



**2020 SUN LEAD GROUP MEETING**

**MINUTES AND NOTES**

**2020 SUN Lead Group meeting**

**Monday 7 December 2020, 14:30-17:00 CET, Zoom**

**In attendance:** Members of the Lead Group and observers – see the annex for a full list.

**Chair:** Henrietta Fore, Executive Director, UNICEF and Chair of the SUN Movement Lead Group

**Full meeting footage can be found here:** [https://zoom.us/rec/share/myfd5NaOAC02wACflga8I-l8wP8rcQrp\\_vSBA1sdx43EItPBBW3Qxm4\\_6yjjLQsl.Qz3oN2RZKtdggrOn](https://zoom.us/rec/share/myfd5NaOAC02wACflga8I-l8wP8rcQrp_vSBA1sdx43EItPBBW3Qxm4_6yjjLQsl.Qz3oN2RZKtdggrOn) (Access passcode: Si?Kq099)

**Notes**

**Welcome and introduction by the SUN Lead Group Chair (ED Fore):**

- First, let me, as Chair of the SUN Lead Group, welcome you to the annual meeting of the SUN Lead Group. Thank you to all of you: friends and colleagues from around the world who join us today because you have made a commitment to the SUN Movement.
- The year 2020 is a defining moment in our efforts to end malnutrition in all its forms.
  - It is a time of celebration, as we look back over the past 10 years of progress since the SUN Movement’s inception and all we have accomplished to scale up nutrition.
  - It is a time of change, as we define our new SUN Strategy for 2021-2025, which will guide implementation during the third phase of the SUN Movement.
  - It is a time of adversity, as we face a global pandemic that threatens to erode the hard-won progress we have made, which presents new challenges to achieving our vision of a world without malnutrition by 2030.
- I firmly believe that we are stronger when we come together: when we bring our best thinking and innovations, we can achieve more impactful and sustainable results. Led by countries, SUN can catalyse and drive the actions needed to ensure that every child, adolescent, mother and family realise their right to food and nutrition.
- When we met last September at our annual Lead Group meeting, we unanimously agreed to continue the Movement into a third phase. Since then, the Executive Committee have been leading the process

to develop the next SUN strategy in a consultative process. I would like to express my sincere thanks to the Executive Committee for their tremendous efforts in this regard.

- I also would like to thank you—the SUN Lead Group—for your full engagement in the consultation process. I am very grateful for your thoughtful comments from each of you when we met with the Executive Committee in August to discuss the ‘straw person’ draft. Your rich feedback has helped shape the Movement’s future strategic direction.
- Our annual meeting has two objectives:
  1. First, for the Lead Group to discuss the final draft of the SUN Movement Strategy, and provide guidance on how to take this forward;
  2. Second, as in previous years, for the Lead Group to report back on their 2019 commitments and make SMART commitments for 2021 to explain how each Lead Group member will guide SUN in its next phase.
- Now is the time to step-up and scale up our ambition for the Scaling up Nutrition Movement. As we enter 2021, we will have some critical opportunities to push for change—particularly, the UN Global Food Systems Summit and the Tokyo Nutrition for Growth Summit. We need SUN to be ready to leverage such opportunities. We need to support SUN countries to recover and build back better from the COVID-19 crisis. We need new ambition, matched by collective action, to drive systems change for nutrition.
- I know I can count on you—champions for SUN—to make our third phase our most successful yet. The Lead Group’s guidance for the Movement is critical, as we define our strategic direction and move forward together. I am excited for the discussions ahead of today.

**Welcome remarks by the SUN Movement Coordinator (Gerda Verburg):**

- It’s my pleasure to be here today with all of you. I am very proud to be the Coordinator of this Movement.
- This gathering is a good example of what the Movement is all about – bringing people together to move the nutrition needle, to bring about changes in systems and results at the country level.
- The Lead Group plays such an important role in the Movement and it is wonderful to see your guidance during the August meeting reflected in the final draft strategy. It is much appreciated.
- Thank you for your commitment. Thank you for prioritizing nutrition and the SUN Movement, as I know you have many competing asks for your time.
- We meet in difficult times. All of our lives have changed in ways we would not have imagined just a short time ago. But as usual in any crisis it is the poor and disadvantaged who feel the greatest impact.
- I am not exaggerating in saying we risk losing all the nutrition and other gains we have made.
- The COVID 19 pandemic means that, in all probability, an extra 10,000 children a month are dying of malnutrition. I can only imagine the impact on their families.
- So, it’s even more important that we stand together. That we build on what we have done, learn the lessons from a crisis like this and get nutrition systems right at country level.
- I would like to thank everyone who has contributed to the draft strategy that is in front of us today for their continued efforts and I look forward to the discussion and your high-level guidance to get the implementation started.

### Video to frame discussion on the third phase of the SUN Movement (2021-2025)

- This animation can be found at: <https://youtu.be/MjnP2Ladhe8>.

### Presentation of final draft of the SUN 3.0 strategy by the Executive Committee Chair (Meera Shekar)

- On behalf of the Executive Committee and the entire SUN Movement, I thank all the members of the SUN Movement who provided inputs and the ExCom who put them onto paper.
- I will not go through the presentation in detail for the interest of time but will highlight some of the changes made. In today's meeting, we hope to get your endorsement and hopefully we can talk about how we operationalise the strategy.
- The objective/Vision of a world free from malnutrition walked us through the process of strategy development. Made sure the process is based on existing evidence and several evaluations which have been done. - including the ICE, the MTR and the recent strategic review.
- This was an inclusive and very transparent process. You can see the details on the slide we went through last time. I have been part of many strategies and this is one of the most consultative and most transparent.
- Key strategic shifts
  - From SUN 2.0 to 3.0: a focus on moving from the movement being seen as the SUN secretariat, from the movement being perceived as pertaining to everyone on the screen, as well as everyone in the countries.
  - In SUN 2.0 we focused on undernutrition and now with increasing evidence, we will focus on all forms of malnutrition including obesity.
  - The first phase focused on MSP, setting them up, now SUN 3.0 will be building on that to get results at country level.
  - 2.0 – one-person country focal point and now a country coordinator with a capacitated leadership ecosystem around them.
  - Focus on country leadership vs global leadership. Technical Assistance and Knowledge Management updated around country priorities and the demands of the countries (demand driven, versus supply driven).
  - On accountability and governance - we tried to highlight a more effective and clearer mechanism.
- Strategic objectives - idea to build on a strong policy and advocacy position. To strengthen country capacity with TA and KM and that the governance promotes country leadership and aligns with resources.
- Framework and Theory of Change has been highlighted to remind ourselves that it is about enabling country leadership and building on what has been built in the past.
- GSS - aligned to support country action plans and support by the 4 networks. The draft strategy also talked about an academic network to bring evidence to SUNs work. Received interest from the Standing together for nutrition group who would be interested to join.
- Focus on country leadership - focus on recommitment to build upon MSPs and recognise the FP and the country coordinator. Will look different in each country.

- Country coordinator will be the key agent of change and we encourage countries to position them at the highest level within government and build a plan that attracts funding - and so they can improve nutrition.
- Financing - we have numbers on the nutrition specific side -7 billion USD a year, but we need to have nutrition sensitive estimates - everybody recognises it is critical, do not have exact numbers.
- Each country will need to estimate their own financing needs and how they will be supported by the GSS to achieve these goals. Otherwise we will not achieve our objectives.
- On the governance side, made an effort to clarify accountability for all actors (see table), not going into detail but will highlight some updates since the last time.
  - Strong consensus on the strategic focus - country leadership
  - Full alignment of the GSS
  - Stronger focus on nutrition financing - if we don't get financing, they will not be able to scale up
  - Clarified the assumptions which underpin nutrition
  - Strong emphasis on Food Systems, health systems and social protection systems
  - Push for coherent, responsible and increased engagement with the private sector
  - Commitment to leave no one behind - particularly gender and youth
  - Application of the SUN principles in fragile and conflict affected states.
  - ToC has been highlighted
  - Indicated financing needed at a global level
  - Recognise what has been achieved over the last 10 years.
  - On the HOW to - we have included case studies of countries which have done well as an example.
- Next steps
  - Focus on operationalisation and change management
  - Emphasize that change management and operationalization will impact all parts of the movement - networks, secretariat, ExCom, Coordinator and Lead Group
  - Some steps which have started - functional review of the SMS, formulated subgroup with the ExCom with Jo Moir and Asma and Tumaini to develop ToR and starting to move us forward on the operationalisation.
  - Started to plan a refresh of the ExCom
  - Ensure that every part of the movement steps up in the next phase of operationalisation and change management. Change is always hard, but we are determined to make it happen.

**Lead Group members' remarks on the final Strategy for the third phase of the SUN Movement:**

**ED Fore:** we will take all comments and then allow Meera to respond at the end. Country level leadership, and more CS and academic and the financing piece and emphasis on systems change. The operationalisation is now key for us. In groups of 3-4 would like to hear if there are any comments on the strategy and thankful for sending comments - can put in the chat box. Would like to hear thoughts on operationalisation and how you would like to contribute.

### Alicia Bárcena Ibarra

- As a Lead Group member, I affirm mine and ECLAC commitment to place nutrition in the Food Systems agenda.
- Recognise 2 things:
  - We need to widen the scope for nutrition beyond hunger prevention.
  - The multi-sectoral multi stakeholder approach is more needed than ever, including financing - developing issues, poverty reduction, trade, (social protection)
- LAC has been acutely affected. Expect that about 230 million people will fall into poverty of which 96 will be in extreme poverty without access to basic food. This is next to problems of obesity and deficit of sufficient calories. ECLAC counts these people -they know who they are, where they are through household surveys and can provide this information to the SUN Movement.
- Caribbean nations, who don't produce food, face issues of price volatility and insecurity and need to be connected with procedures.
- Climate change and natural disasters - which destroyed coffee crops - need a response.
- Can contribute by:
  - Making sure national and regional plans incorporate nutrition in plans and budgets
  - Make sure ECLAC under presidency of Mexico has recognized SUN and prioritized nutrition
  - SICA - Comprehensive Development Plan for Central America and Mexico. We need to take action on debts.
  - Have suggested in SP systems a grant against hunger to all governments (equivalent to 70 per cent of extreme poverty line - 0.5 percent of GDP) many have incorporated this measure in their pandemic response.

### Cherrie Atilano

- As extreme poverty, hunger and malnutrition are doubling, with links to many social problems, in the Philippines - urgency to move on implementation which is country led and driven.
- I still wish that Gerda as the Movement Coordinators leads the implementation with all other stakeholders.
- On a country level - the World Food Day the Philippines launched a food policy with support from the SBN and CSN and FAO WFP. This is a multi-sectoral approach to food problems in relation to climate change. Hope to record best practices and share with other SUN countries.
- My second point is to strengthen the private sector, in support of SMEs - SMEs took leadership during the pandemic. Our company, the "Move Food Initiative" was the first to help 27000 farmers of today and mobilize 200 metric tons of fresh food that were rotting in farmers' fields because they lacked markets. We sold locally. We worked with a lot of private companies using their CSR money and worked with international development agencies to buy this fruits and vegetables and redistribute. In numbers, we were helping the 630 000 poorest of the poor. To support more SMEs especially helps shorten the gap between farmers and consumers. SUN is helping us to document this.

- Commitment - support on gender and youth in agricultural supply chain. Women are the best mobiliser throughout the supply chain. Small holder farmers and entrepreneurs need to have stronger support - key for nutrition. Need to start with food growers.
- Make noise to support the youth to contribute to hunger and malnutrition.

### Chris Elias

- Very encouraged by progress made and impressed by clearer vision to address the financing landscape.
- Now it's critical to address operationalisation. We need a close look at structures and roles including governance and our partnership on the ground.
- From Gates perspective we need to see in the strategy:
  - Strong example of how Movement works best at country level when all four networks work with government
  - A solution for delivering high quality TA to develop and execute costed nutrition plans this has been a challenge for past 8 years\_
  - Guidance for countries to access financing including bilateral, GFF, power of nutrition and to extent GAFSP, without this, other efforts won't meet full potential
- 2021 will be critical - most 2013 N4G commitments expire this year and won't be renewed. 2021 will have multiple pledging moments (including FSS and N4G) and we need to play our part in ensuring each of these moments build up the momentum.
- For N4G, GoJ needs robust partnership participation. Leadership from SUN Countries will be key. Movement is the best single vehicle that we have for donors to hear strong demand to prioritize nutrition. This demand needs to be seen and heard from within the LG and all parts of the SUN movement (SUN countries, FP, MSPs, etc) - we need to speak with a common voice.
- In 2021, Gates foundation will continue to play a strong role to make sure N4G year of action is successful particularly we hope to have the opportunity to host a 'goalkeeper action' event in Tokyo around the time of the Olympics. Regardless we will deliver on our commitments and be engaged in throughout the Food Systems Summit.

### Daniel Kablan Duncan (delivered in French)

- Grand honneur pour moi d'exprimer à tous mes chaleureuses salutations.
- Je me réjouis de la qualité de cet important document de stratégie élaboré dans un processus transparent et inclusif.
- Importance des mots "piloté et dirigé par les pays". Nécessité au plan national de l'institutionnalisation de la nutrition avec ancrage au niveau le plus élevé politiquement.
- Renforcement des capacités des multiples parties prenantes. Particulièrement gestion financière et technique avec rôle plus accru secteur privé - et des partenariats avec le milieu académique du type CERFAM.
- Bonne gouvernance avec responsabilité renforcée et mutuelle entre toutes les parties prenantes SUN.
- Opérationnalisation de la stratégie avec définition des priorités par les pays avec des critères harmonisés.

- Coordinatrice du mouvement devrait voir son rôle renforcé selon nous.
- Le rôle du LG - devrait être maintenu, aussi le rôle du plaidoyer devrait être mieux ressenti.
- Dans le cadre de la mise en oeuvre de la stratégie - engage à continuer le plaidoyer pour la nutrition en Côte d'Ivoire, à me faire l'Ambassadeur pour le mouvement SUN auprès d'au moins 3 Etats et à continuer oeuvrer ardemment pour un monde sans malnutrition et pour un monde de bonheur partagé.

#### David Nabarro

- Honour to be associated with SUN 10 years on. I remember working with Dr Meera Shekar on the issues and others already in 2010.
- When the movement was set up, the goal was to encourage interdisciplinary action for nutrition and to get multi-stakeholders to feel comfortable to be active in this area, not just owned by one organisation/discipline/institution or group of entities. The idea was that nutrition is everybody's business, the approach is still valid today.
- The strategy proposed here puts the national financing plan for nutrition at the centre of everything and we have been invited to support a global program using a number of principles for what is a good program. These principles are not going to come from national authorities but from whomever governs the SUN movement - this turns SUN into a top down program.
- If people say this is a program for countries and country led and that is what they mean, then it should be governed by countries and their people and the document should clearly indicate that countries decide. It should not be top down but run by national governments.
- It is not clear what happens to the movement itself. The coordinator is disempowered - accountable to the LG chair and UNSG, working closely with the ExCom, but not responsible to the secretariat. Seems a major governance change. I don't understand what this is about.
- In conclusion - I think the original concept of the SUN movement is still valid, the new strategy is not endorsed by me, I don't think it is moving in the right direction. If the Lead Group wants a top down program for financing nutrition-specific interventions, then that is fine, but I don't think this is in line with what we've been trying to do on nutrition. I suggest that we should keep the SUN movement as it is, there is nothing broken about it.
- I appreciate that donors are waiting for this report, but that I rather have the LG to ask for a new process. The LG is asked to endorse the strategy but as far as I understand it is for the LG to determine the strategy, and maybe we should determine another process...

#### Feike Sijbesma

- Concerned if we address nutrition well enough in a structural manner. We all know famines are partly correlated to corona, locusts, climate...have we spent enough time on structural issues? I don't see this reflected well enough in the strategy.
- Relationship between climate and nutrition is clear, but it is easier mobilising money for climate rather than addressing hunger – find that a little bit incorrect.
- SUN Movement should be country focused and tailor made and some of the resources need to be anchored where work needs to be done

- Strong connection with business because we don't want the Movement to result in 'food help' - we need it anchored into our systems
- Easier to get private money than public money for structural issues which is why PPP is a good idea. Let me advocate for the initiative I am leading on - 30,000 farmers, expanding even wider in Rwanda, expanding to Ethiopia and Kenya and next in Nigeria and Zambia and dream is to get to all 50 countries helping millions of people. Needs help of all, including SUN Movement
- SUN Movement needs to be anchored in the ground - only for beneficiaries in SUN countries

#### Dr Fregene Martin (representing Akinwumi Adesina)

- Congratulations on SUN 3.0. The Bank is pleased that the strategy is focused on country ownership and mobilizing resources
- COVID-19 showed weakness in the systems that are supposed to support nutrition, with already a majority of malnourished children in sub-Saharan Africa and has increased to unacceptable levels.
- ADB tackled the pandemic with a 10-billion-dollar response package. Launched a 3 billion social bond on capital markets (biggest ever) and working to mainstream multi-sectoral approaches including agriculture, water, health, soil protection which is paying off.
- Expanded resources on nutrition equivalent to 5% to 16% (1.8 billion dollars) in 2019. In addition, 61% of all ADB projects approved in 2019 were categorized as 'nutrition smart'.
- To tackle nutrition during COVID - the Bank repurposed 368 million towards its "Feed Africa response". Continue to scale up agricultural technologies to millions of farmers - and focused on nutrition-dense crops.
- The Bank's leadership for nutrition of ALN are making good progress in mobilizing African political leaders and capital behind nutrition. My wife Grace has established the world hunger fighters foundation (WHFF) which is proud to work on empowering young food innovators for a hunger-free world.
- Propose more strategic partnership between SUN and ADB to accelerate nutrition financing - the Bank will work with ALN and SUN to position it as the theme for the leaders' summit and Nutrition 4 Growth and place its WHFF fellows at the leadership group of SUN.

#### Gunhild Anker Stordalen

- This is a significantly improved draft, pleased to see systems approach better articulated and private sector acknowledged as a fundamental player for effective nutrition action.
- Effective country level actions must be truly multi sectoral and involve agriculture, education, trade, etc. if countries are to resolve systemic lock-ins and create coherent policies that will allow them to deliver on the SDGs.
- I want to reiterate some of David's comments - SUN should continue to be country driven and country-led, with a bottom up approach and targeted support system.
- While making sure countries are centrally placed...I think it is important and urgent now that the Coordinator gets to work, to move to implementation plans.



- Want to see how countries 'coordinators' will be supported on a practical level for achieving systemic changes. Let's not forget the important role of donors and UN agencies as central players to align behind country priorities.
- COVID 19 has made this a difficult year, we must be even more determined to 'build back better' when it comes to food systems. Need to ensure food and nutrition are centrally placed in all response emergency packages.
- 2021 becomes an important year - with N4G and FSS good to see reflected in strategy but also need to see in implementation plan how SUN Movement will leverage them to ensure these events will contribute to fighting all forms of malnutrition and how to use them to weave in nutrition in other global events such as biodiversity COP, ocean conference in Glasgow.
- FSS offers an important and unique milestone to push new strategy forward - already established mechanisms i.e. food systems dialogues and I hope implementation plan of SUN indicates how it will leverage FSS and establishes processes to support Focal Points
- Renew my commitment to continue support SUN and SUN Countries.

### Inger Ashing

- Lot of improvements since we last spoke
  - The fact that we are now including equity and leave no one behind agenda and priority on gender is very welcome.
  - Appreciate that there is youth as a stronger component. Strong commitment to mainstream youth - not just CSN mainstreaming - is the right way forward.
  - Governance structure, great that there are still 3 CSN seats and an added seat for youth representative which is a good commitment. I will support the lead group to ensure this stays as proposed.
- A few items are still challenging:
  - Accountability pieces - unclarity around the governance and the role of the lead group and how that relates to the Executive Committee.
  - Statement that the executive and operational oversight of the LG is delegated to the ExCom, it is not clear what the LG is here to do. As we are only invited to raise comments where we choose, but not sign off things. I find it challenging since we are accountable to the UN ASG. Unclarity on how LG members are selected, still unclear how that will be done.
- Recommendations
  - Underscore that this strategy needs to be country focused and led from a country perspective. All agree on this.
  - Urgently focusing on operationalisation and delivering on the ambition, because of the pandemic and situation and needs are increasing as we speak. Need to make sure we act and make this strategy operational asap.
  - Need resources going to the countries and regions to deliver on the country-led ambition, need to streamline the global system to allow for that.
  - Collaboration between networks but keep autonomy of networks - important to have more joint activities where suitable.

- SUN Countries - are we really empowering them? Do we give them appropriate support to meaningfully participate, contribute and be heard in the SUN structures?
- Critical to support the empowerment of youth - collective effort.
- Need to ensure long-term sustainability of the networks, both at country and global levels. Couple of challenges around funding cycles which are mis-aligned and prioritise the support for national platforms.
- Commitments
  - Committed to support the SUN Movement as LG members to implement the strategy and drive the momentum at national and global level.
  - Through Save - protected generation- will ensure that nutrition is central in our work and COVID responses.
  - Will advocate for more ambitious and meaningful commitments at N4G.
  - Use my own organisation to strengthen efforts on health and nutrition - with a focus on the most deprived. Challenges we see with an increased risk for famine - this will be a very high priority.
  - Will champion and advocate for nutrition. And continue to work with CSN and support youth leaders. And support our collective work.

#### Nazhat Shameem Khan (representing Inia Seruiratu)

- Malnutrition in all its forms continues to be a leading cause of poor health and amplifier of poverty in most societies across the world today. Improving nutrition remains one of the world's least addressed issues, we need to do more.
- In view of global pandemic, coupled with ongoing issues linked with climate change, this new strategy is timely.
- For the strategy to be effective, ownership by countries is critical. Implementation must be driven by governments and local partners for impact.
- Must integrate global and national initiatives for climate, agriculture, education, women's empowerment, universal health coverage, social protection, water and sanitation, to reduce fragmentation and to ensure success.
- Efforts to assist members need to be supported, calling for small island developing states given size of their economies - with escalating climate shocks, agriculture and fisheries seeing unprecedented challenges - impact food availability, costs and eventually people's nutrition.
- Climate change actions and nutrition actions are deeply intertwined and necessitates collaboration.
- We all need climate smart and nutrition sensitive food systems to ensure that mitigation and adaptation strategies are taking nutrition into consideration.
- There must be an innovative approach to address nutrition challenges despite climatic challenges we face and SUN cannot do it alone – I encourage all of us to reach out to other partnerships. .
- Fiji committed to the principle of leaving no one behind, building sustainable communities. Reflected in the integration of agriculture into the climate change agenda in COP 23 presidency.
- Fiji continues to work on joining the SUN movement and is committed to fight malnutrition in all its forms.

### Jakaya Kikwete

- Current vision has much improved and complemented the ExCom. I support strong focus on country ownership. We will bring the process to a close and move to implementation, need to focus on supporting countries to BBB
- Need to further clarify before finalising:
  - Role of country coordinator - needs to be better clarified - better word and met the country coordinator here he feels good about it. Need to better understand the coordinators position and support by govt and MSP.
  - Need to institutionalise - needs to be done and is useful what it is done. SUN country coordinator should be developed as an institution, not an individual, but let's institutionalise. We have been doing it for quite some time.
  - GSS should remain agile and flexible and avoid complexities at global level. Core functions should be Capacity strengthening, KM and peer-peer learning for country stakeholders.
- Taking it forward
  - SUN coordinator to lead the implementation of 3.0 with the SUN countries and the GSS as per her mandate from the Secretary General.
  - Countries are diverse and have different systems and needs and SUN 3.0 cannot be one size fits all and must be adapted to the situation of each country. For this we need to do a mapping of all SUN countries, to understand their readiness to take on the strategy.
  - Needs to know which country needs to be supported in what aspect - conflict affected areas - provide targeted additional support
  - MSP should be strengthened and capacitated with the financial and capacity of global actors working in the country.
  - All must walk the talk and align behind govt leadership and plans on nutrition. Should be held accountable for technical and financial support for countries on nutrition.
  - Governance and accountability are important - should find a mechanism to hold governance structures accountable. SUN 3.0 must be country led and oriented to sustainable system change.
  - LG members can step up in their guidance to the movement and engage more concretely to SUN countries.
  - I stand ready to help support the implementation of the SUN phase 3.0.

### Jutta Urpilainen

- Adequate nutrition for children, adolescents and women determines the health and economic performance of future generations.
- We need to ensure young people have their voices heard when it comes to the health and nutritional wellbeing. As leaders of tomorrow they should have their voices heard today. Very happy to see youth leadership at heart of strategy and a new seat on the Ex Com.
- The EC supports a multi sectoral approach to ramp up efforts to reduce all forms of malnutrition:

- nutrition is cornerstone of EC work on human development. Committed to allocate at least 20 % of official development assistance to social inclusion and human development to which nutrition is an integral part.
- We must transform food systems - with the Farm to Fork strategy we have a progressive plan to make Europe's food system sustainable. This is not enough; we need a global plan. Everyone deserves access to safe nutritious food; we need an ambitious outcome of FSS and the EC is heavily involved.
- As a SUN Lead Group member, I will work with Team Europe partners to accelerate reduction of all forms of malnutrition. Together we can tackle the root causes of malnutrition.

### Karina Gould

- With 270 million people facing food insecurity because of COVID - feel easily overwhelmed - we all know however that food is the best vaccine against chaos. No one is safe until everyone is safe. We must work together to leave no one behind.
- Canada redoubled efforts on life saving interventions. SRHR, MCH, Food security and nutrition, education, humanitarian assistance, and combating gender-based violence.
- SUN has a pivotal role - to rebuild a system more inclusive and resilient. But this is not only about recovery. With the SUN 3rd phase, we must seize the opportunity that this crisis presents with both hands – we must stave off a looming malnutrition crisis
- We must be results focused, locally owned, and align behind priorities driven by SUN Countries
- We must engage decision makers to empower women and girls and improve intersectional analysis to better understand barriers to nutrition for the most vulnerable. SUN call to action clearly showed that gender equality single most effective action. All have a role here to achieve impact.
- As LG member:
  - champion importance health systems and support the needs of women and girls on nutrition
  - food security and nutrition prioritised at regional and country level
  - engage decision makers to empower women and girls on gender equality to affect everyone
- Co-host kick-off event N4G - launch year of action - more required of us all - working with Bangladesh, the Gates Foundation, Japan and so many of you.
- As support of SUN since its inception - count on Canada to safeguard nutrition.

### Manal Al Alem

- Commitment to use social media channels for nutrition impact, especially on COVID impact in MENA region.
- Produce a series of nutrition education videos, cooked for 6-12-month-old children and pregnant women.
- Social media piece for SUN tenth anniversary - #SUN10ary – on healthy local and sustainable food.
- Asks all LG members to reach out and she will happily use her social media channels to increase outreach of SUN countries and the Movement

### Martin Chungong

- The strategy has taken into account the feedback into account which we provided
- Now stronger emphasis on country level impact where impact is generated and occur and the global light and country heavy.
- As Secretary G of IPU - parliaments will continue to play a strong role, so I was a bit disappointed to find few references to parliaments although things have been said around legislative environments and allocation of resources and setting of priorities, all of which are in the realm of parliaments - they I would like to see them more involved in the implementation phase. And I share the view that the Coordinator should play a strong role in the implementation of the strategy.
- Commitments
  - 179 number of MPs weigh into the nutrition debate. Continue that advocacy role to stir action by MPS if they are engaged at national level. Coordinator at national level need to work hand in hand to see how MPs can be engaged
  - Two major summits and discuss with the President of the UNGA the possibility to make Food and Nutrition the overall theme of the annual hearing of MPs in NY next year - next year I hope to organise the summit and the hearing around food and nutrition and to continue to forge the MP perspective.
  - Entry points I would like to identify, last year adopted a resolution on UHC which reference to food and nutrition and entry point when implementing this resolution at national level - need for consultation between WHO, IPU and SUN
  - IPU continues to use SDGs as a framework to promote food and nutrition - support parliaments in implementing the SDG and want to see Nutrition a central piece.
  - In a process of finalizing a MP handbook on food and nutrition. Rolled up next year. Hope for a strong engagement of SUN to implement this handbook at the country level.
  - Look forward to continuing my role in the LG and contribution to the progress of the movement.

### Monica Musonda

- Noted inclusion of the private sector which is very positive and steps in the right direction.
- I support the importance of country level solutions. We need to listen more to what countries need and how they need it.
- All implementations should be combined with COVID recovery strategies.
- From SME perspective, we have been hit very hard and need support to bounce back, particularly in Africa. I would hope the strategy reflects that. Here to provide advice on how to incorporate SMEs better in the operationalizing phase.
- Little more thinking is needed around women and youth.
- Governance - appreciate somethings need to be resolved; echo what others have said about LG, Ex Com and we look forward to these issues to be handled with transparency and openness. We will be here to support you in this effort.

### **Sarah Anyang Agbor (representing Josefa Sacko)**

- The document has improved considerably from the last meeting. Acknowledgement of gains of SUN 2.0.
- LG needs to continue playing a key role and be responsible for overall leadership - LG should play a key role not just advocacy but on refining the way their organisations work and align behind government nutrition leadership.
- Another strength is the focus on SUN 3.0 being country led and driven. Afterall, actions and impact will be mostly at the national level.
- In implementing the plan, we need to prioritise strategic objective 3 - build country capacity esp. In African countries - develop, prioritize, finance, implement and track country actions, through TA and KM. This can be enhanced by the inclusion of school feeding programs and initiative such as the African school feeding day, March 1st, to mitigate malnutrition and hunger among school children
- Closer alignment of global structures and finance behind countries strategies. Need to focus on capability ant national level.
- Delivery at country level over other areas of work proposed
- Systems at the country level were not prepared to respond. This needs to change and to be more even more clearly reflected in the strategy.
- Supports a wider AU commitment to the nutrition agenda.

### **Sania Nishtar**

- Feedback on draft strategy - sent detailed feedback to Coordinator outlining need for the strategy to support country leadership and capacity building.
- Cautions us against areas of work that are too ambitious, and the need to focus on prioritisation and elimination of duplication.
- Specific recommendation to have one standing committee.
- Take the opportunity to give good news from Pakistan - I am leading a new program called “Esas” meaning compassion in our local language. The head of Gov held up x-ray of stunted child in inaugural speech as demonstration of commitment to address malnutrition. Perhaps the first HoS to do that.
- New poverty alleviation and social protection strategy has nutrition as one of main pillars, A high level committee has been constituted for which I am the vice chair (PM is the chair) and it is multi-sectoral in construct.
- New Health and nutrition cash transfer program focused on girls’ nutrition and during COVID we reached 15 million families with cash handouts with 90 percent of it used for food security outcomes.

### **Shenggen Fan**

- Approve the Country led and owned angle of the strategy, as well as the focus on Youth.
- Not clear around LG and ExCom and Coordinator - must clarify the relationship between ExCom and LG.

- Personal commitment - use position as Board member of CGIAR to drive nutrition research and continue engagement for better nutrition.
- Setting up a new academy to transform Chinese food systems as well as in other countries.
- We will continue to strive to get more data and results to drive nutrition efforts, which is particularly important as we all face the same challenges with COVID-19.

#### **Sophie Healy-Thow**

- Glad to see implementation is at the forefront; I believe that in Ex Com we need more focus at country level, to support in country work...countries need to take lead
- Call on Coordinator for smarter implementation of young people across the Movement; will work with everyone in SUN to get youth at forefront on the Movement, in decision making and implementation level ensuring silos are broken;
- In terms of governance, I am also confused about the role of LG going forward, wants to look at how networks are incorporating young people and supporting youth work.
- Appreciate that Youth are being mainstreamed in the Strategy and to see seat for youth on ExCom, but the importance of this seat is that it is youth held. Should be an extra seat rather than a network seat
- Would like to mention again on record that I would like to see a second young person on LG, by someone from a SUN country. Young people need to be at the forefront of the Movement.

#### **Tadashi Sato (representing Shinichi Kitaoka)**

- Nutrition is fundamental to security and resilience against shocks such as COVID-19.
- Japan has been historically committed to SUN Movement and support strategy
- Strategy authorisation on country ownership and leadership
- Each country should be encouraged to develop its own Country Strategy for Nutrition
- Focus on systemic change and addressing malnutrition in all its forms is essential.
- System in each sector needs reform for nutrition to be improved.
  - Food system - more nutrition sensitive. Need to include nutrition in partnership with stakeholders.
  - Health systems - nutrition should be integrated in UHC.
- With other regions to advance global nutrition agenda to take advantage of opportunities such as Nutrition for Growth summit and FSS:

#### **Valerie Guarnieri (representing David Beasley)**

- Appreciate efforts for revision and I think it is going in right direction.
- Greater linkages with human action and processes are most welcome and we are happy to see more emphasis on the private sector.
- On governance and accountability - perhaps in the strategy we aren't quite there yet- want to hear more about the 'board' that's proposed, we have concerns about standing committees which could be making this top-down and heavy; not convinced that the LG should be delegating all its executive and operational oversight responsibilities. This merits some additional discussion.

- Want to see an empowered SUN Movement, including SUN Coordinator and secretariat without layers of bureaucracy.
- Operationalizing process needs to continue focus on putting countries at the centre
- Glad to see FCAS are better highlighted in the strategy. In the implementation we may need increased support for FCAS and a differentiated support.

#### **Meera Shekar (representing Annette Dixon)**

- She wishes to join all of you today to endorse the strategy.
- Lots to be done in the operationalization phase but happy where we are now.
- Particularly important to reaffirm country ownership, leadership results and evidence; Governance and accountability; Countries should get the finance they need for impact at scale.
- The World Bank remains committed to nutrition and fully committed to the Global events planned. Food Systems social protection and gender and Civil Society all of that to Build Back Better.

#### **Meera Shekar response as Chair of ExCom:**

- On behalf of Ex Com thank and acknowledge all inputs today and written, will not respond to all in detail but will emphasis support from everyone to the strategy.
- Country level leadership; supporting countries through systems such as setting up the 'country coordinator' role
- A few clarifications are useful at this point:
  - LG remains in decision-making role
  - Renewal of LG will be done under the chairmanship of LG Chair who will put together nominations committee;
- Governance at country level is critical, Ex Com is committed to that
- Some edits can be made
  - We will take on board Martin's message on parliamentarians in the last edits before the strategy goes to print. As well as IFAD's comments on the role of private sector beyond food sector
  - Next phase needs to be "global light and country heavy" - means focusing on financing at country level, TA and KM.
  - No session is complete without a mention of COVID-19; we never want to let a crisis go to waste; it's a huge challenge but also an opportunity to bring nutrition back to the desks of national leaders.

#### **HE Ms Reem Al-Hashimy (video message)**

- Reaffirm support for SUN. Remembering the last meeting, I'll not forget the optimism and solidarity. I hope and trust that we count on solidarity for positive change, must have courage to look forward and work together as an international community and drive forward the achievement.
- Sad truth is that COVID is driving severe setbacks that will be felt in nutrition, education and gender equality. In humanitarian crises, pain will be most acute.



- But this is my firm belief that we will gain what has been lost and address the systemic challenges. Collective accountability to rebuild better
- The SUN movement revised strategy brings a focus to address our current system and the way in which we organise and hold ourselves accountable. We are reminded to become fit for purpose. Nutritional outcomes- ultimate outcomes for success.
- Experience as a nutrition advocate includes advocating for an initiative called *Imdad* - initiative for food assistance in Yemen. Nutrition intervention for pregnant women, and women who are breastfeeding.
- Partnership with WFP and AU to support the quality and scale of national school feedings 62 million children have access to school health and nutrition outcomes.
- Looking forward to the UAE world exposition in a post pandemic world - will last 6 months from oct 21 to March 22. Bringing together people to address challenges of our time, including nutrition. I hope this can act as a strong force for SUN and its objective, creating a powerful momentum for the 3rd phase.

### Chair summary (ED Fore)

- Commitments on behalf of UNICEF:
  - Accelerate nutrition programming and results at scale - UNICEF will implement nutrition strategy 2020-30 in 100 countries and reach at least 400 million children and adolescents annually for better diet and health services - against all forms of malnutrition. Nutrition will remain an organizational priority in UNICEF's strategic plan both in humanitarian and development settings.
  - Transform food systems for children and young people - support FSS with TA on Mat child nutrition - promote participation of children and young children - we will support Food Systems dialogues in at least 20 countries to ensure voices of young people are heard to inform global action and ensure young people participating
  - Prevent and treat wasting in early childhood - action plan child wasting - work with national government, global partners and national and international NGOs to support at least 10 front runner countries with the design and implementation of plans to accelerate results for the prevention, early detection and treatment of children affected by wasting both in humanitarian and development settings.

I will close the section on the discussion.

### Next steps:

- Hear that there are a few final edits, Meera I leave this in your hands, but I suggest Yarlini and Victor from UNICEF help. I am cognisant of David Nabarro's comments, but you have in the main part approval of this strategy - it is an improvement as all have said.
  1. I did hear a number of questions and the role of the LG - helpful that you outlined, but perhaps turn to Shawn Baker to send a note to the LG on its role so there is a clarification for our next steps.
  2. We have an implementation plan which we need to develop - Gerda, this will be you and the secretariat - needs a good plan as Gunhild said - SMART, timely, country heavy, aspect

of collaboration and yet alacrity - collaboration is important, need the implementation connected to the comments of the LG.

- Speed and scale are important. There are a number of countries which are getting close from malnutrition to famine. Cannot do anything other than think it is urgent and the SUN movement needs to be on the move.

#### **The way forward by the SUN Movement Coordinator, Gerda Verburg**

- We have heard all your comments and we will take the implementation phase forward, focusing on strengthening in-country capability and institutionalisation at country level. We are aware of the needs and the urgency of moving forward.
- Reflecting on some of the comments such as those from David Nabarro, Gunhild Stordalen, Sophie Healy-Thow and Valerie Guarnieri - it is clear that not all is sorted out.
  - There is space to get more clarity on governance, particularly on the role that the LG will take now and, in the future, to lead and guide and inspire the movement and how to support in-country action.
  - On the role of coordination – not only about country coordination – but to be successful at country level, the coordination between the networks needs to be improved. Networks must work together at global level to deliver as one at country level.
- While making these adjustments, the implementation train will leave the station asap - we need to combine the building back better from COVID-19 and prepare for FSS and N4G as well as the implementation of SUN 3.0. We need innovative approaches on governance issues like accountability - capability development and others. As they are developed, including from outside, we will start implementation and include when proposals are ready.
- We will communicate to LG an updated proposal on how to strengthen the governance, avoid bureaucracy and focus on countries and less focused on heavy structures at global level.
- Thank you so much for your efforts - I feel encouraged and empowered to take the implementation part forward; to work with each and every one, at every level of the Movement, on the governance and the issues mentioned.
- Thank you all for your leading role, I feel encouraged by your commitments to support and focus on nutrition for concrete results. I am proud to be the coordinator of the SUN Movement.

#### **Video with Lead Group commitments for 2021**

- This video can be found at: <https://youtu.be/V2rPOKJWT9Q>.
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# ANNEX

## Participant list

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### Lead Group members

1. **Alicia Bárcena Ibarra**, Executive Secretary, Economic Commission for Latin America and the Caribbean
2. **Cherrie Atilano**, Founder & CEO, Agrea Agricultural Systems International Inc.
3. **Chris Elias**, President, Global Development, Bill & Melinda Gates Foundation
4. **Daniel Kablan Duncan**, Former Vice-President of Côte d'Ivoire
5. **David Nabarro**, Strategic Director, 4SD
6. **Feike Sjobesma**, Honorary Chairman Royal Dutch DSM
7. **Gerda Verburg**, SUN Movement Coordinator, Ex Officio member
8. **Gunhild Anker Stordalen**, Founder and President, EAT Foundation
9. **Henrietta H. Fore**, Executive Director, UNICEF, Chair of the SUN Lead Group
10. **Inger Ashing**, CEO of Save the Children International
11. **Jakaya Kikwete**, Former President United Republic of Tanzania, Chairman, Kikwete Foundation
12. **Jutta Urpilainen**, Commissioner for International Partnerships, European Commission
13. **Karina Gould**, Minister of International Development, Government of Canada
14. **Manal Al Alem**, Chef
15. **Martin Chungong**, Secretary General, Inter-Parliamentary Union
16. **Monica Musonda**, Founder and CEO, Java Foods
17. **Sania Nishtar**, Special Advisor to the Prime Minister of Pakistan and Founder and President, Heartfile Foundation
18. **Shenggen Fan**, Chair Professor, China Agricultural University
19. **Sophie Healy-Thow**, Youth leader

### Colleagues deputising for SUN Lead Group members

20. **Eman Hableel**, Head Foreign Aid Information and Reporting, Ministry of Foreign Affairs and International Cooperation, United Arab Emirates, Deputizing for **Reem El-Hashimy**, Minister of State for International Cooperation, United Arab Emirates
21. **Martin Fregene**, Director, African Development Bank, Deputizing for **Akinwumi Adesina**, President, African Development Bank
22. **Nazhat Shameem Khan**, Ambassador and Permanent Representative of the Republic of Fiji, Deputizing for **Inia Seruiratu**, Minister of Defence, National Security and Policing, Rural & Maritime Development and Disaster Management, Government of Fiji
23. **Sarah Anyang Agbor**, Commissioner, Human Resources, Science and technology, African Union, Deputizing for **Josefa Sacko**, Lead Group member, African Union Commissioner for Rural Economy and Agriculture
24. **Tadashi Sato**, Vice President, Japan International Cooperation Agency (JICA), Deputising for Mr. Shinichi Kitaoka, Lead Group member, President, Japan International Cooperation Agency (JICA)
25. **Valerie Guarnieri**, Assistant Executive Director, WFP, Deputizing for **David Beasley**, Executive Director, World Food Programme

### Executive Committee members

26. **Abdoulaye Ka**, Cellule de lutte contre la Malnutrition Primature, Senegal
27. **Anna Lartey**, Food and Agriculture Organization
28. **Asma Lateef**, Bread for the World
29. **Azucena Dayanghirang**, National Nutrition Council, Philippines
30. **Cecilia Gamboa**, National Secretary of Food and Nutrition, Costa Rica

31. **Felix Phiri**, Ministry of Health, Department of Nutrition, Malawi
32. **Fokko Wientjes**, Royal DSM
33. **Gladys Mugambi**, Multisectoral Coordinator, Food Security and Nutrition, Kenya
34. **Jo Moir**, Foreign, Commonwealth and Development Office, United Kingdom
35. **Kiran Rupakhetee**, National Planning Commission, Nepal
36. **Lauren Landis**, World Food Programme
37. **Lawrence Haddad**, Global Alliance for Improved Nutrition
38. **Meera Shekar**, World Bank, Chair of the Executive Committee, also deputising for Annette Dixon, Vice-President, Human Resources, World Bank and member of the Lead Group
39. **Moin Karim**, UNOPS ex officio member
40. **Robert Bertram**, United States Agency for International Development (USAID)
41. **Shawn Baker**, United States Agency for International Development (USAID), Special Advisor & ex officio member
42. **Tumaini Mikindo**, Partnership for Nutrition in Tanzania (PANITA), Vice-Chair of the Executive Committee

### Observers

43. Adam Leach, Independent facilitator
44. Aleksandra Blagojevic, IPU
45. Allison Oman Lawi, WFP
46. Andy Rigsby, Bill and Melinda Gates Foundation
47. Andreas Bluethner, Bill and Melinda Gates Foundation
48. Anna Horner, WFP
49. Ashnit Charan
50. Barbara Rehbinder, SUN Movement Secretariat
51. Beatriz Gonzalez, ECLAC
52. Carla Montesi, EU Commission
53. Charles Bechara, SUN Movement Secretariat
54. Cheikh Sarr, African Leaders for Nutrition
55. Christopher Twiss, SUN Civil Society Network
56. David Díaz Martín, SUN Movement Secretariat
57. Debora Di Dio, SUN Movement Secretariat
58. Diana Alvarez, SUN Movement Secretariat
59. Diana Montero Melis, EU Commission
60. Ellen Barclay, SUN Movement Secretariat
61. Eleonora Di Salvo, Global Affairs Canada
62. Elena Gaino, SUN Movement Secretariat
63. Emily Heneghan Kasoma, SUN Business Network
64. Farai Manwa, SUN Movement Secretariat
65. Florence Tonnoir, UN Network for SUN
66. Francisca Gomez Cisterna, SUN Movement Secretariat
67. Frederik Weidner, SUN Movement Secretariat
68. Geoffrey Lairumbi, African Leaders for Nutrition
69. Helena Guarin, EU Commission
70. Ilaria Shibba, WFP
71. Iselin Danbolt, SUN Movement Secretariat
72. Jane Keylock, Independent facilitator
73. Jean Daniel Ncho, SUN Movement Secretariat
74. Jean Sebastien Kouassi, SUN Movement Secretariat
75. Jeff Tudor, SUN Movement Secretariat

76. Joshua Tabah, Global Affairs Canada
77. Julie Da Silva, SUN Movement Secretariat
78. Katherine Richards, Save the Children
79. Kirsten Mathieson, Save the Children
80. Lujain Alqodmani, EAT
81. Mamoru Takano, JICA
82. Mairead Petersen, SUN Movement Secretariat
83. Maria Pizzini, SUN Movement Secretariat
84. Marie Durling, SUN Movement Secretariat
85. Megan Cain, Global Affairs Canada
86. Melanie Bruns, SUN Donor Network
87. Miriam Sangiorgio, IPU
88. Momo Fukushima, JICA
89. Nagai Keiko, JICA
90. Nyasha Chigariro
91. Omar Ali, SBN/WFP
92. Patricia Ngoran Yoboue, Government of Cote d'Ivoire
93. Paul Newnham, Chef's manifesto
94. Paul Wander, ECLAC
95. Philip Dive, SUN Movement Secretariat
96. Purnima Kashyap, UN Nutrition
97. Ramisha Khan, Government of Pakistan
98. Renee de Jong, SUN Movement Secretariat
99. Rodrigo Martínez, ECLAC
100. Romain Zivy, ECLAC
101. Rozina Khalid, Government of Pakistan
102. Samantha Rudick, SUN Movement Secretariat
103. Savita Malla, SUN Movement Secretariat
104. Shahira Malm, UNICEF
105. Stephen Williams, SUN Movement Secretariat
106. Tamara Sorger
107. Teresa Fasig, EU Commission
108. Tisungeni Zimpita, African Leaders for Nutrition
109. Togolani Mavura, Kikwete Foundation
110. Tomomi Ibi, JICA
111. Victor Aguayo, UNICEF
112. Vueti May, Permanent mission of Fiji
113. Yarlini Balarajan, UNICEF
114. Yohanan Bekele, SUN Movement Secretariat
115. Yousuf Caires, Expo 2021, UEA
116. Wahab Moez, UNOPS
117. William Knechtel, SUN Movement Secretariat