses to improve tracking and reporting.



3. Process 3: Common Results Framework for National Nutrition Plan (aligned programming)	FINAL PLATFORM SCORE	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
3.1. Align own programmes to national nutrition-relevant policies	4	4	4	4	3	3
• Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)		 Government conducted national consultations with all relevant stakeholders at national and district levels Government ensured that all programmes are aligned to government development agenda and the National Nutrition Policy and Strategic Plan since 2007 Review of national nutrition strategies in progress to realign to national and global agenda 	• UNDAF created and aligned with national nutrition agenda and policies	• All supported programs are aligned to the national nutrition policy, and to various strategies	• Aligned their projects and programmes to respond to the government agenda and policies	The mandatory regulations have been followed by members
• Suggestions made for improvements?		• Fast track and finalise the review process of the strategic plan		•	• Improve alignment programmes at district and community levels	 Adhere to the product standards and claims



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3.2. Translate policy / legal framework in Common Results Framework (CRF) for SUN	3	2	3	3	2	-
• Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)		• CRF has been aligned to the national nutrition strategic plan	• UNDAF has a strong costed, action plan and M&E framework with annual indicators that are aligned to CRF	• Supported the development process for the CRF	 Involved in the development of CRF Realignment of the project M & E frameworks to the CRF in progress 	• N/A
• Suggestions made for improvements?		 Fast track costing of the CRF Fast track operationalisation of the CRF 	• Linking more across the different components of nutrition sensitive indicators	 Support the operationalisation of the CRF Support in the alignment of donor supported projects to the CRF 	 Support the operationalisation of the CRF at district and community level CSO members have to align their indicators to the CRF 	• N/A
3.3. Organise implementation of CRF	3	2	3	2	-	-
• Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)		 Development of the training manual and data base in progress Training plan in place Team for the coordination and 	 Developed an electronic system for monitoring UNDAF Training of UNDAF staff done 	N/A	N/A	• N/A



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		implementation of the CRF in place both at national and district level.Resources for the roll out mobilized				
• Suggestions made for improvements?		 Fast track the completion of the manual and data base Mobilise resources for management of the CRF Improve technical capacity for people managing the CRF 	• Support capacity building for results based management for nutrition partners	• Support capacity building including, resource mobilisation and realignment of partner projects to the CRF	Fast track capacity building to roll out the CRF among the network members	 Need for a Business Coalition than just a FA. Extend out
3.4. Manage implementation of CRF	3	2	3	1	-	-
• Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)		 CRF and M & E plan completed Data collection tools developed Development of M & E training manual and data base in progress 	 Tools available with specific M&E expert focal points assigned to support each topic. Quarterly review of matrix and adjustments 			



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			where needed.			
• Suggestions made for improvements?		• Fast track operationalisation	 Improve on joint monitoring visits 	• Support capacity building including, resource mobilisation and realignment of partner projects to the CRF	Fast track capacity building to roll out the CRF among the network members	 Need for a Business Coalition than just a FA. Extend out
3.5. Evaluate CRF to sustain impact		3	3	3	3	-
• Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)		• M & E framework linked to the national nutrition and strategic plan 2007- 2012 tracked the progress which supported the development of the new CRF.	 Sharing brief updates & materials through UNDAF/donuts for people to get more information from the partner if needed. UN assists every aspect of nutrition (agricutlure, health, gender, social protection, education, water) 	• Supported the national strategic plan 2007-2012 and aligned their support within the framework	 Projects aligned to national nutrition plan 2007-2012 used to track progress Realigning to the CRF 	
• Suggestions made for improvements?			 Need more depth on joint analyzing lessons, documenting and sharing. 	• Need more in- depth analysis, documenting and sharing of lessons.	 Fast tracking the realignment 	 Address fears of competition that inhibits knowledge and experience sharing.



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			• Linkages between the different aspects of nutrition	 Linkages between the different aspects of nutrition 		



4. Process 4: Financial tracking and resource mobilisation	FINAL PLATFORM SCORE	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
4.1. Assess financial feasibility	3	2	4	1	3	-
• Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)		 Government has a system for tracking resources within their system 	• Done in our UNDAF matrix, reviewed quarterly	 Put in place a well-defined system for tracking 	• CSO network has a system within their organisation for tracking resources within their scope	• N/A
• Suggestions made for improvements?		• The system is weak and needs consolidation to capture nutrition sensitive and specific interventions	•		• The system is weak and needs consolidation to capture nutrition sensitive and specific interventions	
4.2. Track and (transparently) accounting of spending	3	2	3	3	3	-
• Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)		 Government financial reporting system in place 	• HACT is in place	 System is in place 	 Have finance reporting mechanism in place aligned to their donors 	
• Suggestions made for improvements?		• Need to capture and share lessons regarding financing throughout the movement	 Need for compliance by all UN agencies Need to capture and share lessons throughout the movement 	• Need to capture and share lessons throughout the movement	• Need to capture and share lessons regarding financing throughout the movement	
4.3. Scale up & align resources (incl. filling the	3	3	3	3	3	-



4. Process 4: Financial tracking and resource mobilisation	FINAL PLATFORM SCORE	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
gaps)						
• Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)		• There is gradual increase in nutrition financing in the public sector	• Have resource mobilisation strategy through UNDAF	• Most funding to Nutrition has been in line with the SUN	 Network members have budgets according to their programmes and budgets. Network members have resource mobilisation strategy 	
• Suggestions made for improvements?		 Intensify advocacy for increased budgetary allocation for nutrition sensitive interventions Develop nutrition resource mobilisation strategy. Need to institutionalise consolidated nutrition fund 	 Fill gaps, prioritizing according to government plans Create proposals for sectors 	 Need gap analysis to help align resources to the existing gaps 	 Need to share resource mobilisation strategy Need for coordinated resource mobilisation strategies, alignment and reporting. 	Develop resource mobilisation strategy for corporate social sector support and align the resources to CRF
4.4. Honour commitments (turn pledges into disbursements)	3	3	3	3	3	1
• Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)		• Donors/development partners commit and honor commitment i.e 90% on donor side and 10% on Govt	• UNDAF action plan provides a joint platform for resource mobilization as per gap jointly identified	• All donors honour their commitment on nutrition with conditions	• Honour commitments through their project implementations and based on their resource available	• Some members have complied to legal frameworks in line with the nutrition agenda
Suggestions made for improvements?		 Need for advocacy to increase budgetary allocation for nutrition by government 	 Anticipating & managing risk (arrival / release of UN 	 Should be flexible and balance in 	 Develop an advocacy and communication strategy guide CSONA 	• Promote the network to have a corporate social



4. Process 4: Financial tracking and resource mobilisation	FINAL PLATFORM SCORE	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
		 Need for more resource allocation for capacity building efforts 	 funds) Source diverse funds, not relying on UN systems alone 	funding in response to CRF	work to ensure government and donors deliver on commitments	obligation
4.5. Ensure predictability / sustain impact / multi-year funding	2	2	2	2	-	-
• Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)		 Government financing is sustainable, predictable and aligned to multi-year strategic plan 	 UNDAF is 5 years UN Nutrition Network partners have some longer term (3 years) funding (e.g. school meals, CMAM, SUN) WFP & UNICEF have nutrition core resources – flexible, predictable, sure,	 Not predictable, not sustainable 	N/A	N/A
Suggestions made for improvements?		• Advocate to the legislature for increased resource allocation for nutrition within the Govt national budget	• Source funds for significant amounts & timeframes (5-year UNDAF cycle)	Should be flexible and balance funding in response to CRF		