

# SUN Movement Reporting Template, 2016

# **NIGERIA**

# 2016 Reporting Template: Joint-Assessment by National Multi-Stakeholder Platform

April 2015 to April 2016

# **Process and Details of the 2016 Joint-Assessment exercise**

To help the SUN Movement Secretariat better understand how your inputs for the Joint-Assessment 2016<sup>1</sup> were compiled from stakeholders, and to what extent the process was useful to in-country stakeholders, please provide us with the following details:

#### Participation

1. Did the following stakeholder groups provide specific inputs, whether in writing or verbally, to the Joint-Assessment?

|                        | <b>U</b> | • •                      | <u> </u> | 1. |
|------------------------|----------|--------------------------|----------|----|
| Group                  |          | Yes (provide number) / N | No (= 0) |    |
| Government             | 22       |                          |          |    |
| Civil Society          | 6        |                          |          |    |
| Science and Academia   | 0        |                          |          |    |
| Donors                 | 4        |                          |          |    |
| United Nations         | 6        |                          |          |    |
| Business               | 2        |                          |          |    |
| Other (please specify) | 0        |                          |          |    |
|                        |          |                          |          |    |

2. How many people in total participated in the process at some point? 41

<sup>&</sup>lt;sup>1</sup> Please note that the analysed results of this Joint-Assessment exercise will be included in the SUN Movement Annual Progress Report 2016 along with the details of how the exercise was undertaken in- country.



#### Process

3. Was the Joint-Assessment data gathered and/or reviewed during a face-to-face meeting, or via email?

| Step                          | Format            |
|-------------------------------|-------------------|
| Collection Group work         | Meeting Y Email Y |
| Review, validation Group work | Meeting Y Email Y |

4. If a collection or validation meeting did take place, please attach a photo of it if possible

#### Usefulness

5. If a collection or validation meeting did take place, would you say that the meeting was useful to participants, beyond the usual work of the MSP? Yes

Why? The participants were able to discuss extensively and tracked most nutrition activities within Nigeria.

The MSP were able to evaluate and assess themselves on most Nutrition programmes carried in Nigeria.



| N/A                               | 0           | 1              | 2                        | 3                                   | 4                                |
|-----------------------------------|-------------|----------------|--------------------------|-------------------------------------|----------------------------------|
| Not applicable                    | Not started | Started        | On-going                 | Nearly completed                    | Completed                        |
| Progress Marker not applicable to | Nothing in  | Planning begun | Planning completed and   | Implementation complete with        | Fully operational /Target        |
| current context                   | place       |                | implementation initiated | gradual steps to processes becoming | achieved/On-going with continued |
|                                   |             |                |                          | operational                         | monitoring/ Validated/ Evidence  |
|                                   |             |                |                          |                                     | provided                         |

# Process 1: Bringing people together in the same space for action

#### PROCESS 1: Bringing people together in the same space for action

Strengthened coordinating mechanisms at national and sub-national level enable in-country stakeholders to better work for improved nutrition outcomes. Functioning multi-stakeholder and multi-sectoral platforms enable the delivery of joint results, through facilitated interactions on nutrition related issues, among sector relevant stakeholders. Functioning multi-stakeholder platforms (MSP) enable the mobilisation and engagement of relevant stakeholders, assist relevant national bodies in their decision making, enable consensus around joint interests and recommendations and foster dialogue at the local level.

#### Progress marker 1.1: Select / develop coordinating mechanisms at country level

| DEFINITION  | POSSIBLE SIGNS  | FINAL PLATFORM<br>SCORE | WHAT ACTIVITIES / INTERVENTIONS<br>UNDERLIE EACH SCORE  |
|---|---|-------------------------|---|
| This progress marker looks at<br>the extent to which<br>coordination mechanisms are<br>established at government<br>level and are regularly<br>convened by high-level<br>officials. It indicates if non-<br>state constituencies such as<br>the UN Agencies, donors, civil<br>society organisations and<br>businesses have organised<br>themselves in networks with | <ul> <li>Formal multi-sectoral and multi-stakeholder coordinating<br/>structure in place and functioning, such as a high level convening<br/>body from government (political endorsement)</li> <li>Official nomination of SUN Government Focal Point as<br/>coordinator</li> <li>Convene MSP members on a regular basis</li> <li>Appoint Focal Points/conveners for Key Stakeholder Groups e.g.<br/>Donor convener, Civil Society Coordinators, UN Focal Point,<br/>Business Liaison Person, Academic representative</li> <li>Institutional analysis conducted of capacity of high-level structure</li> <li>Establish or refine terms of reference, work plans and other types<br/>of enabling arrangements [Supporting documents requested]</li> </ul> | SCORE 3 4 2 4 1 1 1     | UNDERLIE EACH SCORE         -       MSP - National Committee<br>on Food and Nutrition, IYCF<br>taskforce, National<br>Fortification Alliance,<br>Nutrition Partners Meeting.         -       Done         -       Some networks have<br>periodic meetings fairly<br>regularly         -       Done         -       Done         -       Done         -       Done         -       Only CS-SUN has this in place         Planning has be gone.       Planning has be gone. |
| convening and coordinating functions.   |   | Average = 3             |   |



| Progress marker 1.2: Coordinat  | e internally and expand membership/engage with oth                       | er actors for broader inf | fluence   |
|---------------------------------|--|---------------------------|---|
| This progress marker looks at   | Expand MSP to get key members on board                                   | 3                         | - SBN launched, CSSUNN activities,                    |
| the extent to which             | <ul> <li>Additional relevant line ministries, departments</li> </ul>     | 3                         | Dangote joining the Donor Network                     |
| coordinating mechanisms         | and agencies on board e.g. nutrition-sensitive                           |                           | - Yes   |
| established by the              | sectors  |                           |   |
| government and by non-state     | <ul> <li>Actively engage executive level political leadership</li> </ul> | 1                         | <ul> <li>This is mostly being planned</li> </ul>      |
| constituencies are able to      | Key stakeholder groups working to include new                            | 3                         | <ul> <li>This is becoming operational</li> </ul>      |
| reach out to relevant           | members e.g. Development partners; diverse civil                         |                           |   |
| members from various            | society groups; private sector partnerships; media;                      |                           |   |
| sectors, to broaden the         | parliamentarians; scientists and academics                               |                           |   |
| collective influence on         | Engage with actors or groups specialised on                              | 3                         | - Becoming operational across various                 |
| nutrition-relevant issues. It   | specific themes such as gender, equity, WASH etc                         |                           | networks  |
| also analyses the extent to     | Establish decentralised structures and/or                                | 1                         | <ul> <li>Planning has begun</li> </ul>                |
| which local levels are involved | processes that support planning and action locally,                      |                           |   |
| in the multi-stakeholder-       | and create a feedback loop between the central                           | Average = 2               |   |
| sector approach in nutrition    | and local levels, including community, and                               |                           |   |
| (e.g. decentralisation of       | vulnerable groups. [Provide examples, if available]                      |                           |   |
| platforms).                     |  |                           |   |
|                                 | thin/ contribute to multi-stakeholder platform (MSP)                     | 1                         | 1   |
| This progress marker looks at   | Ensure MSP delivers effective results against                            | 2                         | <ul> <li>There are results but no workplan</li> </ul> |
| the actual functioning of the   | agreed work-plans  |                           |   |
| MSP to facilitate regular       | • Ensure regular contribution of all relevant MSP                        | 2                         | <ul> <li>Planning has been completed</li> </ul>       |
| interactions among relevant     | stakeholders in discussions on: policy/legal                             |                           |   |
| stakeholders. It indicates the  | framework, CRF, plans, costing, financial tracking                       |                           |   |
| capacity within the multi-      | and reporting, annual reviews.   |                           | - On-going  |
| stakeholder platforms to        | Regularly use platform for interaction on nutrition-                     | 2                         |   |
| actively engage all             | related issues among sector-relevant stakeholders                        |                           | <ul> <li>Planning completed</li> </ul>                |
| stakeholders, set significant   | Get platform to agree on agenda / prioritisation of                      | 1                         |   |
| agendas, reach consensus to     | issues   |                           | <ul> <li>Planning complete</li> </ul>                 |
| influence decision making       | Use results to advocate / influence other decision-                      | 1                         |   |
| process and take mutual         | making bodies  |                           | - On-going  |
| ownership and accountability    | Key stakeholder groups linking with global support                       | 2                         |   |
| of the results.                 | system and contributing to MSP/nutrition actions                         | Average= 2                |   |
|                                 | e.g. financial, advocacy, active involvement                             |                           |   |

| Progress marker 1.4: Track, report and critically reflect on own contributions and accomplishments |  |             |  |  |  |
|--|--|-------------|--|--|--|
| This progress marker looks at  | Monitor and report on proceedings and results of                   | -           | <ul> <li>Ongoing across all networks</li> </ul>      |  |  |
| the capacity of the multi-   | MSP (including on relevant websites, other                         |             |  |  |  |
| stakeholder platform as a  | communication materials) on a regular basis                        |             |  |  |  |
| whole to be accountable for  | [Supporting documents requested from the latest                    |             |  |  |  |
| collective results. It implies   | reporting cycle]   |             |  |  |  |
| that constituencies within the   | • Key stakeholder groups tracking commitments and                  | 2           | - Ongoing  |  |  |
| MSP are capable to track and   | are able to report on an annual basis, at a minimum                |             |  |  |  |
| report on own contributions  | e.g. financial commitments, Nutrition for Growth                   | Average = 2 |  |  |  |
| and achievements.  | commitments, etc.  | -           |  |  |  |
| Progress marker 1.5: Sustain th  | e political impact of the multi-stakeholder platform               |             |  |  |  |
| This progress marker looks at  | Integrate MSP mechanism on nutrition into                          | 3           | - This is becoming operational                       |  |  |
| how the multi-stakeholder  | national development planning mechanisms                           |             |  |  |  |
| approach to nutrition is   | • Continuous involvement of the executive level of                 | 2           | - Ongoing  |  |  |
| institutionalised in national  | political leadership irrespective of turnover                      |             |  |  |  |
| development planning   | <ul> <li>Institutional commitments from key stakeholder</li> </ul> | 2           | <ul> <li>Ongoing across most SUN networks</li> </ul> |  |  |
| mechanisms and in lasting  | groups   |             |  |  |  |
| political commitments, not   |  | Average = 2 |  |  |  |
| only by the government   |  |             |  |  |  |
| executive power but also by  |  |             |  |  |  |
| the leadership of agencies and   |  |             |  |  |  |
| organisations.   |  |             |  |  |  |

| Stakeholders | Description/ Key contribution of each stakeholder to Process One |
|--------------|--|
| Government   | - NPHCDA, FMOH,  |
| UN           | - FAO  |
| Donor        | - EU   |
| Business     | - GAIN/SBN   |
| CSO          | - CS-SUNN  |
| Others       | - SPRING   |

**OVERALL SUMMARY OF PROGRESS ACHIEVED OVER THE PAST YEAR (APRIL 2015 – APRIL 2016) FOR PROCESS 1: Bringing people together in the same space** (i.e. Overall achievements/positive changes/ key challenges and suggestions for improvements/ other relevant activities in the context of scaling up nutrition efforts in country)



## **Process 2: Ensuring a coherent policy and legal framework**

| N/A                            | 0                | 1        | 2                        | 3                                   | 4                                |
|--------------------------------|------------------|----------|--------------------------|-------------------------------------|----------------------------------|
| Not applicable                 | Not started      | Started  | On-going                 | Nearly completed                    | Completed                        |
| Progress Marker not applicable | Nothing in place | Planning | Planning completed and   | Implementation complete with        | Fully operational /Target        |
| to current context             |                  | begun    | implementation initiated | gradual steps to processes becoming | achieved/On-going with continued |
|                                |                  |          |                          | operational                         | monitoring / Validated/ Evidence |
|                                |                  |          |                          |                                     | provided                         |

#### Process 2: Ensuring a coherent policy and legal framework

The existence of a coherent policy and legal framework should inform and guide how in-country stakeholders work together for improved nutrition outcomes. Updated policies, strategies and legislations are fundamental to prevent conflicts of interest among the wide range of actors involved in a complex societal topic such as nutrition. This process focuses on the enabling policy and legal environment.

| Progress marker 2.1: Continuously analyse existing nutrition-relevant policies and legislations   |  |                         |   |  |  |  |
|---|--|-------------------------|---|--|--|--|
| DEFINITION  | POSSIBLE SIGNS   | FINAL PLATFORM<br>SCORE | WHAT ACTIVITIES / INTERVENTIONS UNDERLIE EACH<br>SCORE  |  |  |  |
| This progress marker looks at<br>the extent to which existing<br>nutrition-relevant (specific and<br>sensitive) policies and<br>legislations are analysed using<br>multi-sectoral consultative<br>processes with representation<br>from various stakeholders,<br>especially civil society<br>representatives. It indicates<br>the availability of stock-taking<br>documents and continuous<br>context analysis that can<br>inform and guide policy<br>making. | <ul> <li>Regular multi-sectoral analysis and stock-take of existing policies and regulations</li> <li>Reflect on existing policies and legal framework</li> <li>Existence of review papers</li> <li>Indicate any nutrition relevant (specific and sensitive) policies and legislations identified, analysed during the reporting period and specify the type of consultative process that was applied</li> <li>Minimum Requirements for Scoring 4: Countries are required to provide evidence of the analysed policies and legislations</li> </ul> | 2                       | <ul> <li>NSPAN: 2; presented and adapted by 12<br/>states and FCT</li> <li>NF&amp;NP: 1</li> <li>National social protection strategy: 1</li> <li>North East Devt Commission: 1</li> <li>National agriculture policy document,<br/>roadmap, mainstreaming nutrition in agric<br/>sector: 2</li> <li>Policies are in place and has to go through<br/>domestication</li> </ul> |  |  |  |



| Progress marker 2.3: Develop o  | r update coherent policies and legal frameworks thro                   | ugh coordinated and h | armonised in-country stakeholders efforts               |
|---------------------------------|--|-----------------------|---|
| This progress marker looks at   | <ul> <li>Coordinate nutrition policies and regulation</li> </ul>       | -                     |   |
| the extent to which in-country  | between relevant line-ministries                                       |                       |   |
| stakeholders - government       | E.g Existence of national ministerial guidelines /                     |                       |   |
| (i.e. line ministries) and non- | advice / support for mainstreaming nutrition in                        |                       |   |
| state partners - coordinate     | sector policies.   |                       |   |
| their inputs to ensure the      | • Key Stakeholder Groups coordinate and                                |                       |   |
| development of a coherent       | harmonise inputs to national nutrition related                         |                       |   |
| policy and legislation          | policies and legislation (specific and sensitive)                      |                       |   |
| framework.                      | <ul> <li>Develop/update policies / legal framework with</li> </ul>     |                       |   |
|                                 | assistance from other MSP members to ascertain                         |                       |   |
|                                 | quality.   |                       |   |
|                                 | <ul> <li>Existence of updated policies and strategies</li> </ul>       |                       |   |
|                                 | relevant (specific and sensitive)                                      |                       |   |
|                                 | <ul> <li>Existence of comprehensive legislation relevant to</li> </ul> |                       |   |
|                                 | nutrition with focus on International Codes for                        |                       |   |
|                                 | BMS, food fortification and maternal leave and                         |                       |   |
|                                 | policies that empower women  |                       |   |
|                                 | <ul> <li>Ascertain nutrition policy coherence with other,</li> </ul>   |                       |   |
|                                 | development-related policies such as trade,                            |                       |   |
|                                 | agriculture, other   |                       |   |
|                                 | Minimum Requirements for Scoring 4: Countries                          |                       |   |
|                                 | are required to provide evidence of the policies and                   |                       |   |
|                                 | legislations developed through coordinated efforts                     |                       |   |
|                                 | alise / enforce the legal frameworks                                   |                       |   |
| This progress marker looks at   | Availability of national and sub-national                              | 2                     |   |
| the availability of mechanisms  | guidelines to operationalise legislation                               |                       | <ul> <li>Documents are there but enforcement</li> </ul> |
| to operationalise and enforce   | Existence of national / sub-national mechanisms                        |                       | lacking   |
| legislations such as the        | to operationalise and enforce legislation                              |                       |   |
| International Code of           | [Please share any relevant reports/documents]                          |                       |   |
| Marketing of Breast-Milk        | Minimum Requirements for Scoring 4: Countries                          |                       |   |
| Substitutes, Maternity Leave    | are required to provide evidence of law                                |                       |   |
| Laws, Food Fortification        | enforcement  |                       |   |
| Legislation, Right to Food,     |  |                       |   |
| among others.                   |  |                       |   |



| Progress marker 2.5: Track and report for learning and sustaining the policy and legislation impact |   |  |  |  |  |
|---|---|--|--|--|--|
| This progress marker looks at   | <ul> <li>Existence and use of policy studies, research<br/>monitoring reports impact avaluations, public</li> </ul> |  | <ul> <li>Platforms, data are there but coverage is<br/>low. There are a lot of best practices but</li> </ul> |  |  |
| the extent to which existing policies and legislations have   | monitoring reports, impact evaluations, public disseminations etc.  |  | they are concentrated mostly in the  |  |  |
| been reviewed and evaluated   | Individual stakeholder groups contribution to   |  | Northern zones not across the nation.  |  |  |
| to document best practices  | mutual learning   |  | - There is need for more use of technology to  |  |  |
| and the extent to which   | Minimum Requirements for Scoring 4: Countries   |  | share documents etc  |  |  |
| available lessons are shared by   | are required to provide evidence of lessons learned   |  |  |  |  |
| different constituencies within   | from reviews and evaluations, such as case studies  |  |  |  |  |
| the multi-stakeholder   | and reports   |  |  |  |  |
| platforms.  |   |  |  |  |  |

| Stakeholders | Description/ Key contribution of each Stakeholder to Process Two |
|--------------|--|
| Government   | - FMOH, NPHCDA, FMARD  |
| UN           | - DFID   |
| Donor        | - DFID   |
| Business     | - GAIN   |
| CSO          | - CS-SUN, Basic Health Foundation                                |
| Others       | -  |

**OVERALL SUMMARY OF PROGRESS ACHIEVED OVER THE PAST YEAR (APRIL 2015 – APRIL 2016) FOR PROCESS 2: Coherent policy and legal framework** (i.e. Overall achievements/positive changes/ key challenges and suggestions for improvements/ other relevant activities in the context of scaling up nutrition efforts in country)



## Process 3: Aligning actions around a Common Results Framework

| N/A                            | 0                | 1        | 2                        | 3                       | 4                                |
|--------------------------------|------------------|----------|--------------------------|-------------------------|----------------------------------|
| Not applicable                 | Not started      | Started  | On-going                 | Nearly completed        | Completed                        |
| Progress Marker not applicable | Nothing in place | Planning | Planning completed and   | Implementation complete | Fully operational /Target        |
| to current context             |                  | begun    | implementation initiated | with gradual steps to   | achieved/On-going with           |
|                                |                  |          |                          | processes becoming      | continued monitoring/ Validated/ |
|                                |                  |          |                          | operational             | Evidence provided                |

#### Process 3: Aligning actions around a Common Results Framework (CRF – please see ANNEX 4 for the definition)

The alignment of actions across sectors that significantly contribute to nutrition improvement demonstrates the extent to which multiple sectors and stakeholders are effectively working together and the extent to which the policies and legislations are operationalised to ensure that all people, in particular women and children, benefit from an improved nutrition status. This process delves into the operational side of policy and legal frameworks and how they translate into actions<sup>2</sup>. The term 'Common Results Framework' is used to describe a set of expected results agreed across different sectors of Governments and among key stakeholders through a negotiated process. The existence of agreed common results would enable stakeholders to make their actions more nutrition driven through increased coordination or integration. In practice, a CRF may result in a **set of documents that are recognised as a reference point** for all sectors and stakeholders that work together for scaling up nutrition impact.

| Progress marker 3.1: Align existing actions around national nutrition targets/policies  |   |                         |  |  |  |  |
|---|---|-------------------------|--|--|--|--|
| DEFINITION  | POSSIBLE SIGNS  | FINAL PLATFORM<br>SCORE | WHAT ACTIVITIES / INTERVENTIONS UNDERLIE EACH<br>SCORE   |  |  |  |
| This progress marker looks at the extent<br>to which in-country stakeholder groups<br>take stock of what exists and align their<br>own plans and programming for<br>nutrition to reflect the national policies<br>and priorities. It focuses on the<br>alignment of actions across sectors and<br>relevant stakeholders that significantly<br>contribute towards improved nutrition.<br>Note: while Progress Marker 2.1 looks<br>at the review of policies and<br>legislations, Progress Marker 3.1 | <ul> <li>Multi-sectoral nutrition situation<br/>analyses/overviews</li> <li>Analysis of sectoral government<br/>programmes and implementation<br/>mechanisms</li> <li>Stakeholder and nutrition action<br/>mapping</li> <li>Multi-stakeholder consultations to<br/>align their actions</li> <li>Map existing gaps and agree on core<br/>nutrition actions aligned with the<br/>policy and legal frameworks</li> </ul> | 2-Planning begun        | <u>MS nutrition situation analyses/overview</u> :<br>Some level of nutrition situation analysis but<br>no one comprehensive and coordinated<br>document/framework-Fragmentation<br><u>Analysis of sectoral govt. programs &amp;</u><br><u>implementation mechanism</u> : Ad-hoc-<br>organization led but no one comprehensive<br>analysis of sectoral program<br><u>Stakeholder and nutrition action mapping</u> :<br>Stakeholders mapping in place by different<br>actors |  |  |  |

<sup>&</sup>lt;sup>2</sup> 'Actions' refers to interventions, programmes, services, campaigns and enacted legislation or speqcific policy. The 2013 Lancet Series on Maternal and Child Nutrition provides a set of evidence-based high-impact specific nutrition actions including the uptake of practices such as 'exclusive breastfeeding for six months'



| focuses on the review of programmes<br>and implementation capacities   | Minimum requirements for scoring 4:<br>Countries are required to provide<br>documentation supporting the<br>alignment   | Multi-stakeholder consultations to align<br>their actions: NCFN where stakeholders<br>consultations occur, effort by CS-SUNN to<br>promote multi-stakeholders platform at sub-<br>national level through SCFN revitalization<br>and set-up where lacking.<br>Map existing gaps and agree on core<br>nutrition actions aligned with the policy and<br>legal framework: The health sector core<br>nutrition action is captured in the NSPAN,<br>other sectors gaps identification is still grey<br>area. |
|--|---|--|
| This progress marker looks at the extent<br>to which in-country stakeholders are<br>able to agree on a Common Results<br>Framework to effectively align<br>interventions for improved nutrition.<br>The CRF is recognised as the guidance<br>for medium-long term implementation<br>of actions with clearly identified<br>nutrition targets. Ideally, the CRF should<br>have identified the coordination<br>mechanism (and related capacity) and | <ul> <li>Defining the medium/long term implementation objectives</li> <li>Defining the implementation process with clear roles for individual stakeholder groups<sup>3</sup></li> <li>Agree on CRF for scaling up nutrition. Elements of a CRF would include: Title of the CRF; implementation plans with defined roles of stakeholders in key sectors (e.g. health, agriculture, social</li> </ul> | 2 Defining the medium/long term implementation<br>objectives: NPFN approved by FEC, Health<br>sector plan of action launched NSPAN provide<br>Actions happening across sectors but there is no<br>one multi-sectoral stakeholder actionable CRF<br>for scaling-up nutrition<br>Coordination capacity focused on health sector<br>actions   |

<sup>&</sup>lt;sup>3</sup> This assumes existence of multi-sectoral and multi-stakeholder coordination and engagement under Process1



| should encompass an implementation<br>matrix, an M&E Framework and costed<br>interventions, including costs estimates<br>for advocacy, coordination and M&E.   | <ul> <li>cost estimates of included interventions ; cost estimates for advocacy, coordination and M&amp;E capacity strengthening needs and priorities</li> <li>Assessment of coordination capacity to support CRF</li> <li>Minimum requirements for scoring 4: Countries are required to provide evidence of a robust plan that has been technically and politically endorsed</li> </ul>  |                   |   |  |
|--|---|-------------------|---|--|
| Progress marker 3.3: Organise and imple  | ment annual priorities as per the Common  | Results Framework |   |  |
| This progress marker looks specifically<br>at the national and local capability to<br>sequence and implement the priority<br>actions. This requires, on the one hand,<br>a clear understanding of gaps in terms<br>of delivery capacity and, on the other<br>hand, a willingness from in-country and<br>global stakeholders to mobilise their<br>technical expertise to timely respond to<br>the identified needs in a coordinated<br>way. | <ul> <li>Assessments conducted of capacity for<br/>implementation, including workforce<br/>and other resources</li> <li>Sequencing of priorities to mobilise<br/>and develop capacity of implementing<br/>entities in line with assessments and<br/>agreed arrangements</li> <li>Existence of annual detailed work<br/>plans with measurable targets to guide<br/>implementation at national and sub-<br/>national level</li> </ul> | 1                 | There is international support to scale-up<br>nutrition-There is willingness to put resources<br>around SAM and it is fragmented around other<br>actions. |  |



| Progress marker 3.4: Jointly monitor pri  | <ul> <li>Institutional reform implemented as<br/>needed to increase capacity of<br/>coordination mechanism</li> <li>Minimum requirements for scoring 4:<br/>Countries are required to provide<br/>evidence of aligned actions around<br/>annual priorities such as an annual work<br/>plans or implementation plan</li> <li>ority actions as per Common Results Frame</li> </ul>   | ework  |  |  |
|---|--|--|--|--|
| This progress marker looks specifically<br>at how information systems are used to<br>monitor the implementation of priority<br>actions for improved nutrition. It looks<br>specifically at the availability of joint<br>progress reports that can meaningfully<br>inform the adjustment of interventions<br>and contribute towards harmonised<br>targeting and coordinated service<br>delivery among in-country stakeholders. | <ul> <li>Information System (e.g. multi-sectoral platforms and portals) in place to regularly collect, analyse and communicate the agreed indicators focusing on measuring implementation coverage and performance</li> <li>Existence of regular progress reports</li> <li>Conducting of joint annual/regular reviews and monitoring visits</li> <li>Adjustments of annual plans, including budgets based on analysis of performance</li> <li>Existence of participatory monitoring by civil society</li> <li>Minimum requirements for scoring 4: Countries are required to provide evidence of regular/annual joint review</li> </ul> | 2- this revolves<br>around 1 and 2-<br>Planning completed<br>and implementation<br>initiated | MBNP promise to publish annual nutrition<br>report<br>NCFN help to elicit and review progress report<br>across<br>MBNP pushing National Nutrition week which<br>can be used to review progress and jointly plan<br>for nutrition<br>SMART survey provides regular information<br>system to regular provide update on nutrition<br>CS_SUNN is conducting active monitoring at<br>national and sub-national level. |  |



|   | of implementation coverage and   |  |   |
|---|--|--|---|
|   | performance of prioritised actions   |  |   |
| Progress marker 3.5: Evaluate implemen  | tation of actions to understand, achieve an  | nd sustain nutrition im  | pact  |
| This progress marker looks specifically<br>at how results and success is being<br>evaluated to inform implementation<br>decision making and create evidence for<br>public good. | <ul> <li>Reports and disseminations from population-based surveys, implementation studies, impact evaluation and operational research</li> <li>Capture and share lessons learned, best practices, case studies, stories of change and implementation progress</li> <li>Social auditing of results and analysis of impact by civil society</li> <li>Advocate for increased effective coverage of nutrition-specific and nutrition-sensitive programmes</li> <li>Minimum requirements for scoring 4: Countries are required to provide evidence of evaluation of implementation at scale that demonstrates nutrition impact and are made available publicly</li> </ul> | 3- Not sure if this is<br>not too generous-3-<br>Nearly completed<br>with gradual steps to<br>processes becoming<br>operational. | There are reports from DHS, NNHS, ORIE,<br>others<br>CS_SUNN is driving advocacy, DP and Donor<br>are leading advocacy process. |

| Stakeholders | Description/ Key contribution of each stakeholder to Process Three |
|--------------|--|
| Government   | - FMOH, Federal Ministry Agriculture& Rural Dev't, NAFDAC, NPHCDA  |
| UN           | - Unicef, BMBF   |
| Donor        | - DFID, USAID  |
| Business     | - GAIN,  |
| CSO          | - SPRING, CRS  |
| Others       | -  |

# OVERALL SUMMARY OF PROGRESS ACHIEVED OVER THE PAST YEAR (APRIL 2015 – APRIL 2016) FOR PROCESS 3: Common Results Framework for National Nutrition Plan (aligned programming)

(i.e. Overall achievements/positive changes/ key challenges and suggestions for improvements/ other relevant activities in the context of scaling up nutrition efforts in country)



Summary Assessment: 2 –on average aligning action around a common result framework in Nigeria is ongoing, there is a renewed effort of stakeholders to work together. Summary Priority. 1, 2, 3, and 6

### **Process 4: Financial tracking and resource mobilisation**

| N/A                           | 0           | 1        | 2                        | 3                                   | 4                                |
|-------------------------------|-------------|----------|--------------------------|-------------------------------------|----------------------------------|
| Not applicable                | Not started | Started  | Ongoing                  | Nearly completed                    | Completed                        |
| Progress Marker not           | Nothing in  | Planning | Planning completed and   | Implementation complete with        | Fully operational /Target        |
| applicable to current context | place       | begun    | implementation initiated | gradual steps to processes becoming | achieved/On-going with continued |
|                               |             |          |                          | operational                         | monitoring/ Validated/ Evidence  |
|                               |             |          |                          |                                     | provided                         |

#### Process 4: Financial tracking and resource mobilisation

Assessing the financial feasibility of national plans to implement actions for improved nutrition is essential to determine funding requirements. The latter is based on the capability to track planned and actual spending on nutrition across relevant government ministries and from external partners. The existence of plans with clearly costed actions helps government authorities and key stakeholders (e.g. UN, Donors, Business, Civil Society) to align and contribute resources to national priorities, estimate the required budget for implementation and identify financial gaps.

| Progress marker 4.1: Cost and assess fin   | nancial feasibility   |                      |   |
|--|---|----------------------|---|
| DEFINITION   | POSSIBLE SIGNS  | FINAL PLATFORM SCORE | WHAT ACTIVITIES / INTERVENTIONS UNDERLIE EACH<br>SCORE  |
| This progress marker looks at the<br>extent to which governments and all<br>other in-country stakeholders are able<br>to provide inputs for costing of<br>nutrition-specific and nutrition-<br>sensitive actions across relevant<br>sectors (costing exercises can be<br>performed in various ways including<br>conducting a review of current<br>spending or an estimation of unit<br>costs). | <ul> <li>Existence of costed estimations of nutrition related actions [please provide the relevant documentation]</li> <li>Existence of costed plans for CRF implementation</li> <li>Stakeholder groups have an overview of their own allocations to nutrition related programmes/actions [please provide the relevant documentation]</li> <li>Minimum requirements for scoring 4: Countries are required to provide</li> </ul> | 1                    | <ul> <li>Costed Health Sector National Strategic<br/>plan of action on Nutrition (NSPAN 2014 –<br/>2019)</li> <li>World Bank costed nutrition plan for<br/>Nigeria</li> <li>Revised National Food and Nutrition<br/>Policy provides useful CRF</li> <li>Other ministries are developing costed strategic<br/>plan of action for Agriculture (at different stages)<br/>in line with the newly approved policy</li> </ul> |

|   | documents outlining the costing method,<br>and the costed programmes or plans  |   |   |
|---|--|---|---|
| Progress marker 4.2: Track and report of  |  |   |   |
| This progress marker looks at the<br>extent to which governments and all<br>other in-country stakeholders are able<br>to track their allocations and<br>expenditures (if available) for<br>nutrition-specific and nutrition-<br>sensitive actions in relevant sectors.<br>This progress marker also aims to<br>determine whether the financial<br>tracking for nutrition is reported and<br>shared in a transparent manner with<br>other partners of the MSP including<br>the government. | <ul> <li>Reporting of nutrition sensitive and specific interventions, disaggregated by sector, and financial sources (domestic and external resources) including         <ul> <li>Planned spending</li> <li>Current allocations</li> <li>Recent expenditures (within 1-2 years of the identified allocation period)</li> </ul> </li> <li>Existence of reporting mechanisms including regular financial reports, cost effectiveness studies, multi-sectoral consolidation of the sectoral nutrition spending (including off-budget), and others.         <ul> <li>Existence of transparent and publicly available financial related information</li> </ul> </li> <li>Social audits, sharing financial information public.</li> <li>Minimum requirements for scoring 4: Countries are required to provide evidence of publicly available information and recent actual spending</li> </ul> | 3 | <ul> <li>Development partners reporting of nutrition programmes at coordination forum and meetings</li> <li>Donor funding matrix which shows donors, nature of projects, location, amount and length of projects</li> <li>Fiscal space analysis</li> <li>Nutrition budget tracking (CS SUNN, MBNP and SCI)</li> </ul> |
|   | resources including addressing financial sho   |   |   |
| This progress marker looks specifically<br>at the capability by governments and<br>other in-country stakeholder to  | <ul> <li>Existence of a mechanism to identify<br/>current financial sources, coverage, and<br/>financial gaps</li> </ul>   | 2 | <ul> <li>Budget tracking system at national and<br/>state levels</li> </ul>   |



| identify financial gaps and mobilise<br>additional funds through increased<br>alignment and allocation of budgets,<br>advocacy, setting-up of specific<br>mechanisms.  | <ul> <li>Government and other In-country stakeholders assess additional funding needs; continuous investment in nutrition; continuous advocacy for resource allocation to nutrition related actions</li> <li>Strategically increasing government budget allocations, and mobilising additional domestic and external resources.</li> <li>Minimum requirements for scoring 4: Countries are required to provide evidence of a mechanism for addressing financial gaps</li> </ul> |                               | <ul> <li>Sustained advocacy for adequate nutrition financing by government and donors</li> <li>Increasing government commitment on nutrition financing through primary health care and CMAM</li> <li>Donors have increased nutrition funding portfolio – EU, DFID, USAID, BMGF</li> <li>Dangote Foundation investment in nutrition program in the North</li> <li>Increased media reporting on nutrition (traditional and new media)</li> </ul> |
|--|---|-------------------------------|--|
| This progress marker looks at how<br>governments and other in-country<br>stakeholders are able to turn pledges<br>into disbursements. It includes the<br>ability of Donors to look at how their<br>disbursements are timely and in line<br>with the fiscal year in which they were<br>scheduled. | <ul> <li>Turn pledges into proportional disbursements and pursue the realisation of external commitments</li> <li>Disbursements of pledges from domestic and external resources are realised through: Governmental budgetary allocations to nutrition related implementing entities</li> <li>Specific programmes performed by government and/or other in-country stakeholder</li> <li>Minimum requirements for scoring 4: Countries are required to provide</li> </ul>          | 2                             | Nigeria's commitment at the Nutrition for Growth<br>Summit 2013 and other external commitments<br>not fully realised<br>Government and donors aligned on ongoing<br>nutrition projects:<br>DFID: WINNN 1 to 2<br>EU nutrition projects<br>USAID: FANTA<br>BMGF: Alive & Thrive   |
| <b>Progress marker 4.5: Ensure predictabi</b><br>This progress marker looks specifically<br>at how governments and in-country<br>stakeholders collectively engage in   | <ul> <li>evidence of disbursements against pledges (domestic or external)</li> <li>lity of multi-year funding to sustain implement</li> <li>Existence of a long-term and flexible resource mobilisation strategy</li> </ul>   | entation results and nut<br>1 | <ul> <li>rition impact</li> <li>Adhoc resource mobilization</li> <li>Increasing coordination of reduction of financial gaps</li> </ul>   |



| long-term predictable funding to       | <ul> <li>Coordinated reduction of financial gaps</li> </ul> | Increasing domestic contributions                |
|--|---|--|
| ensure results and impact. It looks at | through domestic and external                               | (specific nutrition budget lines at MBNP         |
| important changes such as the          | contributions   | and Health) and at the state level (4            |
| continuum between short-term           | <ul> <li>Stable or increasing flexible domestic</li> </ul>  | WINNN states)                                    |
| humanitarian and long-term             | contributions   | National and State Medium Term Expenditure       |
| development funding, the               | Existence of long-term/multi-year                           | Framework, National Strategic Health             |
| establishment of flexible but          | financial resolutions / projections                         | Development Plan and the National Health Act     |
| predictable funding mechanisms and     | Minimum requirements for scoring 4:                         | identify budget demands and potential sources of |
| the sustainable addressing of funding  | Countries are required to provide                           | domestic financing from the consolidated revenue |
| gaps.                                  | evidence of multi-year funding                              |  |
|  | mechanisms  |  |

| Stakeholders | Description/ Key contribution of each stakeholder to Process Four |  |
|--------------|---|--|
| Government   | - FMoH, FMARD   |  |
| UN           | - UNICEF  |  |
| Donor        | -   |  |
| Business     | -   |  |
| CSO          | - ACF, Alive and Thrive, SCI                                      |  |
| Others       | -   |  |

**OVERALL SUMMARY OF PROGRESS ACHIEVED OVER THE PAST YEAR (APRIL 2015 – APRIL 2016) FOR PROCESS 4: Financial tracking and resource mobilisation** (i.e. Overall achievements/positive changes/ key challenges and suggestions for improvements/ other relevant activities in the context of scaling up nutrition efforts in country)





#### Annex 1: Details of Participants

| No. | Title | Name                     | Organisation   | Email                               | Phone        | Should contact<br>be included in<br>SUN mailing<br>list? |
|-----|-------|--------------------------|--|-------------------------------------|--------------|--|
| 1.  |       | BENEDICTA OBASSEKI       | NATIONAL AGENCY FOR FOOD<br>AND DRUG ADMINISTRATION &<br>CONTROL | <u>Bendiseki@yahoo.co.uk</u>        | 08074374114  |  |
| 2.  |       | CHRIS ISOKPUNWU          | FEDERAL MINISTRY OF HEALTH                                       | <u>osachris@yahoo.com</u>           | 08064197252  |  |
| 3.  |       | OLUTAYO ADEYEMI          | FAO  | Olutayo.adeyemi@fao.org             | 08024012328  |  |
| 4.  |       | Z. O. TOWOBOLA           | FEDERAL MIN. OF AGRICULTURE<br>& RURAL DEVELOPMENT               | zee@rategmail.com                   | 08034530336  |  |
| 5.  |       | KINGSLEY OBIAKOR         | BASIC HEALTH FOUNDATION  | Basichealthfoundation@gm<br>ail.com | 08168168720  |  |
| 6.  |       | UDUAK IGBEKA             | GAIN/BUSSINESS SUN NETWORK                                       | uigbeka@gainhealth.org              | 080334168720 |  |
| 7.  |       | ANJORIN OLUPIAKEMI MERCY | MICRONUTRIENT INITIATIVE   | onjorin@micronutrient.org           | 08038292528  |  |
| 8.  |       | MELKAMNESH ALEMU         | DFID/SUN, DONOR CONVENER   | m-alemu@dfid.gou.uk                 | 08103702594  |  |
| 9.  |       | AYEKE ANTHONY            | EU   | anthonyayeke@eeas.europa<br>.eu     | 08035676075  |  |
| 10. |       | BAMIDELE OMOTOLA         | UNICEF   | bomotola@unicef.org                 | 07064189279  |  |
| 11. |       | CHINWE EZEIFE            | NATIONAL PRIMARY HEALTH<br>CARE DEV'T AGENCY                     | chinwezeife@yahoo.com               | 08037877679  |  |
| 12. |       | MONAH P. N.              | CS-SUN NIGERIA   | philippamomah@yahoo.co<br>m         | 08033022741  |  |



| 13. | SALLY EASTERBROOK | EASTERBROOK FOUNDATION      | <u>easterbrooksally@gmail.co</u><br><u>m</u>       | 08033116719 |
|-----|-------------------|-----------------------------|--|-------------|
| 14. | ABIODUN AWOSUN    | ACTION AGAINST HUNGER       | Adiman.ng@acf-<br>international.org                | 0809887786  |
| 15. | AJIERO VICTOR     | BILLMELINDA GATE FOUNDATION | <u>victorajiero@gatesfoundatio</u><br><u>n.org</u> | 08186215478 |

#### Annex 2: Focus Questions:

| 1. | How many times has your MSP and/or its associated organs met since the last Joint-Assessment?                     | 3   |
|----|---|---|
|    | Please provide details of the meeting, where applicable, i.e., Technical committee meetings, inter-               |   |
|    | ministerial meetings, working groups meetings, etc.   |   |
| 2. | Is your <b>MSP replicated at the decentralised levels</b> ? Or is there a coordination mechanism for nutrition at | YES   |
|    | the sub-national level? (Yes/No)  |   |
|    | If Yes, please provide details of the coordination mechanism, composition and roles, etc.                         |   |
| 3. | Have you organised any high level event since the last Joint-Assessment? (Yes/No)                                 | YES.(1) NATIONAL CONFERENCE ON                          |
|    | If Yes, please provide details of the event organised, i.e., Forum on Nutrition, Workshop for high-level          | COMPLEMENTARY FEEDING IN NIGERIA -24 <sup>TH</sup>      |
|    | officials, etc.   | TO 28 <sup>TH</sup> APRIL, 2016. (2) LAUNCHING OF THE   |
|    |   | NATIONAL STRATEGIC PLAN OF ACTION FOR                   |
|    |   | NUTRITION – $8^{TH}$ OCT, 2015.                         |
| 4. | Are you planning to organise any high level event in the coming months (April 2016 – April 2017)?                 | YES. (1) THE LAUNCH OF LANCET SERIES ON                 |
|    | (Yes/No)  | BREASTFEEDING 28 <sup>TH</sup> JUNE, 2016,(2) SERIES OF |
|    | If Yes, please provide details of the event to be organised   | MEDIA EVENT ON NUTRITION. (3) LAUNCHING                 |
|    |   | OF NATIONAL FOOD & NUTRITION POLICY,                    |
| 5. | Do you have identified Nutrition Champions in your Country? (Yes/No)  | YES. THEY HAVE BEEN ADVOCATES OF                        |
|    | If Yes, please elaborate on the contributions of the Champions.   | NUTRITION IN THEIR LOCALITIES. PLANS ARE                |
|    |   | ON TO GET MORE CHAMPIONS.                               |
| 6. | Are <b>Parliamentarians</b> in your country engaged to work for the scale up of nutrition in your country?        | NO  |
|    | (Yes/No)  |   |
|    | If Yes, please elaborate on the contributions of the Parliamentarians for nutrition.                              |   |

| 7.  | Are journalists and members of the media involved in keeping nutrition on the agenda in your country?  | YES. THERE HAS BEEN SERIES PUBLICATIONS |
|-----|--|---|
|     | (Yes/No)   | ON NUTRITION. THEY HAVE BEEN ENGAGED IN |
|     | If Yes, please elaborate on the contributions of the media and journalists for nutrition.              | NUTRITION SEVERAL WORKSHOPS             |
| 8.  | Is there any reported <b>Conflict of Interest</b> within or outside your MSP? (Yes/No)                 | NO                                      |
|     | If Yes, how was the Conflict of Interest handled?  |   |
| 9.  | Do you have a Social mobilisation, Advocacy and Communication policy/plan/strategy? (Yes/No)           | IT IS BEING DEVELOPED                   |
|     | If Yes, kindly attach a copy or copies of the documents  |   |
| 10. | Do you use the <b>SUN Website</b> , if not, what are your suggestions for improvement?                 | NOT OFTEN                               |
| 11. | To support learning needs, what are the preferred ways to:   | -PUBLICATIONS,                          |
|     | <ul> <li>access information, experiences and guidance for in-country stakeholders?</li> </ul>          |   |
|     | – foster country-to-country exchange?  | -WORKSHOPS AND CONFERENCES              |
| 12. | Would it be relevant for your country to reflect and exchange with SUN countries dealing with          | YES                                     |
|     | humanitarian and protracted crises, states of fragility?   |   |
| 13. | What criteria for grouping with other SUN countries with similar challenges and opportunities would be | FEDERAL AND EMERGING ECONOMIES          |
|     | most useful for your country? i.e. federal, emerging economies, maturity in the SUN Movement, with     |   |
|     | double burden, etc. (for potential tailored exchanges from 2017 onwards)                               |   |



#### Annex 3: Common Priorities For 2016-2017:

The table below provides a basic overview of services available to support SUN Countries in achieving their national nutrition priorities in 2016-17. Please review the list below and record your key priorities for the coming year, providing specific details, so the SUN Movement Secretariat can better appreciate how to maximise delivery of relevant support.

| The Policy and Budget Cycle<br>Management – from planning to<br>accounting for results  | Social Mobilisation, Advocacy and<br>Communication  | Coordination of action across sectors,<br>among stakeholders, and between<br>levels of government through<br>improved functional capacities   | Strengthening equity drivers of nutrition   |
|---|---|---|---|
| <ul> <li>Review relevant policy and<br/>legislation documents</li> <li>Situation/Contextual analysis</li> <li>Mapping of the available<br/>workforce for nutrition</li> <li>Strategic planning to define the<br/>actions to be included in the<br/>Common Results Framework<br/>(CRF)</li> <li>Development of a Monitoring &amp;<br/>Evaluation (M&amp;E) framework</li> <li>Support better management of data<br/>(e.g. National Information Platforms<br/>for Nutrition - NIPN) Estimation of<br/>costs to implement actions<br/>(national and/or sub-national<br/>level)Financial tracking (national<br/>and/or sub-national level)</li> <li>Support with the development<br/>guidelines to organise and<br/>manage Common Results<br/>Framework (CRF) at sub-national<br/>levels</li> <li>Financing of selected<br/>programmes (due diligence)</li> <li>Support with the design and<br/>implementation of contextual<br/>research to inform implementation<br/>decision-making</li> </ul> | <ul> <li>Engaging nutrition champions to position nutrition as a priority at all levels</li> <li>Engaging parliamentarians for legislative advocacy, budget oversight and public outreach</li> <li>Engaging the media for influencing decision makers, accountability and awareness</li> <li>Utilising high level events, partnerships and communication channels for leveraging commitments, generating investment and enhancing data</li> <li>Building national investment cases, supported by data and evidence, to drive nutrition advocacy</li> <li>Developing, updating or implementing multi-sectoral advocacy and communication strategies</li> <li>Developing evidence based communications products to support the scale up of implementation.</li> </ul> | <ul> <li>Support with assessments of<br/>capacity and capacity needs</li> <li>Strengthening of skills of key<br/>actors, such as Multistakeholder<br/>Platform member. Skills could<br/>include communication and<br/>negotiation, team building and<br/>leadership, planning and<br/>coordination.</li> <li>Support with strengthening<br/>capacity of individuals or<br/>organization to better engage with:<br/>themes (like WASH), sectors (like<br/>Education or Business), or groups<br/>(like scientists and academics)</li> <li>Analysis/guidance for institutional<br/>frameworks at national and<br/>subnational levels, including MSP,<br/>Coordination Mechanisms,<br/>stakeholder groups, or others</li> <li>Prevention and management of<br/>Conflicts of Interest (COI)</li> <li>Analysis of the broader enabling<br/>environment for scaling up<br/>nutrition, such as political<br/>commitment, or stakeholder group<br/>analysis</li> </ul> | <ul> <li>Develop or review mechanisms<br/>that address equity dimensions in<br/>nutrition plans, policies and<br/>strategies.</li> <li>Ensuring participation of<br/>representatives from<br/>marginalised and vulnerable<br/>communities in decision-making<br/>processes</li> <li>Adapting, adopting or improving<br/>policies that aim to empower<br/>among women and girls</li> </ul> |



| <ul> <li>Support with the design and<br/>implementation of research to<br/>generate evidence</li> </ul> |   |   |   |
|---|---|---|---|
| Specify your country priorities for<br>2016-17 and if support is<br>available in-country:               | Specify your country priorities<br>for 2016-17 and if support is<br>available in-country:   | Specify your country priorities for<br>2016-17 and if support is available<br>in-country: | Specify your country priorities for<br>2016-17 and if support is<br>available in-country: |
|   | There is no coherent support for<br>the advocacy for the whole<br>nation.<br>Though there is support for<br>advocacy in national and sub-<br>national, engaging the governors,<br>governors' wives, house of<br>assembly. There is also advocacy<br>strategy for WINNN states and at<br>the national level. This is<br>DFID/UNICEF program that can<br>be used for national level strtegy |   |   |



# The SUN Movement Secretariat has prepared this note to help you take stock of progress with the development of a Common Results Framework

- 1. Within the SUN Movement the term 'common results framework' is used to describe a set of expected results that have been agreed across different sectors of Government and among other stakeholders.
- 2. The existence of a negotiated and agreed Common Results Framework helps different parts of Government and other Stakeholders (including development partners) to work effectively together.
- 3. The ideal is that the Common Results Framework is negotiated and agreed under the authority of the highest level of Government, that all relevant sectors are involved and that other stakeholders fully support the results and their implementation.
- 4. The Common Results Framework enables different stakeholders to work in synergy, with common purpose. It combines (a) a single set of expected results, (b) an plan for implementing actions to realize these results, (c) costs of implementing the plan (or matrix), (d) the contributions (in terms of programmes and budget) to be made by different stakeholders (including those from outside the country), (e) the degree to which these contributions are aligned when designed and when implemented, (f) a framework for monitoring and evaluation that enables all to assess the achievement of results.
- 5. When written down, the Common Results Framework will include a table of expected results: it will also consist of a costed implementation plan, perhaps with a roadmap (*feuille de route*) describing the steps needed for implementation. There may also be compacts, or memoranda of understanding, which set out mutual obligations between different stakeholders. In practice the implementation plan is often an amalgam of several plans from different sectors or stakeholders hence our use of the term "matrix of plans" to describe the situation where there are several implementation plans within the Common Results Framework. The group of documents that make up a country's Common Results Framework will be the common point of reference for all sectors and stakeholders as they work together for scaling up nutrition.
- 6. The development of the Common Results Framework is informed by the content of national development policies, strategies of different sectors (eg. health, agriculture, and education), legislation, research findings and the positions taken both by local government and civil society. For it to be used as a point of reference, the Common Results Framework will require the technical endorsement of the part of Government responsible for the implementation of actions for nutrition. The Common Results Framework will be of greatest value when it has received high-level political endorsement from the National Government and/or Head of State. For effective implementation, endorsements may also be needed from authorities in local government.

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- 7. It is often the case that some sectoral authorities or stakeholders engage in the process of reaching agreement on a Common Results Framework less intensively than others. Full agreement across sectors and stakeholders requires both time and diplomacy. To find ways for moving forward with similar engagement of all sectors and stakeholders, SUN Countries are sharing their experiences with developing the Frameworks.
- 8. SUN countries usually find it helpful to have their Common Results Frameworks reviewed by others, so that they can be made stronger or reinforced. If the review uses standard methods, the process of review can also make it easier to secure investment. If requested, the SUN Movement Secretariat can help SUN countries access people to help with this reinforcement.