

SUN Movement Pooled Fund 2.0

Final report 2022 extension

January – December 2022



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1. Context: Extension of the SUN Pooled Fund 2.0

The Scaling Up Nutrition (SUN) Movement Pooled Fund 2.0¹ was launched in 2017 to provide catalytic funding support for SUN Countries in their efforts to end malnutrition in all its forms. The SUN Pooled Fund 2.0 took a collective, multi-stakeholder and multisectoral approach and contributed to the implementation of the SUN Movement Strategy and Roadmap 2016–2020 and the development of the SUN 3.0 strategy.

All grants awarded under Pooled Fund 2.0 were planned to close by December 2021. On 23 July 2021, the Consultative Group of the SUN Pooled Fund 2.0 agreed on a proposal to keep the Pooled Fund operational until 30 June 2022 in order to implement a set of activities to support SUN Countries and ensure a timely closure of operational and administrative processes. The SUN Movement Executive Committee endorsed this proposal on 30 August 2021. Building on the 2022 SMS workplan and budget,² the Consultative Group approved on 31 July 2022 an additional, final, time-bound, no-cost extension for the remainder of 2022.

The objectives of the work during the extension period from January to December 2022 included:

- Ensuring the proper operational closure of the grants being implemented over the period 2018 to 2021, including documenting the final results of these grants (reflected in the Pooled Fund 2.0 Final Report³ and on the website⁴).
- Allocating the remaining balance for technical assistance to SUN Countries and grant support to Civil Society Network (CSN) country activities.⁵
- Conducting a review of the achieved impact of the SUN Pooled Fund 2.0 as well as lessons learned (reflected in the *SUN Pooled Fund Review*).⁶

¹ <https://scalingupnutrition.org/sun-pooled-fund>

² The 2022 budget and workplan has been endorsed by the Consultative Group and the Executive Committee in February and March 2022, respectively.

³ [https://scalingupnutrition.org/sites/default/files/2022-11/SUN Pooled Fund Report 2021 FINAL %281%29.pdf](https://scalingupnutrition.org/sites/default/files/2022-11/SUN_Pooled_Fund_Report_2021_FINAL_%281%29.pdf)

⁴ <https://scalingupnutrition.org/sun-pooled-fund>

⁵ For more context, please refer to the document *SUN 3.0 Country Impact Fund: Technical Assistance and Capacity Strengthening for Nutrition* at

<https://docs.google.com/document/d/1GfZvWxuads0HBpqqY3VBMlse6LoJc7gX/edit?pli=1#>.

⁶ “The Consultative Group endorsed the idea of a review and vision exercise and the decision to launch a consultative review in order to review the Pooled Fund and its future direction ... This decision followed requests – notably by donors – for a full and transparent review of the Pooled Fund and a more informed understanding of what end-beneficiaries would hope to see changed or improved under a potential Pooled Fund extension ...” (*SUN Pooled Fund Review*, p 4). https://scalingupnutrition.org/wp-content/uploads/2022/04/SUN-Pooled-Fund-Review-2022_Final.pdf

2. 2022 activities and outputs

For the final phase of the extension period, 1 July–31 December 2022, unspent funds from the previous grant cycle were allocated to support a \$100,000 grant to the CSN and a \$200,000 contract to Development Initiatives (DI) in support of SUN Country requests.⁷ With a focus on strengthening the engagement of national-level Civil Society Associations, the CSN grant supported the development phase of a planned three-year Global Fundraising Training Programme and the delivery of an International Institute for Infrastructure Resilience and Reconstruction (IIIRR)⁸ nutrition-sensitive programming training to 10 participants from nine countries. With a focus on responding to priority technical assistance requests from SUN Countries, the DI contract provided technical assistance support, including workshops, analyses and reports for nine countries (Burkina Faso, Burundi, Costa Rica, Guatemala, Guinea-Bissau, Honduras, Mali, Sudan and Uganda), details of which are found below.

2.1. Capacity strengthening for Civil Society Networks

Out of its grant funding, the CSN budgeted \$70,000 for the development of a 12-week, online, certificated fundraising foundations course. Available in English, French and Spanish and open to all of the 4,000-plus SUN Civil Society Alliance (CSA) members and national SUN CSAs, the course was designed to provide participants with practical information on developing and implementing a fundraising strategy. Building on a fundraising course that was piloted in 2021, this course also incorporated a community engagement platform to maintain contact among learners and provide future opportunities for mentoring and support. At the close of this support period, in December 2022, this leadership course won an award from the Reimagining Fundraising Global Innovation Challenge, unlocking an additional £65,000 in 2023–24, which will be invested in improving and expanding access to the course.

The rest of the grant funds to the CSN, totalling \$30,000, were budgeted to support the delivery of an IIIRR nutrition-sensitive programming training. From among more than 110 applications, 10 participants from nine countries were selected to attend the two virtual sessions and one week-long, in-person session in the Philippines. Thanks to funding from other sources, an additional seven CSN participants were able to join, and the cohort worked together on action plans to translate their learnings into activities for their home countries.

⁷ As agreed in the *Pooled Fund 2.0 Final Extension 2022 Implementation Plan* (<https://docs.google.com/document/d/1EP9G3zsqMNKeOaWYNnOK9X-CjfBCiFv39nrVxV3GyD4/edit>). Also, see 2.1. *Grant support to Civil Society Network* and 2.2. *Technical assistance to SUN Countries* for more details.

⁸ The International Institute for Infrastructure Resilience and Reconstruction (IIIRR) is a multi-university consortium that aims to provide leadership in research, education, planning, design and implementation for natural-disaster-related mitigation, resilience enhancement and reconstruction projects.

2.2. Technical assistance and capacity strengthening for SUN Countries

Funding through the contract with DI supported a prioritized set of technical assistance interventions in nine countries. The selection of interventions from among the total requested by countries was based on a prioritization review with all networks across the SUN Global Support System (GSS) and involved collaboration with other funded technical assistance mechanisms, where relevant.

- Burkina Faso: Budget analysis capacity-strengthening workshop
- Follow-up budget analysis exercises supported by UNICEF
- Burundi: Budget analysis capacity-strengthening workshop
- Costa Rica: Budget analysis capacity-strengthening workshop
- Guatemala: Monitoring and evaluation support for implementation of the National Food and Nutrition Security Policy
- Guinea-Bissau: Budget analysis capacity-strengthening workshop
- Collaboration with independent consultant, supported by other funds
- Honduras: Budget analysis capacity-strengthening workshop
- Mali: Monitoring and evaluation workshop and technical recommendations report
- Sudan: Costing readiness exercise for the national nutrition plan
- Uganda: Consultations and strategy support to establish a SUN Business Network

Work products also were planned for El Salvador and Tajikistan, but these were not able to be delivered during the grant extension period. These country requests are being redesigned for 2023 and will be taken up by the GSS at that time.

3. Review of the Pooled Fund 2.0

A comprehensive evaluation and consultation⁹ exercise resulted in the Pooled Fund 2.0 Review Report,¹⁰ which was finalized and shared in February 2022, with final edits on 8 March 2022. The report provides an overview of the SUN Pooled Fund 2.0 window/cycle periods and focus areas, implementation period, average grant amounts/number of awards and total funding provided for the period 2018–2021 (see Table 1).

Table 1: Summary of SUN Pooled Fund Grant Windows and Cycles (2018–2021)

	Window 1, Cycle 1 (W1C1) Civil Society Alliances Start-up	Window 1, Cycle 2 (W1C2) Civil Society Alliances Strengthening	Window 1, Cycle 3 (W1C3) Scaling-up SUN Business Networks	Window 1, Cycle 4 (W1C4) Continuation Awards	Window 2, Cycle 1 (W2, C1) Multi-stakeholder Platforms
Call for Proposal Dates	May 1, 2018– June 11, 2018 2 calls for proposals	December 7, 2018– February 8, 2019 1 call for proposals	Award to WFP in February 2020	July 17, 2020– August 9, 2020	June 11, 2019– July 13, 2019
Implementation Range	July 2018– August 2020 12 months + Cost extensions	April 2019– June 2021	October 2020– June 2021	February 2020– June 2021	December 2019– June 2021
# of Grants	21 grants or Civil Society Alliances from 19 SUN countries	19 Civil Society Alliances from 19 SUN countries	SUN Business Network, support to 19 national SBNs	15 continuation awards for existing CSA grantees	12 projects received grant funding for MSPs
Funding Total (\$USD)	USD \$3.2 million	USD \$4.3 million	USD \$2.9 million	USD \$750,702	USD \$3.3 million
Average Size of Grant	\$156,196	\$220,663	NA	\$47,787	\$267,474

In summary, the following key recommendations and observations were highlighted:

Recommendation 1:¹¹ Continue funding the SUN Pooled Fund to support catalytic country-led actions for the multisectoral national nutrition response. Proposed grant duration: Increase to three years.

⁹ The consultation component included 50-plus key informant interviews and eight focus group discussions, and an online survey was administered that received more than 81 responses (SUN Pooled Fund Review, p. 6).

¹⁰ https://scalingupnutrition.org/wp-content/uploads/2022/04/SUN-Pooled-Fund-Review-2022_Final.pdf

¹¹ Scaling Up Nutrition, SUN Pooled Fund Review, pp. 14–16.

Recommendation 2:¹² Support four SUN Pooled Fund grant windows. Separate funding cycles for appropriate evaluation design, criteria and overall grants management:

- Government-led Multistakeholder Platform (MSP) coordination and governance support
- CSAs
- SBNs
- Fragile and conflict-affected situations

Plus:

- *Incentivize the development of joint proposals* emanating from two or more in-country networks (or government-led MSPs) and, ideally, build on joint strategies. It should also be considered to leverage the annual Joint Annual Assessments as a means to discuss opportunities and collective ideas.
- Cross-cutting grant criteria and success factors, to include gender equality, youth engagement, private-sector engagement, capacity development, mutual accountability, climate and environment, and alignment with country priorities and context.

Recommendation 3:¹³ Support targeted technical assistance focused on resource mobilization. This includes support to SUN Countries by strengthening institutional capacities for additional resources for nutrition (public/private, blended financing) and to fill knowledge gaps on nutrition financing.

Recommendation 4:¹⁴ Designate up to 30 per cent of all grants for fragile and conflict-affected situations.

Recommendation 5:¹⁵ Strengthen learning and knowledge-sharing from grantees. This includes the sharing of lessons learned, best practices and challenges among SUN stakeholders (grantees and non-grantees) through a coordinated strategy.

Recommendation 6:¹⁶ Regionalize grants management and streamline processes. Main focuses are to decentralize grant evaluation using regional and SUN Country Network platforms and to streamline and simplify results-based reporting and monitoring in line with SUN 3.0.

¹² Ibid., pp. 16–29.

¹³ Ibid., pp. 29–31.

¹⁴ Ibid., pp. 31–35.

¹⁵ Ibid., pp. 35–38.

¹⁶ Ibid., pp. 38–40.

4. Closure of the Pooled Fund

This section documents the administrative closure process, including the extension activities in 2022¹⁷ to be completed in 2023.

Following the start of the operational closure of the SUN Pooled Fund 2.0 grants by 31 December 2021, the Pooled Fund 2.0 Final Report¹⁸ was published and circulated in March 2022. Previous reports and all relevant information on past grants and activities are available on the SUN website.¹⁹

In light of the extension of the SUN Pooled Fund 2.0 to 31 December 2022, the operational and financial closures also were extended and are expected to be completed by end of the third quarter of 2023.

After extensive consultations with donors, there was a clear consensus to not develop a third iteration of the SUN Pooled Fund. Therefore, the closure in 2023 will be the final step in this process. Donors did, however, express an interest in supporting capacity strengthening interventions and improving the functionality of MSPs for nutrition at the country level. The experiences of implementing the SUN Pooled Fund 2.0 will inform these future streams of work and the design of any new funding mechanisms to support them.

Below is the latest status of the respective standard steps, as per the closure checklist.

Operational and financial closure	Expected completion date
1. Operational closure activities (including extension)	<i>December 2022 (completed)</i>
2. Complete transfer and/or disposal of project assets in accordance with the donor legal agreement	<i>June 2022 (completed)</i>

¹⁷ Note: The final certified financial statements will be submitted to all respective donors by 30 June 2023.

¹⁸ [https://scalingupnutrition.org/sites/default/files/2022-11/SUN Pooled Fund Report 2021 FINAL %281%29.pdf](https://scalingupnutrition.org/sites/default/files/2022-11/SUN%20Pooled%20Fund%20Report%202021%20FINAL.pdf)

¹⁹ <https://scalingupnutrition.org/sun-pooled-fund>

3.	Complete and agree on final budget revisions with donor(s), if required	December 2022 (completed)
4.	Submit final report	February 2023
5.	Archive existing project documentation in oneUNOPS and in a physical archive (in accordance with UNOPS operational instructions)	After January 2023
6.	Complete operational closure checklist	April 2023
7.	Submit final certified financial statement	June 2023
8.	Complete financial closure activities, including the reconciliation and clearance of balance sheets, the issuance of the final financial statement, and the initiation of the write-off or refund process.	August 2023
9.	Complete refund process or recovery process, if necessary	September 2023

5. Annexes

5.1. Budget, expenditure and donor contributions

a) Total budget balance of the Pooled Fund 2.0 as of 30 June 2022: \$486,796

Cost category	Total (US dollars)
Contributions	18 313 121
Allocated interest	277 606
Expenditures	(18 103 932)
Balance (A) + (B) - (C)	486 796

b) Based on the above balance, the Consultative Group approved the no-cost extension (in July 2022) with the below extension budget:

Approved budget, June to December 2022	Total (US dollars)
Activity cost	300 000
Advocacy and communication	20 000
Personnel	136 000
Fees	31 969
Total ²⁰	487 969

c) In line with the approved extension budget, and based on the current expenditure, the projected budget balance is \$17,838.

²⁰ Two important considerations:

1. The total budget approved by the Consultative Group in July 2022 was \$488,669. There was a formula and calculation error, and the exact amount of the budget should be \$487,969.
2. The approved budget (July 2022) of \$487,969 is slightly higher than the June 2022 budget balance of \$486,796. This is because the July 2022 budget was presented to and approved by the Consultative Group against a higher projected balance of \$488,761. However, the total expenditures of \$470,131 are within the total budget available.

Cost category	Expenditures (US dollars)	Approved budget 2022 (US dollars)	Percentage spent from budget
Activity cost	303 535	300 000	62
Advocacy and communications	7 726	20 000	2
Personnel cost	126 880	136 000	26
UNOPS fees	31 991	31 969	7
Total	470 131	487 969	96

- d) In addition to the balance projected above, \$6,685 in interest has been accrued since June 2022, and in July 2022 the project received a refund of \$11,295 from a grantee.
- e) The final funding balance as of 31 December 2022 is estimated at \$34,646.²¹

²¹ The exact final balance will be determined in the final certified financial statement, to be issued by the end of June 2023. Once this is confirmed, donors will be approached on the treatment of this balance.

2018–2022 budget and expenditures

(United States dollars)

Budget Category	2017	2018	2019	2020	2021	2022	Total	Approved budget 2018–2022	Percentage spent from total budget
Window 1 Cycle 1 grants								3 282 541	79
Window 1 Cycle 2 grants								4 192 036	
Window 1 Cycle 3 grants								2 917 916	
Window 1 Cycle 4 grants	-	1 053 954	4 338 492	6 909 390	2 012 020	295 478	14 609 334	716 811	
Window 2 Cycle 1 grants								3 209 689	
2022 activities								300 000	
Personnel	-	239 249	413 256	718 188	674 171	256 868	2 301 732	2 310 651	12
Communication	-	-	9 762	55 992	27 046	15 684	108 484	117 710	1
Travel	-	16 128	45 609	4 419	1 529	-	67 685	67 685	0
LMDC	-	65 090	66 000	65 000	65 000	58	261 148	261 090	1
Fees	-	96 126	341 075	542 805	194 612	39 766	1 214 384	1 216 226	7
Total expenditures (A)	-	1 470 547	5 214 194	8 295 794	2 974 378	607 854	18 562 767	18 592 355	100
Total contributions (B)	2 421 776	4 472 980	9 862 735	1 555 631	-	-	18 313 121		
Total interest (C)	3 182	49 905	124 323	77 363	12 617	16 901	284 291		
Balance (B) + (C) - (A)							34 646		

Summary of donor contributions

Donors	Agreement signed date	Agreement expiry date	Contribution	Signed equivalent (US dollars)	Received (US dollars)	Difference from original (US dollars)
Switzerland	1 Dec. 2017	31 Dec. 2022	\$4 000 000	4 000 000	3 999 900	(100)
Ireland	1 Dec. 2017	31 Dec. 2022	€1 800 000	2 081 866	2 081 867	1
Canada	28 Mar. 2018	31 Dec. 2019	Can\$1 000 000	785 546	794 913	9 367
Norway	19 Dec. 2019	30 June 2022	NKr 22 500 000	2 634 352	2 499 787	(134 565)
United Kingdom	21 Mar. 2019	31 Dec. 2021	£2 250 000	2 996 005	2 912 177	(83 828)
Germany	12 Nov. 2018	31 Dec. 2022	€1 400 000	1 590 909	1 545 678	(45 232)
European Commission	20 Dec. 2019	31 Dec. 2022	€4 000 000	4 400 440	4 478 800	78 360
Total				18 489 118	18 313 121	(175 997)

5.2 Pooled Fund projects (2018–2022)

Window 1 Cycle 1 (Grant value: \$3.2 million; Total number of grantees: 21)

Bangladesh	Concern Worldwide
Benin	Alliance de la Société Civile pour l'Intensification de la Nutrition au Bénin
Burundi	Concern Worldwide
Cameroon	Helen Keller International
Chad	Alliance Sahélienne de Recherches Appliquées pour le Développement Durable
El Salvador	Centro de Apoyo de Lactancia Materna
Ghana	Hunger Alliance of Ghana
Kyrgyzstan	Alliance of Civil Society for Nutrition and Food Security
Liberia	Action Against Hunger
Mali	Centre Sahélien de Prestation, d'Études, d'Ecodéveloppement et de Démocratie Appliquée

Myanmar	Save the Children
Namibia	Synergos Namibia Trust
Nigeria	Civil Society Scaling Up Nutrition In Nigeria
Papua New Guinea	Save the Children
Senegal	Eau Vie Environnement
Somalia	Peace Action Society Organization for Somalia
Somaliland	ANPPCAN-SOM
South Sudan	Cooperative for Assistance and Relief Everywhere International, Inc.
Sri Lanka	World Vision Lanka
Sudan	Addition for Disasters assistance and Development
Sudan	Talawiet Organization for Development

Window 1 Cycle 2
(Grant value: \$4.2 million; Total number of grantees: 19)

Afghanistan	Action for Development
Burkina Faso	Action Contre La Faim on behalf of Réseau de la Société civile pour la Nutrition Burkina Faso
Cambodia	Helen Keller International
Côte d'Ivoire	Action Contre La Faim
Ethiopia	Save the Children
Guinea	Conseil national des organisations de la société civile
Indonesia	Nutrition International
Kenya	Nutrition International
Madagascar	Action Contre La Faim
Malawi	Civil Society Organisations Nutrition Alliance
Mozambique	Helen Keller International
Nepal	South Asia Infant Feeding Research Network
Niger	Collectif TUN (Tous Unis en faveur de la Nutrition)
Pakistan	Nutrition International

Peru	Cooperative for Assistance and Relief Everywhere International, Inc.
Philippines	International Institute of Rural Reconstruction
Tanzania	Partnership for Nutrition in Tanzania
Zambia	Civil Society Scaling Up Nutrition
Zimbabwe	Zimbabwe Civil Society Organizations Scaling Up Nutrition Alliance

Window 1 Cycle 3
(Grant value: \$2.9 million;
Total number of subgrantees/projects: 19)

Bangladesh	The Global Alliance for Improved Nutrition
Cambodia	World Food Programme
Côte d'Ivoire	World Food Programme
El Salvador	World Food Programme
Ethiopia	The Global Alliance for Improved Nutrition
Guatemala	World Food Programme
Honduras	World Food Programme
Kenya	The Global Alliance for Improved Nutrition

Lao People's Democratic Republic	World Food Programme
Nigeria	The Global Alliance for Improved Nutrition
Madagascar	World Food Programme
Malawi	World Food Programme
Mozambique	The Global Alliance for Improved Nutrition
Nepal	World Food Programme
Pakistan	The Global Alliance for Improved Nutrition
Senegal	World Food Programme
Sri Lanka	World Food Programme
Tanzania	The Global Alliance for Improved Nutrition
Uganda	World Food Programme

Window 1 Cycle 4
(Grant value: \$750,702; Total number of grantees: 15)

Cambodia	Helen Keller International
Cameroon	Helen Keller International
Chad	Sahélienne de Recherches Appliquées pour le Développement Durable

El Salvador	Centro de Apoyo de Lactancia Materna
Ghana	Hunger Alliance of Ghana
Kenya	Nutrition International
Liberia	Action Against Hunger
Madagascar	Action Contre La Faim
Mali	Centre Sahélien de Prestation, d'Études, d'Ecodéveloppement et de Démocratie Appliquée
Namibia	Nutrition and Food Security Alliance of Namibia
Pakistan	Nutrition International
Peru	CARE Peru
Senegal	Eau Vie Environnement
South Sudan	CARE International
Sri Lanka	World Vision Lanka

Window 2 Cycle 1
(Grant value: \$3.3 million; Total number of grantees: 12)

Bangladesh	The Global Alliance for Improved Nutrition
Costa Rica	Food and Agriculture Organization

Ethiopia	Ministry of Health
Guatemala	Fundación de la Caficultura
Kyrgyzstan	Alliance of Civil Society for Nutrition and Food Security
Malawi	Civil Society Organization Nutrition Alliance
Nigeria	Civil Society Scaling Up Nutrition In Nigeria
Senegal	World Food Programme
Sierra Leone	FOCUS 1000
Tanzania	The Global Alliance for Improved Nutrition
Vietnam	Save the Children
Zambia	National Food and Nutrition Commission

2022 Extension

(Grant value: \$100,000; Total number of grantees: 1. Contract value: \$203,535; Total number of contractors: 1)

Global (grant)	Save the Children Fund
Technical assistance to support SUN Countries (contract)	DI International Ltd



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