SUN Movement Sierra Leone Self Assessment Workshop and Outcome

9th May, 2014

The exercise was divided into two sessions, the pre-assessment and the assessment sessions

1. Pre-Assessment Workshop Session

- The SUN secretariat identified facilitators for the assessment workshop from people with professional and institutional background knowledge.
 - Facilitators were brought together for an in-house orientation on the facilitator's guide



Facilitators meet to review workshop guidelines

- Journalists who were invited to cover the workshop were given an in-house orientation on the workshop purpose and the expected outcome
- Colleague staff of the SUN Secretariat were given an in-house orientation on the four processes of the SUN Movement and the SUN Movement M&E Framework
- A Terms of Reference for the workshop exercise was prepared by the SUN Secretariat

2. Self-Assessment Workshop

The facilitators took the participants through the different stages of the assessment of steps that make the four processes of the SUN Movement in Sierra Leone. In accordance with the facilitators guide the facilitators broke the MSP into two big mixed groups and advised them to frankly score the different steps of the four processes



Participants – Self assessment Workshop – SUN Monitoring exercise

- The participants were allowed to discuss in a plenary after separately scoring the steps
- In the second half of the day participants were broken into five groups and advised to score the 21 steps while following the participants instruction
- Group representatives were allowed to present their scores and the workshop was called to end



Morning Session – MSP separated into two big groups.

 Facilitators completed the final score sheet and sent to participant networks for their final input before onward transmission to the global SMS



Group Representative presenting scores

Conclusion

- The scores given by the big mixed groups indicate that Sierra Leone MSP during the period under review has progressed to an nearly completed for processes 1 and 2 while processes 3 and 4 indicate some constraints faced by the MSP of Sierra Leone
- Individual networks made very strong recommendations/suggestions for the accomplishment of ongoing issues while asking for further frantic efforts in addressing issues bordering on process four that has to deal with fund identification and mobilization
- It was also noticed that as a result of having the business network as the MSP's newest partner many activities are still underway and some not started yet and therefore the need to beef up its membership might have stood out very eminent

 Scores given to the steps under process 4 indicate that for Sierra Leone to record positive outcome from SUN activities the country must have occupied a 3+ position on Process 4 (stronger linkages amongst processes, very important to note).

Giving a critical look at the general score chart of the Sierra Leone SUN MSP the country stands at a promising position in addressing malnutrition among women and children. This position also shows the ingenuity with which participants addressed the steps of the four processes and how the movement and its stakeholders are genuine with the commitment to reducing malnutrition.

This position is not too far from previous position occupied by the country. This also indicates that much has to be done under process 4 and create stronger linkages if Sierra Leone has to progress beyond its current status.





Sierra Leone is committed to accelerating the eradication of hunger and malnutrition By engaging multistakeholder platforms.







Bringing people in the same space Process 1:

Score each step: 0 (not applicable); 1 (started); 2 (on-going); 3 (nearly completed); 4 (completed)

1. Select/develop coordinating mechanisms at country level	FINAL PLATFORM SCORE (Morning Session) 3	Score for Government 4	Score for UN network	Score for Donor network	Score for CSO network 2	Score for Business network
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1. Coordinating Mechanism embedded in the Food and Nutrition Security Implementation Plan 2. District Nutritionists identified	1. A SUN Secretariat has been created in the office of the V.P. 2. Coordination mechanism is spelt out in the food and nutrition security implementation plan 3. Multisector platform meets regularly	1. Focal point identified 2.TOR adopted and awaiting UNCT endorsement	1. Appropriate donor representatives from Irish Aid, USAID and the EU attend SUN Coordination meetings and use it as a forum for information sharing and consultation on activities and plans	1. Individual tracking process do exist	1. On-going
Suggestions made for improvements?	1. To strengthen the capacity of the SUN Secretariat for better coordination particularly at the	1. To strengthen SUN Secretariat capacity	1. SUN Secretariat to be more pro- active in their coordination		1.Strengthen coordination among CSO	NA

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			T		1	
	district and		function			
	chiefdom levels.					
	This could be done					
	through the					
	provision of logistics					
	and funding of					
	experience sharing					
	activities with other					
	SUN countries					
	2. Line Ministries to					
	deepen integration					
	of nutrition into					
	their programmes in					
	order to ensure					
	sustainability					
2. Coordinate internally and broaden	3	2	2	2	2	2
membership/engage with other actors for		_	_	_	_	_
broader influence						
Explanations: What activities/interventions	1. Regular Technical	1. Not all focal	1. Other UN	1. Donors meet	1. The process	1. Focal point
underly this scoring? (Copy post-its written during	Committee	points are active	agencies such as		is just getting	identified
workshop)	meetings now	even when they	UN women and	separately on	started	lucitineu
workshop)	organised by the	have been identified	UNFPA and	an ad hoc basis	Starteu	
	-	nave been identified		to discuss		
	SUN Secretariat at the office of the Vice		UNDP not involed not	nutrition		
				matters and		
	President and the		Recommend to			
	presidency (via the			support to the		
	Vice President)			national		
	informed on			nutrition policy		
	deliberations			and		
	accordingly			implementation		
				plan		
	2. Line Ministry			Piati		

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	Focal Points appointed and the Business Network now included as a stakeholder of the MSP					
Suggestions made for improvements?	1.To improve on network coordination 2.To deepen district nutritionists activities through the provision of logistics	1. To create some incentive for focal persons Technical working group coordination meetings to be held at the ministry level co chaired by MOHS and MAFFS as outlined in the plan 2. To clearly define roles and responsibilities of focal points in ministries	1.Network to reach out to other members		1.To expand to provinces 2. To increase membership	NA
3. Engage within / contribute to MSP	3	2	3	2	2	3
Explanations: What activities/interventions underly this scoring? (Copy post-its written during	1. Roles and responsibilities of	1. Experience is shared at both	1. Comparative advantage	1. Appropriate donor	NA	1.This is ongoing

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workshop)	stakeholders clearly	global and national	identified in the	representatives		through the
Weinship,	spelt out in the Food	levels District	process of	from Irish Aid,		focal point
	and Nutrition	meetings and	coming up with	USAID and the		local point
	Security	national workshops	a joint work	EU attend SUN		
	Implementation	national Workshops	plan	Coordination		
	Plan		Pian	meetings		
	T IGH	2. Media Coverage		lineetings		
		of workshops and				
	2. MSP agenda	meetings by print				
	engendered in the	and electronic				
	national	media. Conducting				
	development	radio and TV				
	agenda – the	discussions with and				
	'Agenda for	Publications are				
	Prosperity'	made in local news				
	Trosperity	papers at different				
		times and news				
		letter				
Suggestions made for improvements?	1. Con-active Line	1.To create more	1.Responsible		NA	NA
- suggestions made for improvements:	Ministries to	public awareness	person(s) to			
	integrate nutrition	through the	further engage			
	into their mid term	electronic media	network			
	strategic plans	(radio and TV)	stakeholders			
4. Track and report on own contribution to MSP	2	2	2	2	1	2
Explanations: What activities/interventions	1.This step is	1. Experience shared	1. Part of the	1. The donor	NA	1.On-going
underly this scoring? (Copy post-its written during	ongoing and is	at both global and	UN Joint	convenor has		
workshop)	based on individual	national levels.	Transition	participated in		
	sector targets	Report and update	programme and			
		of activities at	part of the	national and		
		coordination and	UNDAF	international		
		technical meetings.		level forums to		
		Annual reports/		share		

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		1 11			I	T
		bulletins		experiences		
				relating to SUN		
		2. Publications are				
		made in news				
		papers				
Suggestions made for improvements?	1. Networks to look	1. SUN secretariat to	1.Share		NA	NA
	at and follow their	set up reporting	information			
	commitments in the	system with a	with left out			
	Food and Nutrition	reporting template	partners for			
	Security	to share to all	greater			
	implementation	sectors and	participation			
	Plan	networks and				
		secretariat should				
		compile				
		quarterly/biannually				
		2. One coordination				
		meeting should be				
		used to discuss the				
		reporting				
		mechamism and				
		methodology and				
		tools				
		3. SUN to collate				
		these reports and				
		produce and				
		disseminate				
		quarterly/biannually				
		at national and				
		district level				
5. Sustain Impact of the MSP	3	3	2	1	1	2
Explanations: What activities/interventions	1. Key line Ministries	1. Nutrition is	1. Technical	1. The network	NA	1. On-going
underly this scoring? (Copy post-its written during	already have	identified as a key	support	convenor		

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workshop)	nutrition budget	factor for	provided to	continue to		
	lines	development in the	integrate	adequately		
		Government PRSP	nutrition	represent the		
		'Agenda for		network in		
		Prosperity'		sustaining		
		Budget line created		donor impact		
		for Nutrition in		on the MSP		
		MOHS and MAFFS				
		Government				
		supports the				
		running of the SUN				
		secretariat				
Suggestions made for improvements?	1.Con-active line	1.Budget allocations	1.Technical		NA	NA
	Ministries to	need to be	support to be			
	mainstream	disbursed in order	backed with			
	nutrition in the	to sustain SUN	financial			
	annual	programmes in the	support			
	appropriation bills	government				

Coherent policy and legal framework Process 2:

Score each step: 0 (not applicable); 1 (started); 2 (on-going); 3 (nearly completed); 4 (completed)

STEP	FINAL	Score for	Score for	Score for	Score for CSO	Score for
	PLATFORM SCORE	Government	UN network	Donor network	network	Business
	(Morning Session)					network
1. Analyse existing nutrition-relevant policies	4	2	2	2	1	2
and programmes						
Explanations: What activities/interventions	1. The nutrition	1.There is an	1.Technicalsupport		1. The process	1. On-going
underly this scoring? (Copy post-its written	policy of the	existing health	provided in	1.Donors have	has just started	
during workshop)	ministry of health	policy and a draft	providing update	supported the		
	have been put	food and nutrition	to develop the	review of		
	together and	policy .	nutrition situation	policies and		

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Suggestions made for improvements? 1. Mainstream nutrition in own policies and	1.There is need for the periodic review of the existing nutrition policy	2. Cabinet Paper for the code of marketing of breastmilk substitutes and the forming of a national food fortification alliance prepared for the Minister. Minister currently engages with the Directorate on clarifications of on the cabinet paper before presentation to cabinet. 1. There is need for the health food and nutrition policy plan to be adopted by other line ministries 2. Line ministries to ensure that their policies are reviewed /revised to include nutrition as in the multisectoral plan	1.Technical support to be backed with financial support	legislation which has taken place to date and have taken active part in the validation exercises conducted to date	3	NA 3
strategies			1.Nutrition is	1.Members of	1. All NGOs	
Explanations: What activities/interventions underly this scoring? (Copy post-its written	1. Key line ministries (e.g. MOHS) have	1. Multisector plan already exist but at	mainstreamed in	the donor	have taken	1. On-going

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during workshop)	been pro-active in mainstreaming nutrition into their sector/ministerial strategic plans	its juvenile stage. 2. Ministers/ministries have been given this plan for sectors to hive out there activities by focal points	various sectors and strategies within the UN system	network are engaged in mainstreaming nutrition in their new policies and strategies	nutrition policy as part of our implementation startegy	
Suggestions made for improvements?	2. Timely funds should be sourced from government for the impementation of planned interventions	1. Line ministries to ensure that their policies are updated and reviewed /revised to include nutrition as in the multisectoral plan 2. The other line ministries must Requests for nutririon budget lines in for Nutrition from government 3. request funding to be sourced from other donors through advocacy and proposal	1. To continue supporting implementation and to implement where possible			
Coordinate / harmonise member inputs in policy / legal framework development	4	1	3	2	1	2
Explanations: What activities/interventions underly this scoring? (Copy post-its written	1. Validation workshops were	1.The National food and nutrition	1. Strong coordination	1.Donors have supported the	NA	1. On-going

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during workshop)	conducted to capture member inputs into the multisectoral national food and nutrition security implementation plan and the national nutrition policy.	security implementation plan exists but need to be printed and disseminated to stakeholders 2. SUN Secretariat to take the lead in printing and dissemination of the multisectoral food and nutririon policy implementation plan in collaboration with the partners	during UNCT	review of countrypolicies and legislation relating to nutrition		
Suggestions made for improvements? 3. Influence policy/legal framework	Cross sectoral sensitization on the use of policy and legal frameworks be done to ensure ownership and show of commitment by stakeholders	1.To ensure monitoring of implementation by stakeholders of implementation plan	1. Further strengthen internal coodination	2	NA 1	NA 2
development through advocacy/contribution						
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1.Policy has been adopted	1. The food and nutrition security paction plan is in	1. Joint policies and strategies in place which needs	1.Members of the donor network are	NA	1. On-going

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	2. There is an existing nutrition parliamentary committee	place	to be operationalize at country level to address nutrition issues	working in support of government priorities around nutrition		
Suggestions made for improvements?	1.Policy need to be reviewed and/or revised accordingly to need Nutrition to be treated with importance by parliament	1.Food security policy needs to be developed 2.Finalise the draft food and nutrition policy 3.Sensitisation of Speaker and members of parliament which will lead to support of policies	1. To collaborate and cooperate with GoSL for operationalization of policy		1.Gather evidence for evidence based advocacy	NA
4. Disseminate policy and operationalize / Enforce legal framework	2	2	2	1	2	2
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1.Information flow to the wider public is at a creepling stage 2.The forth estate has been informed	1. The wider public is yet to be captured in the information framework	1. Relevant documents are disemminated as and when necessary	1. Donors help to disseminate policy decions in international forums	NA	1. On-going
Suggestions made for improvements?	1.TV and radio discussions need to	1. To deepen public awareness through	1. To share relevant	1. Donors intend to	NA	NA

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	be carried out for wider reach of audience	the print and electronic mass media, and conduct meetings at district and chiefdom etc levels 2. Funding to be made available for the work of the information and communication wing of the SUN Secretariat	documents with left out network partners	increase its membership through a donor information and engagement event after the adoption of the CRF		
5. Track and report results for steering and	3	2	2	1	1	3
learning / Sustain policy impact						
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1.Tracking and reporting has been going on at sector/network level	1. Tracking and reporting system is at sector level. reviews meetings conducted and reports produced in MOHS. Detailed Fund tracking of nutrition is limited within sectors for nutrition Funding for SUN M&E is limited	1. Tracking system in place to monitor under the UNJP	1. Donors help to disseminate policy decions in international forums	NA	1. On-going
Suggestions made for improvements?	1.Tracking and reporting to be done at MSP level	1. conduct training for tracking of nutrition activities	2. To share tracking methodology used		NA	NA

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	2 Davidan a	العائدين بالمصاد و ما		
	2.Develop a	by network with		
	tracking	other stakeholders		
	mechacnism for	especially with the		
	activities and funds	SUN secretariat		
	3. disseminate this			
	tool			
	4. Have a conducted			
	tour on how this is			
	done in other			
	countries			
	Tracking to be			
	done at			
	stakeolder/network			
	levels and shared			
	with the SUN			
	Secretariat for			
	onward			
	transmission to the			
	MSP			

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Process 3: Common Results Framework for National Nutrition Plan (aligned programming)
Score each step: 0 (not applicable); 1 (started); 2 (on-going); 3 (nearly completed); 4 (completed)

STEP	FINAL PLATFORM SCORE (Morning Session)	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
Align own programmes to national nutrition- relevant policies	2	2	3	2	2	3
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1.There is already a food and nutrition security implementation plan that also serve as the Common Result Framework (CRF)	1.The country CRF has just been adopted 2. CRF at its printing stage	1.UNDAF is aligned with the Agenda for Prosperity including outcome indicators	1.Donors (Irish Aid and USAID) participated in the drafting of the results framework for the National Food and Nutrition Security Implementation Plan	1. On-going	NA
Suggestions made for improvements?	1.There is need to improve on network synergies	1. To do a country-wide sensitization programme on the relevance of the CRF	2. To strengthen collaboration with government of Sierra Leone in engendering nutrition into country	1.Donors to contribute to the full implementation of the CRF	1. Wide dissemination of nutrition policy implementation plan/CRF	NA

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			development			
			programme			
2. Translate policy / legal framework in Common Results Framework (CRF) for SUN	3	3	3	2	3	2
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1.There is already a policy developed 2. There is a draft aligned program	1.The CRF reflects the draft nutrition policy of the Ministry of Health	1. Programme within the UN are evidenced based and its part of the UNDAF result framework	1. Donor network participated in the validation of the CRF	1.On-going	NA
Suggestions made for improvements?	1. Programme implementation to be monitored by the SUN Secretariat	1. Operational plan to be followed strickly and monitored comprehensively bearing in mind the expected outcomes/results	1. Align network result framework with the CRF	1. After adoption of thefinal CRF donors will discuss ways in which to best support their implementation	1.Wide dissemination of nutrition policy implementation plan/CRF	
3. Organise implementation of CRF	3	3	3	1	2	3
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1.There is a costed CRF 2.Funding gaps have been identified 3.There is a show of commitment from donors	1. implementation commenced There is already a country CRF	1.Joint information of nutrition specific and sensitive intervention is made available	1.T he donor convenor continue to provide support for nutrition specific activities in Sierra Leone	1.On-going	NA
Suggestions made for improvements?	1.Commitment must be followed by disbursement of funds for the operationalization	2. The SUN Focal point to persuade government on the relevance of SUN CRF and to	1. Non active network members to be equally informed for	The donor network to ensure the mainstreaming of nutrition	1. Wide dissemination of nutrition policy implementation plan/CRF	NA

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	of the CRF	attract funding for its effective operationalization Develop an investment case for the plan	meaningful implementation	priorities in nutrition sensitive areas of work		
4. Manage implementation of CRF	1	1	2	1	1	3
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1.No joint monitoring system developed yet 2.No joint network monitoring vists	1. No joint monitoring system. Sectors monitor separately	1. Limited time for monitoring	1. The implementation plan and result framework have yet to be formally adopted	1, On-going	NA
Suggestions made for improvements?	1. SUN Secretariat to develop a field monitoring visitation plan	1.SUN Secretariat to facilitate the creation of a monitoring plan	1. Need to develop a joint monitoring tool based on outcome indicators that could be monitored	1. Donor management and monitoring will commence once CRF is adopted	1.Wide dissemination of nutrition policy implementation plan/CRF	NA
5. Track and report implementation results for steering and learning/evaluate to sustain impact	2	2	2	0	1	3
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1.Lessons learnt are been shared with other movements for steering and learning	1. Sectors report to ministers And share report internally and with partners. Review meetings held at sector level on	1. CRF is only completred now so tracking is not roburst	1. The Donors convenor captures and are share every lesson learnt with other nor organizations in country	1.There ise no harmonised monitoring tool	NA

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		implementation of activities. Some progress made by some stakeholders.				
		Others yet to come on board				
Suggestions made for improvements?	1. Lessons learnt to be sent to country networks and be used as a guide for programme prioritization	1. Lessons learnt by active stakeholders to be shared to the inactive stakeholders	1. SUN Secreatriat to develop a tracking mechanism	1. Other donors like the EU nad USAID to work and ensure that their nutrition sensitive programmes are also in line with agreed priorities	1.Wide dissemination of nutrition policy implementation plan/CRF	NA

Process 4: Financial tracking and resource mobilisation
Score each step: 0 (not applicable); 1 (started); 2 (on-going); 3 (nearly completed); 4 (completed)

STEP	FINAL PLATFORM SCORE (Morning Session)	Score for Government	Score for UN network	Score for Donor network	Score for CSO network	Score for Business network
1. Assess financial feasibility	2	2	1	1	1	1
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1.Budgeting has been done by actors (UN ,Donors, NGOs and GoSI) 2.Cost have been reviewed	1. Mapping is ongoing and costing is done already	1.Plans are in place to work on this area jointly	1.Donors lobbied for government to commit a nutrition specific budget	1. Process is ongoing	NA

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				line in the national budget, which is in place for the first time in 2014		
Suggestions made for improvements?	1. Office of the Vice President to ensure funding is provided for SUN operations	1.Map to be shared to stakeholders for adoption	2. Combine plans with action	1. Donor network will encourage the SUN Secretariat to conduct M&E on the execution of nutrition budget	1.Conduct CSO mapping including financial traking	NA
2. Track and (transparently) accounting of spending	2	2	2	2	1	
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1.Expenditure reports have been produced by sectors	1. 1 MOHS and 1 MFED Staff have had an orientation/training on tracking and financing nutririon activities from meeting in Nairobi 2013. 2.No financial tracking mechanism yet designed by the country SUN	NA	1.Donors supported a mapping exercise conducted by REACH and provide figures on nutrition expenditure to the government as requested	1. Process is ongoing	NA

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Suggestions made for improvements?	1.Need to improve on coordination of expenditures	2. No independent auditing report 1. Training to be conducted for sectors on tracking of funds for nutririon SUN Secretariat to come up with tracking mechanismfor all sectors 3.SUN to conduct a study on the different tracking mechanisms found in sectors and networks	NA	1.Donors will encourage and support the SUN Secretariat and other partners to put in place a resource mapping and financial reporting system for the SUN movement	1.Conduct CSO mapping including financial traking	NA
Scale up and align resources (incl. filling the gaps)	2	2	1	1	1	
Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop)	1. Allocation is been made by government for nutrition specific interventions 2. External contributions are been made	1. Government has provided budget line for SUN OFFICE and personnel with budget lines for nutrition in MAFFS (nutrition sensitive) Not hundred percent filled	NA	1.Donors supported the costing of the Food and Nutrition Security Implementation Plan	1.Government provided funds for some nation NGOs	NA

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Suggestions made for improvements?	1.SUN Secretariat to track disbursement and expenditure of SUN funds	2.There are gaps as in the plan 1. SUN Secretariat to play a leading role in attracting deficit funds 2. SUN to develop an investment case for the plan. And share through robust advocacy	NA	1.Efforts will be made to engage in resource mobilisation through an expanded donor network	1.Conduct CSO mapping including financial traking	NA
Honour commitments (turn pledges into disbursements) Explanations: What activities/interventions underly this scoring? (Copy post-its written during workshop) Output Description:	1.Government has also shown commitment through initiation of budget allocations though limited.	1. Donor and government of Sierra Leone has provided initial budget line for nutrition in MOHS and Agriculture ministry 2. government made allocation for increased recruitment of nutririon professionals in MOHS	NA NA	1.Donors lobbied for government to commit a nutrition specific budget line in the national budget, which is in place for the first time in 2014	1.Process is ongoing	NA
Suggestions made for improvements?	1. Government to honur commitment through disbursement of funds	1. Government to increase funding and scale up support for nutrition in all	NA	1.Efforts will be made to engage in resource mobilisation	1.Conduct CSO mapping including financial traking	NA

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sectors and SUN secretariat 2.Government to advocate with through an expanded donor network
2.Government to donor network
donor network
auvocate with
donors for
increased
investment in
nutrition
2. Ensure predictability / sustain impact / multi- 1 2 1 1 1 1 year funding
Explanations: What activities/interventions 1. A costed 1. Government of NA 1. Country 1. Process is on- NA
underly this scoring? (Copy post-its written during implementation Sierra Leone has budget is based going
workshop) plan exist shown on the Medium
2.There is no SUN commitment and Term
basket fund will pay wages Expenditure
identified at the salaries and utility Framework
moment costs as outlined in (MTEF)
plan for food and
nutrition activities
in the government
sectors.
Disbursement
remains a challenge
Suggestions made for improvements? 1. SUN Secretariat 2. Gosl to step up NA 1. Donors will 1. Conduct CSO NA
to lead the effort in addressing encourage the mapping
development of a funding gap SUN Secretariat including
project proposal Continued to effect M&E financial traking
that will attract advocacy to be on the
funding from made to donors for execution of
development more financial nutrition
partners technical and budget from
logistical support- the Ministry of
developed Finance and

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	investment case	Economic	
		Development	

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