

	Resp	#	Activity	Indicators from 2024-25 SMS logframe - Existing indicators + NEW ones marked (NEW)
S0 1: Strengthen and sustain strong policy and advocacy environments at subnational, national, regional and global levels to position nutrition outcomes as a key maker and marker of sustainable development				
SMS Logframe Outcome 1.1: Nutrition is better integrated into global agendas due to SUN Country driven advocacy and communications				3 major global agenda processes (WHA, COPs, Food System Summits) have been leveraged to better position nutrition as a key element of development 5 countries have been mobilized per each of 3 global-level processes or initiatives in the health, climate and food systems space
SMS Logframe Outcome 1.2: SUN countries nutrition priorities are better reflected in policies and financing of regional and global organizations				Strengthened collaboration between SUN and 2 global organizations and 2 regional organizations
2025 Priority: Momentum, networks and commitment to integration are reinforced and expanded				
Output 1.1.1: A unified/GSS advocacy strategy (2025/6-30) developed that presents a compelling integration agenda; and a targeted 2025 plan/map of key events, partners and activities.	Head of Comms	1.1.1.1	ToR for advocacy capacity and recruit	SUN 4.0 Advocacy Strategy with inputs from all networks and the SMS is developed by Q4, 2025 (y/n) (NEW) One new partnership per year initiated or strengthened by the SMS Convergence Hub to elevate nutrition priorities in FCAS countries The SUN Coordinator engages in 80% of the prioritized set of key global movements or events identified in an annual engagement plan
		1.1.1.2	Develop overarching integrated advocacy strategy for 2026-2030 (Nutrition integrated into agenda of Food Systems, CAADP Framework, Climate, Health/SP, Humanitarian/FCAS, with gender across all, and with Youth as a driver of change).	
		1.1.1.3	Implement targeted advocacy activities across thematic work on Climate Change, Food Systems, CAADP Framework, Health, Gender, including message grids	
		1.1.1.4	Develop and implement targeted advocacy activities related to humanitarian/FCAS work	
		1.1.1.5	SUN Coordinator engagements for 2025 planned strategically, with high quality briefs prepared in advance by thematic leads	
Compact for nutrition integration-co-created/designed and facilitated/managed, in support of	SMS Director	1.1.2.1	Lead communication and coordination with FCDO/donors and keep SMS and networks up to date on process/opportunity	At least 60% of SUN countries signal interest in joining the Compact (NEW)
		1.1.2.2	Bring country voices to the co-creation of the Compact	
		1.1.2.3	Socialise and garner support from countries for the N4G integration compact-	
Output 1.1.3: N4G Targeted integration advocacy activity and event management	Head of CAT	1.1.3.1	Support France in N4G leadership role through SMS representations in N4G structures (ASG IAG co-chairs, Inter-working groups, N4G outreach group)	60% of SUN countries make nutrition commitments at N4G (NEW) At least a 10 percentage point increase in the proportion of SUN country commitments that integrate gender, compared to the 2021 Tokyo N4G Summit baseline (NEW) 90% of requesting countries are supported in developing or implementing nutrition policies, plans and commitments
		1.1.3.2	Support shaping the N4G sessions during the Summit, including with country examples	
		1.1.3.3	TA packages for member countries provided, focused on strategic themes and implementation of N4G related commitments	
		1.1.3.4	Targeted SUN engagement in side events that support integration agenda	
		1.1.3.5	Organise workshops and webinars to socialize N4G guidance and CAADP Agrifood systems action plan	
		1.1.3.6	Organise post summit webinars by Hub to sustain momentum and facilitate follow up actions	
		1.1.3.7	Participate in N4G Technical Working Groups (thematic guidance development)	

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		1.1.3.8	Internal thematic categorization of SUN country commitments made at the N4G Summit in Paris in order to optimise SMS support	
		1.1.3.9	Broker support to countries for the implementation of the N4G Tokyo and Paris Commitments	
Output 1.1.4: WHA Targeted integration advocacy activity and event management	Head of PF	1.1.4.1	Support and promote the Global Nutrition Targets Extension and the Regulation on the digital marketing of breast-milk substitutes	Resolution on Global Nutrition Targets Extension adopted with support from SUN (y/n) (NEW)
		1.1.4.2	Support select WHA side events on nutrition integration (e.g. 1) Global Health Forum nutrition side event, 2) World Vision wasting and nutrition side event, 3) Spain & Greece obesity side event.)	
		1.1.4.3	Promote WHA with SUN FPs and GSS, including collect and publish information on WHA on the SUN website and co-organizing a briefing event with WHO and other partners	
		1.1.4.4	Position the Coordinator to the WHA, including preparation of briefings	
Output 1.1.5: UNFSS+4 Targeted integration advocacy activity	Food Systems Strategic Advisor	1.1.5.1	Nutrition Integration into Regional Preparatory Meetings for Food Systems convenors - link N4G Commitments and SUN country examples, activate food systems convenors (Primary Priorities Asia, Africa, LAC, Secondary Middle East and Europe)	10 countries include nutrition in their UNFSS+4 statements (NEW)
		1.1.5.2	Webinar / gathering for SUN country champions with strong food systems - nutrition - climate integration to bridge N4G to Food Systems Summit	
		1.1.5.3	Strengthen and formalize engagement with prioritized global organizations and networks in the climate, health and food systems space (ICAN/ATACH, FOLU, FS Hub, FAO, IFAD)	
		1.1.5.4	Develop a light-touch plan for engagement in UNFSS+4 with GSS, including preparatory meeting	
		1.1.5.5	Position the Coordinator for the FSS+4, including preparation of briefings	
		1.1.5.6	Strategically position and engage SUN LG and Excom members to promote SUN and nutrition integration in the preparatory process and event itself	
Output 1.1.6: Climate Policy Targeted integration advocacy and partner mobilisation (COP30 and NDC3.0)	Food Systems Strategic Advisor	1.1.6.1	Develop an advocacy and engagement plan for COP30 (subset to 1.1), including possible ministerial roundtable	5 SUN countries improve the integration of Nutrition into their Nationally Determined Contribution submission, compared to the 2023 I-CAN baseline. (NEW)
		1.1.6.2	Integrate nutrition into NDCs including establishment of a small task team within ICAN	
		1.1.6.3	Co-organize and/or support partner event(s) on the integration of nutrition into NDCs before or during COP30	
		1.1.6.4	Advocate to include nutrition in climate action and financing through development of common approaches with ICAN, ATACH, FOLU. This includes highlighting progress on policy coherence (NDC integration) and financing - linked to Objective 5) including exploring high-level (ministerial) roundtable on climate - nutrition integration	
		1.1.6.5	Explore strategic engagement opportunities / collaborative events with UN Women and other gender and nutrition partners on climate-gender-nutrition nexus in the run up and during COP30	

	For Resp	#	Activity	Indicators from 2024-25 SMS logframe - Existing indicators + NEW ones marked (NEW)
		1.1.6.6	Position the Coordinator to the COP30, including preparation of briefings	
		1.1.6.7	Strategically position and engage SUN LG and Excom members to promote SUN and nutrition integration in the preparatory process and event itself	

SO2: Develop and align shared country priorities for action, including government financing for nutrition, resource mobilization, innovative funding, integration of gender equality and joint network planning

SMS Logframe Outcome 2.1: SUN Countries are supported to improve policy coherence, planning and implementation of multisectoral nutrition actions, including gender equality and empowerment, climate and food systems	100% of new SUN Countries have an institutional, multisectoral coordination structure for nutrition (SUN Country Coordinator, MSP, SUN Networks) within one year of joining the SUN Movement By 2025, 70% of the SUN countries, the MSP membership includes a government Ministry or Department responsible for women's affairs/gender equality By 2025, 75% of SUN countries' NNPs include at least 4 WHA indicators
SMS Logframe Outcome 2.2: Increased nutrition financing opportunities for SUN Countries	A minimum of 20 engagements (e.g. webinars, roundtables, coordination meetings, bilateral meetings, pilot initiatives) per annum that connect funders and investors to countries

2025 Priority: SUN's donor/resource base is strengthened and broadened to ensure sustained support.

Output 2.1.1: Develop an approach/positioning and seek opportunities to link SUN countries to multilateral funding and large global funds	Head of PF	2.1.1.1	Listing/mapping of potential sources of funding worth pursuing	By 2025, 60 SUN finance partners actively engaged in FTT and Finance COP (FTT discontinued) Quarterly FTT and Finance COP meetings organized by the SMS (FTT discontinued) 5 pilots are implemented by 2025 (closed) FCDP set up and working on basis of work plan that was endorsed by the FCDP Board 5 countries supported with the inclusion of nutrition into IFI loans (NEW)
		2.1.1.2	Conduct a regional mapping of potential funding sources, including bilateral donors, multilateral agencies, private sector entities, and philanthropic organizations to prioritize engagements.	
		2.1.1.3	Develop strategic engagement plan(s) with IFAD, World Bank, ADB, AfDB, CNF to help unlock financing for the SUN countries (link to Accelerator below)	
		2.1.1.4	Explore the feasibility of collaboration between SUN and GAIN on the GAIN Accelerator initiative	
		2.1.1.5	Set up a SUN Development Finance Investor Advisory Group to accelerate innovative financing for nutrition	

SO3: Build and strengthen country capacity to develop, prioritize, finance, implement and track nutrition actions through strengthened technical assistance and knowledge management

SMS Outcome 3.1: Increased engagement of SUN Movement stakeholders in knowledge management and learning.	80% of SUN countries have shared learning from its experience with the broader SUN Movement, e.g. shared a product or lesson learned, contributed to a webinar, etc. (JAA)
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	Resp	#	Activity	Indicators from 2024-25 SMS logframe - Existing indicators + NEW ones marked (NEW)
SMS Outcome 3.2: Strengthened capacity of SUN Country stakeholders through technical assistance and leadership support				70% of SUN countries having received technical support through SUN during the past year report that support contributed to strengthening nutrition progress within the country was appropriate/beneficial. By 2025, 50% of SUN countries track domestic expenditure on nutrition actions in support of the NNP
2025 Priority: Enhance the visibility of SUN's impact and learning through strategic knowledge-sharing and digital outreach				
Output 3.1.1: 3.0 Evaluation delivered, approved, informing 4.0 development and work on good governance	Head of CAT	3.1.1.1	Ensure participation of and consultation with the country stakeholders in the SUN 3.0 evaluation findings dissemination, and formulation of the SUN 4.0 strategy	Annual report on SUN Movement produced and evaluation of SUN 3.0 implemented and followed up
		3.1.1.2	Finalise the external evaluation report	
		3.1.1.3	Develop a management response to address recommendations	
Output 3.1.2: Knowledge products developed in support of global positioning/advocacy on nutrition integration	MEAL/KM Advisor	3.1.2.1	Facilitate knowledge generation and sharing on nutrition integration	100% of documented action briefs, good practices and case studies are available on the SUN website
		3.1.2.2	Quality assure and edit the Action Briefs that are in the pipeline	
		3.1.2.3	Continuous data collection and analysis to strengthen SUN advocacy and planning	
Output 3.1.3: Better visibility of SUN 3.0 successes (digital channels)	Head of Comms	3.1.3.1	Better positioning of knowledge products that tell stories of success in 3.0 while also positioning the integration agenda	85% of FPs report that they are benefiting from participating in regional inter-country exchange and sharing supported by the hub (JAA)
		3.1.3.2	Stories to showcase the value of the SUN Movement in forwarding the integration agenda focusing on the beneficiaries or implementers of interventions	
		3.1.3.3	Strengthening media engagement and target strategic social channels	
		3.1.3.4	Create opportunities and organise peer-to-peer activities including on-site missions, online exchanges etc. at both country and regional levels driven by country demand.	
2025 Priority: Bring local voices to the global level through country participation, leveraging SUN's convening role/comparative advantage				
Output 3.2.1: Multi-level networks at the country level actively engaged in the preparations towards N4G	CAT	3.2.1.1	Networks at the country level actively engaged in the preparations towards N4G	100% of requesting countries are supported in developing or strengthening MSP annual action plan
		3.2.1.2	Networks at the country level actively engaged in the preparations towards global advocacy events.	
		3.2.1.3	Engage and amplify CSN's work to engage youth at country level (and seek opportunities for youth at global level).	100% of requesting SUN Countries are supported in facilitating a JAA meeting and sharing results

	Resp	#	Activity	Indicators from 2024-25 SMS logframe - Existing indicators + NEW ones marked (NEW)
Output 3.2.1: Multi stakeholder Platform (MSP) coordination strengthened	Head of C			
		3.2.1.4	Nurture the relationships with country MSP conveners to support multi-sectoral and multi-stakeholder engagement in nutrition policy, planning and implementation through virtual and in-person (country visits pending budget availability) exchanges.	80% of SUN Government Focal Points are satisfied with leadership support and guidance provided by the SMS
		3.2.1.5	Support SUN countries in conducting JAAs by sharing templates, technical guidance, and facilitation.	90% of SUN Country MSPs have reflected on and shared their progress and priorities through the JAA online platform each year
		3.2.1.5	2025 JAA questionnaire revised and simplified for the November launch	95% of SUN Government Focal Points engaging with the SMS-supported global, regional and national nutrition-related events report satisfaction with the support provided by SMS
Output 3.2.2: Targeted support/ partnerships brokered to deliver on nutrition integration at country and regional level (Climate, Food Systems, Health/SP and Gender)	Head of CAT	3.2.2.1	Leads for each thematic area identify prioritised partnerships	3 regional bodies receive support from the SMS to implement their nutrition-related action plan 3 prioritised partnerships per thematic area selected and agreed (NEW) Gender & Nutrition COP set up and active by Dec 2025 (NEW) 70% of technical assistance requests from SUN Countries are registered, considered and provided with a response through the GSS TA process (disaggregated by type of TA)
		3.2.2.2	GSS Adv/Comms group engages (unless covered in one above)	
		3.2.2.3	Support SMS and/or SUN country participation in the four combined Food Systems Summit +4 and climate preparatory meetings for comprehensive nutrition integration	
		3.2.2.4	With partners undertake a review of Beijing+30 compact to identify entry points / language for nutrition-gender integration to be leveraged and championed by SUN countries and partners at CSW/Beijing+30, N4G, HLPF, UNGA	
		3.2.2.5	Formalize Gender and Nutrition Community of Practice, in partnership with TA providers and other gender and nutrition actors, to support integration of gender transformative nutrition action across health, food systems, climate.	
		3.2.2.6	Engage regional drivers of change to amplify advocacy around 2025 SMS priorities. In Africa, support AUC on the multisectoral nutrition policy framework and funding target, and strengthen collaboration with AfDB. In Asia, prioritize partnerships with ADB and JICA. For FCAS, deepen engagement with WFP's Innovation Hub and the HDP Nexus Coalition. In LAC, focus on SICA, CELAC, and Ibero-American Parliamentary Fronts.	
		3.2.2.7	Establish and maintain connections with CSOs engaged in nutrition programming in fragile states to amplify the advocacy messages in the 2025 SMS priority thematic	
		3.2.2.8	Coordinate the provision of already committed technical assistance (through the GSS and TA providers) in the areas of N4G commitment implementation, food systems and climate, gender and nutrition policy, financing and implementation	
		3.2.2.9	Broker capacity-building initiatives (workshops, webinars, etc.) through GSS and TA providers, focused on N4G commitment implementation, and thematic areas such as food systems and climate, gender and nutrition financing, but also soft skills like leadership, etc	

	Resp	#	Activity	Indicators from 2024-25 SMS logframe - Existing indicators + NEW ones marked (NEW)
SO4: Ensure governance of SUN that promotes country leadership and responsibilities of government, aligns the resources of all Movement stakeholders behind country priorities, and strengthens mutual accountability among Movement stakeholders and those most at risk of malnutrition with robust mechanisms to encourage and ensure such promotion, alignment and mutual accountability				
SMS Outcome 4.1: Strengthened mutual accountability and mechanisms to monitor progress in achieving SUN 3.0 objectives at all levels within the SUN Movement				90% of SUN Country MSPs have reflected on and shared their progress and priorities through the JAA online platform each year
SMS Outcome 4.2: SUN governance is supported with equitable and timely access to information and spaces for collective decision-making				Every year, 80% of Lead Group and Executive Committee members express satisfaction in access to information and decision-making spaces provided or facilitated by the SMS
2025 Priority: The SUN Movement is revitalized and strengthened				
Output 4.1.1: Recommendations of the external SUN 3.0 evaluation and Governance revisions reviewed/considered	SMS Director	4.1.1.1	Review/consider recommendations (EPRI, other)	100% of agreed recommendations in the SUN 3.0 evaluation report that refer to improvements in 2025 are responded to (NEW)
		4.1.1.2	As appropriate, facilitate a review of the SUN Movement governance/structural/functional model to ensure it can effectively deliver SUN 4.0.	
		4.1.1.3	Develop proposal for the renewal of the Lead Group in line with the goals of the new strategy and submit to the UN SG's Office for endorsement by the end of Q3 2025	
Output 4.1.2: Lead Group and ExCom prepared, convened and actively engaged (incl. strategy development and advocacy)	Governance Advisor	4.1.2.1	Organisation, preparation and follow-up of quarterly ExCom sessions and retreat (as well as extraordinary sessions as required); Regional Representatives engage with ExCom Focal Points representing SUN regions at the ExCom	100 % of requesting SUN Countries are supported in facilitating a JAA meeting and sharing results
		4.1.2.2	Organisation of Lead Group session(s)	
		4.1.2.3	Analyse the 2024 JAA dataset and disseminate the results responding to ExCom and regional hub needs (also 1.3)	
Output 4.1.3: SMS and networks (global and regional) working effectively together	SMS Director	4.1.3.1	Hold GSS bi-weekly meetings with agenda and rotating chair	All active GSS-wide groups have agreed action plans with inputs from all networks and the SMS that are implemented Private Sector Engagement Plan developed by Q4, 2025 (y/n) (NEW)
		4.1.3.2	Organise and hold GSS Retreat in London	
		4.1.3.3	Engage networks at the Global and Secretariat level actively in the preparations towards advocacy and other events	
		4.1.3.4	Develop a private sector engagement plan including positioning of SBN and Principles of Engagement with GAIN, WFP, UNN, ATNI, Food Systems Hub - also linked to SUN 4.0 development	
Output 4.1.4: GSS (SMS+Networks) contributions and needs mapped for fundraising.	Head of PF	4.1.4.1	Enhance donor engagement overall	GSS (SMS and Network) roles and responsibilities developed in the 4.0 roadmap (y/n) (NEW)
		4.1.4.2	Fundraising, including development of proposals, new set of slides with data, mission preparation (including develop quality pack for fundraising with VfM metrics, proposals for donors, timely delivery of quality reports)	
		4.1.4.3	Assess the request/need for, as well as the feasibility of, a joint fundraising strategy for SUN 4.0 and transition period with the GSS partners	
2025 Priority: A strong narrative and buy-in for SUN 4.0 is developed				

	Resp	#	Activity	Indicators from 2024-25 SMS logframe - Existing indicators + NEW ones marked (NEW)
Output 4.2.1: 4.0 Strategy developed + approved (with clear narrative and offer for SUN)	SMS Director	4.2.1.1	External shifts and core components of 4.0 Framework developed and drafted	SUN 4.0 Strategy and results framework collaborative developed and approved by Lead Group (y/n) (NEW)
		4.2.1.2	SMS-led consultation with GSS at global level	
		4.2.1.3	SMS-led consultation with GSS at regional level	
		4.2.1.4	Establish a Reference Group to draft a 4.0 Strategy Framework and promote virtual consultations with countries, networks and signatories of global compact for nutrition integration partners.	
		4.2.1.5	4.0 Gender strategy/plan	
		4.2.1.6	4.0 Framework approved by Lead Group	
		4.2.1.7	Development of strategy/roadmap (similar to SUN 3.0, outlining roles of Networks etc).	
		4.2.1.8	Develop global results framework for SUN 4.0 strategy that facilitates effective governance and joint fundraising	
		4.2.1.9	Support and promote country consultations on SUN 4.0 Strategic Framework	

Outcome 5.1: The SMS is managed effectively to implement the work plan and realize strategic objectives				
Output 5.1.1: Work Plans	SMS Director	5.1.1.1	Develop the 2025 SMS Work Plan and Budget	2025 workplan and budget finalized and submitted in Q1, 2025 (y/n)
		5.1.1.2	Develop the 2025 Hub Work Plans	
		5.1.1.3	Start developing the 2026 Work Plan and Budget (in Q4, 2025)	
Output 5.1.2: Reporting		5.1.2.1	Develop the 2024 SMS Annual Report	2024 Annual Report published in Q2, 2025 (y/n)
		5.1.2.2	Prepare the progress update against the 2024 logframe for the 2024 SMS Annual Report	
		5.1.2.3	Prepare interim donor reports as required	
		5.1.2.4	Conduct quarterly review meetings with all teams	
Output 5.1.3: Management		5.1.3.1	Implement and monitor SMS Operational activities included in the SMS work plan within the required timeline and budget within UNOPS rules and regulations	100% of performance appraisals/quarterly management meeting done/ held
		5.1.3.2	Effectively manage teams and their performance	
	5.1.3.3	SMS Retreat		