



Contributions by the SUN Movement Secretariat to a World Free from all Forms of Malnutrition

Annual Narrative Report
1 January 2020 – 31 December 2020

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List of Abbreviations

ACF:	Action Contre La Faim	GNR:	Global Nutrition Report
ALN:	African Leaders for Nutrition	GPE:	Global Partnership for Education
AOP:	Administrative office of the President	GSS:	Global Support System
AU:	African Union	HLPF:	High Level Political Forum
AUDA:	African Union Development Agency	IPU:	Inter-Parliamentary Union
BMGF:	Bill and Melinda Gates Foundation	ICAN:	International Coalition on Advocacy for Nutrition
CABRI:	Collaborative Africa Budget Reform Initiative	JAA:	Joint Annual Assessment
CFP:	Call for Proposals	JME:	Joint Malnutrition Estimates
CFS:	World Committee on Food Security	KML:	Knowledge Management and Learning
COI:	Conflict-of-Interest	LG:	Lead Group
COP26:	26 th UN Climate Change Conference of the Parties	MEAL:	Monitoring, Evaluation, Accountability and Learning
CSA:	Civil Society Alliances	MQSUN+:	Maximising the Quality of Scaling Up Nutrition Plus
CSN:	Civil Society Network	MSP:	Multi-stakeholder, multi-sectoral platform
CSP:	Country Situation Paper	MTR:	Mid-term Review
DataDENT:	Data for Decisions to Expand Nutrition Transformation	MUAC:	Mid-Upper Arm Circumference
ECDAN:	Early Childhood Development Action Network	NEX:	Nutrition Exchange
ENN:	Emergency Nutrition Network	NEPAD:	New Partnership for Africa's Development
ExCom:	Executive Committee	NI:	Nutrition International
EWEC:	Every Woman, Every Child	NIPN:	National Information Platforms for Nutrition
FAO:	Food and Agriculture Organisation	NNP:	National Nutrition Plans
FCDO:	Foreign, Commonwealth and Development Office	NNS:	National Nutrition Services of Bangladesh
FSD:	Food Systems Dialogue	N4G:	Nutrition for Growth
FSS:	Food Systems Summit	ODA:	Official Development Assistance
GAC:	Global Affairs Canada	OECD-DAC:	Organisation for Economic Co-operation and Development – Development Assistance Committee
GAFSP:	Global Agriculture and Food Security Program	Ops Group:	SUN Operationalisation Group
GAIN:	Global Alliance for Improved Nutrition	PON:	Power of Nutrition
GFF:	Global Financing Facility	RM:	Resource Mobilization
GNC:	Global Nutrition Cluster	RMNCHA:	Reproductive, Maternal Newborn, Child and Adolescent Health

SAM:	Severe Acute Malnutrition	UNCT:	United Nations Country Team
SBN:	SUN Business Network	UNGA:	United Nations General Assembly
SDG:	Sustainable Development Goals	UNICEF:	United Nations Children's Fund
SESAN:	Secretaría de Seguridad Alimentaria y Nutricional	UNIDO:	United Nations Industrial Development Organization
SHF:	Sanitation and Hygiene Fund	UN MGCY:	UN Major Group for Children and Youth
SICA:	Central American Integration System	UNN:	United Nations Network
SDN:	SUN Donor Network	UNOG:	United Nations Office at Geneva
SME:	Small to Medium Enterprise	UNRC:	United Nations Resident Coordinator
SUN:	Scaling Up Nutrition	UNSG:	United Nations Secretary-General
SUNGG:	SUN Global Gathering	WAAS:	World Academy of Art and Science
SWA:	Sanitation and Water for All	WB:	World Bank
TA:	Technical Assistance	WEF:	World Economic Forum
TASC:	Technical Assistance to Strengthen Capabilities	WHA:	World Health Assembly
TAN:	Technical Assistance for Nutrition	WHO:	World Health Organisation
UHC:	Universal Health Coverage	WFP:	World Food Programme

About the Secretariat

Launched in September 2010, the Scaling Up Nutrition (SUN) Movement catalyses collective action towards ending malnutrition in all its forms. Led currently by 62 SUN Countries and four Indian States, the SUN Movement is an unprecedented effort to bring together stakeholders from various sectors ranging from governments, civil society organisations, businesses, the UN system, the international community, financiers, researchers and scientists. Through this multi-stakeholder and multi-sectoral interaction, the SUN Movement aims to create an enabling environment to coordinate, advocate, share, learn, and align actions and approaches towards improving nutrition.

SUN countries, and all stakeholders in the Movement are committed to scaling up nutrition, by strengthening four strategic objectives at country-level as set out in the [SUN Movement Strategy and Roadmap 2016-2020](#):

1. *Expanding and sustaining an enabling political environment;*
2. *Prioritising effective actions that contribute to good nutrition;*
3. *Implementing actions aligned with national common results frameworks;*
4. *Effectively using, and significantly increasing, financial resources for nutrition.*

The SUN Movement's Global Support System is comprised of the Secretariat of the SUN Movement (henceforth Secretariat), four Networks (Donor, United Nations, Civil Society and Business) as well as experts that offer technical support and leadership in nutrition. This Support System responds and adapts to SUN Countries' needs, requests for expertise and fulfilment of ambitions. The SUN Movement Global Support System¹ (GSS) also leverages its members' experiences and their areas of comparative advantage. Through facilitating coordination, aligning resources and fostering greater collaboration for improved nutrition, the support system is fostering a more coherent nutrition agenda both at country level and globally. At the country level, members of the SUN Networks support their respective national governments by participating in multi-stakeholder platforms and aligning their activities behind national objectives through common results frameworks.

The coordinating mechanism of the SUN Movement GSS is the Secretariat. It was established in 2012 as a coordinating mechanism to support SUN countries, helping them connect with each other for support and advice, and ensuring coordinated and coherent support from actors in a series of networks. The Secretariat also maintains momentum across the SUN Movement, catalysing interest and action on new or problematic nutrition issues. Finally, the Secretariat tracks and communicates the progress made by each SUN country and across the Movement. The Secretariat is led by a Coordinator (United Nations Assistant Secretary General) and operates under the strategic guidance of the SUN Movement Lead Group. An Executive Committee established in 2015 acts on behalf of the Lead Group to support and oversee the development and implementation of the SUN Movement's Strategy and the contribution of the SUN Movement's global support system.

¹ GSS is comprised of SUN Movement Secretariat, SUN Business, SUN Civil Society, SUN Donor and UN Networks

Executive Summary

This Annual Narrative Report covers the period 1 January – 31 December 2020 and is based on the Secretariat’s Multi-Year Activity Framework for 2016-2020 (Annex I). It is complemented by an Annual Financial Report for the same period (attached to this report). The Annual Narrative and Financial Reports of the Secretariat for previous years (2011-2018), as well as the foundation documents of the Secretariat can be found on the SUN Movement website ([here](#)).

Guided by the four strategic objectives set out in the Strategy and Roadmap for 2016-2020, this report recognises the crucial role of nutrition in global development. In particular, the COVID-19 pandemic has highlighted the importance of nutrition and food systems for the functioning of the global economy. The June 2020 United Nations Secretary-General’s policy brief on [“The Impact of COVID-19 on Food Security and Nutrition”](#) highlighted the various levels of connectedness between multiple sectors and the necessity of cooperation between multiple stakeholders (Food Supply Chain, Technological, Political, Economic, Marketing, Social and Environmental) to transform food and nutrition systems to better serve the global community, and not least the most vulnerable populations. Nutrition does not sit in isolation from global development challenges and COVID-19 has presented a huge opportunity to strengthen its positioning in national development planning and official development assistance. The SUN Movement thus aims to use nutrition as a tool to “build forward better” by leveraging support to countries through demand-driven technical assistance, access to nutrition financing, joint advocacy and the use of strategic partnerships and their resources to build systemic resilience across countries.

This Report also reiterates the need for the SUN Movement to be country-driven and country-led. As such, it highlights the Secretariat’s efforts directed towards harnessing the rich country voices that collectively spoke out at the 2019 SUN Global Gathering; Joint-Assessments; and during the COVID-19 Response and Recovery webinars. The Report further encompasses the transitional activities from Phase 2.0 to Phase 3.0 of the Movement.

The 2018 Mid-Term Review underlined the need for greater coherence in the SUN Movement’s governance structures and networks. Building on the widespread recognition of the need for measurable impact, value-addition and collective action, the SUN Movement undertook a Strategic Review process (2019 – 2020) aimed at shaping the vision, strategy, capabilities and structure of Phase 3.0 of the SUN Movement (2021-25). Building on the [Strategic Review](#), the [Mid-Term Review](#) and the [outcomes of the SUN Global Gathering](#) (November 2019, Kathmandu), the Executive Committee led the development of a Phase 3.0 strategy, adopted by the Lead Group in December 2020. The Strategy development process was developed with the help of 2 external facilitators. The Secretariat supported and informed the strategy development where appropriate and organized and coordinated a Movement-wide consultation on the draft strategy.

Throughout 2020 the Secretariat retained its steadfast approach to improving country nutrition outcomes, strengthening in-country capacity and engaging the global support system to provide coordinated support to SUN countries. The country-led agenda was driven by issues arising from the implementation and review of National Nutrition Plans; the Joint Annual Assessments, 2019 SUN

Global Gathering, information sharing from knowledge and learning regional gatherings, and feedback from COVID-19 Response and Recovery actions. The Secretariat also invested in the development of soft and subtle intangible liaison skills to strengthen relationships with SUN Focal Points, MSP members, and the Global Support System.

In 2020 the Secretariat focused its work on the following three primary outcome areas:

1. *Improving global stewardship for better coordination to support country priorities*
2. *Advancing the Implementation of SUN Country National Nutrition Plans*
3. *Building a people-centred movement through improved sharing and learning*

The detailed ambitions relating to each of these primary outcomes are described in the Intermediate Outcomes of the Secretariat's Multi-Year Activity Framework for 2016-2020 (Annex I). Commencing in 2016, all reports of the Secretariat monitor outputs contributing to these primary and intermediary outcomes.

1. Improving global stewardship for better coordination to support country priorities

Two Lead Group meetings were held in 2020 with the first focussing on feedback on the draft SUN 3.0 Strategy whilst the latter discussed and decided upon the [SUN strategy for 2021-2025](#). The Lead Group presented their views and guidance for its finalisation, following a Movement-wide collaborative process. The Lead Group also made new commitments for 2021 outlining their continued support to end all forms of malnutrition.

The Executive Committee held [nine official meetings in 2020](#) and an entire series of 'small group sessions' (throughout April and May 2020). The Strategic Review was commissioned by the SUN Movement Executive Committee in January 2019 and conducted by a multidisciplinary team of independent consultants between July 2019 and March 2020. The purpose of the Strategic Review was to make recommendations to the SUN Movement for the next phase of the Movement, SUN 3.0, from 2021 to 2025. The Secretariat supported the Executive Committee in this exercise by assisting in the set-up and roll-out of a Movement-wide consultation process to review and react to the findings of the report. The Secretariat facilitated connections with SUN Movement actors and information as requested by the Strategic Review Team including the organisation of a series of sessions at the SUN Movement Global Gathering. The Secretariat also provided its own inputs to the Strategic Review Team, through face-to-face interviews as well as extensive written input.

Building on the Strategic Review, the Mid-Term Review and the outcomes of the SUN Global Gathering (November 2019, Kathmandu) the Executive Committee led the development of a Phase 3.0 strategy adopted by the Lead Group in December 2020. The Strategy development process was developed with the help of 2 external facilitators. The Secretariat supported and informed the strategy development where appropriate and organized and coordinated a Movement wide consultation on the draft strategy. The draft strategy was revised and presented to the Lead Group for their discussion and endorsed in December 2020.

Regular intra-network and global support system working level meetings were established during 2020. The SUN Networks were deeply engaged in operational and strategic governance issues relating

to the movement such as, the SUN 3.0 strategy consultation processes, Executive Committee meetings, and other fora, resulting in a stronger and more cohesive Network voice. Efforts were made to identify further areas for harmonised activities.

2. Advancing the Implementation of SUN Country National Nutrition Plans

The Secretariat supported the Coordinator to undertake a blended mix of two Country visits, 12 Virtual Country engagements, and six Regional Calls during 2020. The country engagement list was developed following a review of the 2019 Joint Annual Assessments (JAAs), SUN Global Gathering requests and arising COVID-19 response activities, taking into account strategic criteria such as: Food Systems Summit and Nutrition for Growth advocacy and consultation, launch of NNPs, active projects funded through the Pooled Fund, donor roundtable events, national election schedules, country progress, and clear invitations from host governments of countries that have not been visited by the SUN Coordinator during the last three years. The country visits and calls were able to make nutrition a political priority, unlock channels for the inclusion of nutrition in Parliamentary portfolios and in national budgets, harmonise nutrition data, draft robust policy, enforce strategies to protect food systems and livelihoods and engage UN Resident Coordinators in country nutrition activity.

A revision of the MEAL database for SUN Phase 3.0 was initiated in 2020, based on the recommendations of the Strategic Review (2019-20). Using data collected over Phase 2.0 of the Movement and recorded in the MEAL database, the Secretariat developed an end-line scenario of SUN 2.0, which will be used as a baseline report to assess the status of countries and their nutrition outcomes at the beginning of SUN Phase 3.0. A total of 50 countries undertook Joint Annual Assessments (JAAs) which is slightly lower than the 2019 figure of 58 countries. This was mainly due to lockdowns and bans on gatherings in most SUN countries due to the COVID-19 pandemic.

The unfolding of the COVID-19 pandemic led to a significant disruption of the preparation for planned global events, most notably on the SUN agenda being the [Food Systems Summit](#), Nutrition for Growth (N4G) Summit and COP 26. The Secretariat, with the aid of the global support system (GSS), embarked on the development and implementation of an advocacy framework that was originally COVID-19-based but was expanded to cover wider nutrition issues.

Key global and regional engagements included: World Economic Forum, WHO 146th Executive Board, World Committee on Food Security (CFS), High Level Political Forum, Human Rights Council, Global Nutrition Report, Sustainable Development Goals hub, World Food Day virtual Event, Collaboration with G5 Sahel Group, and Collaboration with the African Development Bank (African Leaders for Nutrition), and African Union Development Agency (AUDA–NEPAD) to support Nutrition as a theme for the AU Summit in 2022. The SUN Movement Coordinator was invited to be a member of the [Advisory Committee](#) of the Food Systems Summit 2021 and of the Strategic Advisory Group of the N4G.

Eleven new national nutrition plans were reviewed in 2020 using the commonly agreed SUN Movement [Checklist for Quality](#). The Checklist was reviewed following Strategic Review recommendations and now includes a stronger gender analysis component. In 2020 the Secretariat also undertook the sixth country budget analysis exercise with six countries completing the financial

tracking exercise. A total of 22 SUN countries responded to the budget analysis call of interest, with two additional SUN countries considering analysing their financing for nutrition. The COVID-19 pandemic limited the convening of meetings and technical assistance activities required for the financial tracking exercise. The SUN Movement Secretariat and Maximising the Quality of Scaling Up Nutrition Plus (MQSUN+) developed [new guidance toolkits](#) to support countries in hosting national Resource mobilization (RM) and financing Roundtables for nutrition.

3. Building a people-centred movement through improved sharing and learning

Learning, sharing and communication across the SUN Movement was strengthened through capacity strengthening, technical assistance support, knowledge management and learning, and pooled fund support. The Secretariat had planned to deliver a capacity strengthening workshop focused on leadership in Senegal in 2020. However, due to Covid-19 pandemic restrictions, travel and physical workshops were not feasible. The Secretariat and its TAN partners shifted from physical to virtual delivery through the development of an on-line learning training module. The Secretariat continued to facilitate sharing and learning across and between SUN Country stakeholders through the organisation of 14 virtual exchanges an increase of nine from 2019 activities.

COVID-19 Response Activity

During 2020 the main focus of the Secretariat's discussions and exchanges related to specific contextual challenges and opportunities amongst SUN Countries, which were in response to the COVID-19 pandemic. The Secretariat worked in collaboration with the GSS to support SUN countries through joint advocacy and communication, facilitating technical assistance and the provision of guidance to countries on ways to access nutrition funding during the crisis. This support extended to conducting rapid assessments on the impact of COVID-19 on nutrition and on SUN Movement ways of working, facilitating webinars for knowledge sharing and peer-to-peer learning. The adoption of a Movement-wide approach to COVID-19 based on SUN Movement (broad) country situation papers, brought together several support systems, Focal Points and multi-stakeholder multi-sectoral platform (MSP) members to assist SUN countries to respond to jointly identified problems on a regular basis. The Secretariat, Pooled Fund and SUN Networks constantly merged information and data from their country portfolios to ensure an accurate overall country situation analysis was maintained for decision making purposes.

Outcomes of the Secretariat’s Multi-Year Framework

Primary Outcome 1: Improved accountability by all SUN Stakeholders to achieve the goals outlined in the SUN Strategy & Roadmap

Intermediary Outcome 1.1: Increased capacity of SUN movement stewardship to fulfil their responsibilities to guide the movement

Activity Indicators

- One face-to-face meeting of the Lead Group during UNGA and four meetings of the Executive Committee organised and facilitated each year in accordance with established modus operandi;
- Lead Group engagement plan (advocacy strategy) finalised and implemented (see Intermediate Outcome 2.2).
- Number of bilateral meetings / calls between SUN Coordinator and Lead Group members;
- Number of SUN country visits undertaken by the SUN Coordinator;
- Ethical Framework complete and up to date.

2020 Results Snapshot

Indicator(s)	Progress with Milestone
One face-to-face meeting of the Lead Group during UNGA and four meetings of the Executive Committee organised and facilitated each year in accordance with established modus operandi	2 x virtual Lead Group Meetings at UNGA 9 x virtual Executive Committee meetings
Lead Group engagement plan (advocacy strategy) finalised and implemented (see Intermediate Outcome 2.2)	Developed a range of light-touch products to support Lead Group members in their advocacy roles
Number of bilateral meetings / calls between SUN Coordinator and Lead Group members	At least 1 x bilateral meeting was held between the SUN Coordinator + each Lead group member
Number of SUN country visits undertaken by the SUN Coordinator	2 x Country Visits completed 12 x Virtual Country engagements 6 x Regional Calls with Focal Points and MSPs about COVID -19 and resilience building.
Ethical Framework complete and up to date.	Ethical Framework complete and up to date

2020 Activities

Support to the Lead Group

The [Lead Group](#) has been instrumental in the development of the [SUN strategy for 2021-2025](#) and in showcasing the importance of nutrition during the COVID-19 pandemic². The Honourable Karina Gould, Minister of International Development of Canada and EC Commissioner Jutta Urpilainen joined the Lead Group in 2020. The Chairperson of the SUN Lead Group, Henrietta H. Fore, Executive Director

² A SUN Lead Group COVID-19 engagement mapping was undertaken in 2020 to harness their role as nutrition champions.

of UNICEF, also renewed her term as Chairperson until 2021. Two virtual Lead Group meetings³ were held in 2020, the first being to discuss the latest draft Strategy with the Executive Committee and the second being their annual meeting⁴. During the first meeting (31 August 2020), the Lead Group shared feedback on the draft strategy for the third phase of the SUN Movement (2021-2025) with the Executive Committee. During the second meeting (7 December 2020⁵) Lead Group members discussed and endorsed the latest draft of the [SUN Movement strategy \(2021-2025\)](#), presenting their views and sharing their guidance for its finalisation, following the Movement-wide collaborative process. The meeting's LG members also gave feedback on 2019 commitments and made new commitments⁶ for 2021 outlining how each member will guide the Movement into the third phase and help bring about the systemic change needed to end all forms of malnutrition⁷. The SUN Movement Coordinator engaged extensively with all Lead Group members throughout the year on the SUN Strategy 3.0, COVID-19 and their roles within the Movement. These discussions were central to the formulation of the Lead Group engagement strategy whereby each Lead Group member commits to specific activities to advance the nutrition agenda.

Support to the SUN Coordinator

The SUN Movement continues to recognise the impact the SUN Movement Coordinator (henceforth Coordinator) has in unlocking political will and commitment towards the funding, development and implementation of a coherent nutrition agenda. Whilst a new approach to country visits was adopted in 2020 to support this country-led agenda, this approach was not fully implemented due to the COVID-19 pandemic and cancellation of global travel. In the COVID-19 era, the Coordinator and Secretariat were not able to travel to as many countries as previously planned, and virtual engagements subsequently replaced the majority of strategic country engagements.

The Secretariat supported the Coordinator to undertake a blended mix of two Country visits, 12 Virtual Country engagements, and six Regional Calls during 2020. The country engagement list was developed following review of the 2019 JAAs, SUN Global Gathering requests and arising COVID-19 response activities, taking into account strategic criteria such as: Food Systems Summit and Nutrition for Growth (N4G) advocacy and consultation, launch of NNPs, active projects funded through the

³ A blog about the Lead Group meeting was also published on the sun Movement website and can be [read here](#).

⁴ Minutes of the SUN Movement Lead Group Meeting (Dec. 2020) are available here: [English](#) | [Français](#) | [Español](#)
A summary note of the SUN Movement Lead Group Meeting, (Dec. 2020) is available here in [English](#) | [Français](#) | [Español](#) Full meeting footage can be found here: https://zoom.us/rec/share/myfd5NaOAC02wACflga8II8wP8rcQrp_vSBA1sdx43EltpBBW3Qxm4_6yjjLQsl.Qz3oN2RZKtdggrOn (Access passcode: Si?Kq099)

⁵ The preparation package for this meeting can be found [here](#) and the meeting agenda can be found [here](#).

⁶ To watch SUN Lead Group members' commitments, go here: [SUN LG 2021 commitments](#).

⁷ A compilation of Lead Group members' actions and successes in 2020 can be found [here](#).

Pooled Fund, donor roundtable events, national election schedules, country progress, and clear invitations from host governments of countries that have not been visited by the SUN Coordinator during the last three years.

Strategic Country Visits

The Coordinator and Secretariat were able to undertake two country visits,⁸ to Sierra Leone and Mauritania, prior to the outbreak of COVID-19. The Secretariat supported these missions by providing substantial strategic preparation support before the visit, and on the ground, producing technical, political and advocacy speaking points and PowerPoint presentations, opinion pieces, video recordings and media campaigns. Specifically, the Secretariat aimed to make the country visits as strategic and inclusive as possible, always involving the SUN Networks for pre-visit and post-visit support. Pre-visit support included informing and working with the SUN Networks during all the planning stages and systematically seeking inputs that could add value to the country visit. This included joint consultations with the in-country Multi-sector Platforms (MSP) throughout the development and the finalisation of the programme. Post-visit support involved the completion of the visit report and where appropriate, joint in-country follow-up with Networks and MSP.

Outcomes of Sierra Leone Country Visit (2 -5 February 2020)

- The Vice-President agreed to set up an inclusive committee (Ministries, Parliamentarians, SUN stakeholders) to define the country's commitments to the Nutrition for Growth Summit.
- It was agreed to hold annual debates in Parliament to review nutrition in Sierra Leone.
- Nutrition projects were to be included in the all-parliamentary committee's portfolio⁹.
- Ministry of Finance agreed to provide a line in the national budget for nutrition projects.
- The Donor Community and UNCT agreed to work with Statistics Sierra Leone to digitize and harmonise nutrition data for the purposes of establishing a coherent and agreed baseline.
- The Donor Community agreed to keep nutrition in the national spotlight.
- UN Resident Coordinator (UNRC) agreed to increase their role as the senior level coordinator of the SUN UN Network.
- UN Country Team agreed to seek TV and radio slots to promote behaviour change towards better nutrition practices.
- SUN UN Network agreed to reach out more to the UNFPA to include and strengthen links between the nutrition agenda and the many protection issues inside UNFPA's mandate.

Outcomes of Mauritania Country Visit (3 - 4 March 2020)

- President committed to leverage nutrition throughout his presidential programme by placing it as a core element to increase human capital.
- Nutrition was included within the national recovery plan post-COVID-19.
- A cell for nutrition was to be created and staffed.

⁸ Images from the SUN Coordinators country trips to [Sierra Leone](#) and [Mauritania](#) can be viewed as well as media coverage [here](#).

⁹ The Chairman of the all-party committee was also the Leader of the National Grand Coalition Party (3rd biggest in Sierra Leone) and was formally the Executive Director of UNIDO.

- The Focal Point's convening role was strengthened along with UN, donors, civil society and the private sector agreeing to bring their comparative advantages to the MSP.
- It was agreed to conduct a full costing activity upon completion of the multisectoral plan.
- It was agreed to consider the creation of nutrition-specific budget lines.

COVID-19 country specific calls between SUN Coordinator and SUN Focal Points

The Coordinator and Secretariat undertook country calls at the start of the pandemic with SUN countries offering messages of solidarity and providing advocacy on: multi-sectoral engagement, drafting robust policy, enforcement strategies to protect food systems and livelihoods, expanding the social safety net, and anti-competitive behaviour such as price hikes and poor-quality food. The countries engaged during this period included: Bangladesh; Burkina Faso; Guatemala; Liberia; Mauritania; Sierra Leone; The Gambia; Zimbabwe; and the Central American Integration System (SICA).

The Secretariat provided further assistance through the reallocation of Pooled Fund resources towards CSN / Government activity aimed at addressing new COVID-19 issues. The Secretariat/WFP/FAO jointly investigated the reactivation of the National Food Assistance Agency in Liberia to ensure nutrition remained a key element. Work was undertaken to strengthen the in-country relations with the UN Resident Coordinators. The Secretariat supported the Bangladesh Focal Point to ensure that Nutrition for Growth and Food Systems Summit remained high on the national agenda. The SUN Coordinator submitted high-level letters to the Presidents of Burkina Faso, Guatemala and the Gambia alerting them about the Food Security and Nutrition situation and sensitizing them to the health and economic impacts of COVID-19. The SUN Movement further advocated for community level actions in Guatemala, such as holding Mayors to account for the multisectoral approach and educating them on the link between Nutrition and cognitive development.

Knowledge management activities such as the initiative for investment in crisis prevention, or early warning action; Ethiopian initiative of training mothers to use MUAC tapes; communication videos on healthy diets; and information systems were shared with Secretaría de Seguridad Alimentaria y Nutricional (SESAN) in Guatemala. The SUN Movement Secretariat also provided assistance concerning resource mobilisation efforts and recommended the development of stronger in-country partnerships with UN agencies and other partners to improve nutrition programmes, social protection, health and education. Activity with SICA was showcased as a role model for other regions to promote the interconnection between health, nutritious food, climate and natural resources. The Secretariat facilitated the commitment between the SUN Movement/SICA Food Security and Nutrition team and the UN Secretary-General's team to follow up on the regional approach to health, nutrition and sustainability. SICA committed to reach out to Ms. Alicia Bárcena to speak to the UNRCs in the region, to be more vocal in the agenda of Food Security and Nutrition and to harness UN agencies' support for SICA. The Secretariat also reached out to the European Commission and the World Bank to champion SICA's approach. The Movement was able to make gains through Mauritania's G5 Sahel Presidency with the SUN Focal Point and Finance Minister committing to have nutrition as a regular agenda item during the G5 Sahel meetings. This resulted in a new partnership being developed between SUN,

AUDA-NEPAD and the G5 Sahel Executive Secretary. The partnership modalities are due to be finalised and initiated in 2021.

Other Country Activity

The Secretariat undertook non-COVID-19 engagements with Afghanistan, Benin, Colombia, Costa Rica, Côte d'Ivoire, Ecuador, El Salvador, Guatemala, Honduras, Malawi, Pakistan, Peru, and Philippines. Key issues discussed during these virtual engagements included: Successful Secretariat engagement with Timor Leste regarding membership in SUN, resulted in the latter becoming the 62nd member country of the SUN Movement. The Secretariat shared the SUN COVID-19 advocacy strategy with Lead Group member Cherrie Atilano for dissemination in her region of influence in the Philippines. The Secretariat strengthened relationships with new Afghan Government and opened the path to have [AFSeN-A](#)¹⁰ embedded in the Administrative office of the President (AoP). The Coordinator facilitated engagement between the UN Resident Coordinator of Pakistan and Dr. Sania Nishtar who have agreed to liaise to better understand Pakistan's nutrition issues and to find solutions. The Secretariat supported the Civil Society Network / ACF annual workshop in Côte d'Ivoire in March 2020. The Secretariat also supported a virtual Civil Society Network event in Lima titled "Listening to the Voice of the Latin American and Caribbean Civil Society Network". The Latin American SUN Civil Society Regional Group organized an innovative virtual learning exchange, building on successful experiences on advocacy and multi-stakeholders and multi-sectorial nutrition coordination. The first module took place in December 2020 and focused on "Public advocacy with political parties and authorities to include nutrition issues on the public agenda". The learning exchange methodology transformed "learning by doing" into a "know-it-be-it do-it" methodology through a series of activities and modules.¹¹

Support to the SUN Movement Executive Committee

The [SUN Movement Executive Committee](#) acted on behalf of the SUN Movement Lead Group to write the Movement's strategy for its third phase, to communicate about the value of the Movement and to support governance and accountability. This included encouraging behaviour change among all stakeholders; acting as nutrition champions inside and outside their own institutions; participating in nutrition activities at the country level; strengthening linkages with SUN Government Focal Points and SUN Networks and playing proactive roles as gender champions.

In 2020, the Executive Committee welcomed three new SUN Government Focal Points: Kiran Rupakhetee (Nepal) Azucena Dayanghirang (Philippines) and Cecilia Gamboa (Costa Rica). In addition, Christelle Huré – (Action Contre la Faim (ACF) West Africa), Jo Moir – Foreign, Commonwealth and Development Office (FCDO) and Connell Foley – (Concern Worldwide), Nancy Aburto – (FAO) and Allison Oman – (WFP) were welcomed. Lastly the Executive Committee agreed to an extension of all

¹⁰ Afghanistan Food Security and Nutrition Agenda Food Security and Nutrition Public Awareness and Advocacy Framework and Plan

¹¹ Further details of this Learning exchange are available at <https://www.suncivilsociety.com/saber-ser-hacer/>

current members, including special advisor Shawn Baker, for six months until 30 June 2021 to support the implementation of the SUN 3.0 Strategy.

While the annual face-to-face retreat was replaced with an extended set of virtual sessions over two days due to the travel restrictions imposed because of the COVID-19 pandemic, the Executive Committee had [nine official meetings in 2020](#) and an entire series of ‘small group sessions’ throughout April and May 2020.

The Executive Committee Task Team that was responsible for leading the [Strategic Review Process](#), which was undertaken between November 2019 and April 2020, was expanded in the spring of 2020 to involve the Coordinator and other Executive Committee members including several SUN Country Focal Points. Its main task was to: ‘provide oversight and support to the Executive Committee to determine and formulate strategic priorities as the basis for the SUN 3.0 Strategy and to make recommendations to the Lead Group following consultation within the SUN Movement.’ The Executive Committee took a decision in the spring of 2020 to expedite the process and deliver a full draft strategy to the Lead Group in the autumn of 2020. The draft strategy was shared for Movement-wide consultation in August 2020. SUN Country Focal Points on the Executive Committee took the lead in consulting their MSPs, with support from the Secretariat, while each Network also conducted its own intensive reviews. Each part of the Movement shared their reactions to the draft with the Executive Committee in late August 2020.¹²

In November 2020, under the lead of Jo Moir, Asma Lateef, Tumaini Mikindo and Fokko Wientjes, an informal and time bound (mid-December to end June 2021) SUN Operationalisation group (OPS group) was initiated to promote change in the SUN Movement to deliver SUN Strategy 3.0. The core objective of the group would be to work with colleagues across the movement, particularly country-based colleagues, to design and move into new ways of working that support the shift to true country ownership of the Movement, helping to accelerate implementation of SUN Strategy 3.0. Participation in this group includes several SUN Movement Country Focal Points, in country network facilitators, REACH facilitators, the global support system and the Secretariat.

Collaboration with SUN Networks

Building on strengthened intra-network relationships in 2019, 2020 saw regular intra-network and GSS meetings established at the working level. Networks selected a spokesperson to input joint feedback into key processes such as the SUN Strategy 3.0 consultation processes, Executive Committee meetings, and other fora, resulting in a stronger and more cohesive Network voice. Efforts were made to identify areas for harmonised activities. The civil society network (CSN) and SUN business network (SBN), with funding from the EC through the Pooled Fund are working collaboratively to develop a convergence toolkit. The merger between the UN Network for SUN and the UN Standing Committee for Nutrition intensified and was finalised at the end of 2020. The new entity UN Nutrition will come into being on 1 January 2021.

¹² (See chapter 8 of the [SUN Movement Strategy 2021-2025](#) for more details of the process)

During 2019, efforts were made to strengthen collaboration between the GSS elements. The COVID-19 pandemic and the realisation that collective action was needed to address challenges, mobilised the GSS to work together in a more harmonised fashion to address the challenges faced by SUN countries. Joint products were developed to support the emergency response. A GSS 'Year of Action' task force was established to support a joint coherent approach to country engagement in mobilizing countries to participate in country Food Systems Dialogues (FSDs) and N4G commitment making.

To lay the groundwork for enhanced GSS collaboration and delivery of support moving forward, a successful two-day GSS virtual retreat was held in the last quarter of the year. Four common country priorities were identified via a number of sources, and four corresponding objectives were jointly identified to address these country priorities, aligned to the SUN 3.0 strategic objectives. This was a first step in exploring areas of GSS convergence in preparation for developing a 5-year GSS workplan in 2021.

The Ethical Framework

The SUN Movement's Ethical Framework¹³, agreed by the Coordinator and Executive Committee in September 2016, ensures that space is provided for aspects of accessibility, transparency and accountability of the Movement's stewardship arrangements and support system. The SUN Business Network (SBN) revised their global members' [principles of engagement](#) and developed a [whistle-blower](#) mechanism. A review of the ethical framework will be undertaken by the governance, membership, and ethics committee of the Executive Committee to provide guidance on next steps once the SUN Strategy 3.0 is endorsed by the Lead Group and the committee has been established.

Difficulties (if any)– measures taken, changes and prioritisation in implementation

Nothing of significance

2021 Year-ahead Targets

- Country visits are unlikely to take place during 2021 due to the ongoing COVID-19 pandemic. The Secretariat will therefore focus on country support to Focal Points for the Food Systems and Nutrition for Growth Summits.
- In 2021, the SUN Movement will take a systems approach to nutrition that aims at making healthy diets available and affordable to all, especially the poorest, and ensure everyone can access the health and nutrition services they need. Engagement in major global events that are primed for 2021, including the UN Food Systems Summit (Sept) and the Tokyo Nutrition for Growth Summit (Dec) will be critical moments in the UN "Decade of Action for Nutrition" to draw global attention to the problems of hunger and malnutrition, exacerbated by the COVID-19 pandemic. The SUN Movement will seize the momentum to build forward better from the pandemic by supporting countries to transition towards more resilient systems that can sustainably provide good nutrition for all, even in the face of crises.

¹³ More information can be found on the SUN Movement [website](#).

- The Lead Group will continue to champion nutrition and the SUN Movement approach, including by contributing to the broader SUN Movement COVID-19 advocacy and communication strategy. A renewal of the SUN Lead Group will take place in 2021 along with the development of Lead Group Engagement Plan with commitment measurement criteria.
- The Executive Committee will continue to focus on the development of ways of working that support the shift to true country ownership of the Movement, whilst accelerating implementation of SUN Strategy 3.0. Regular quarterly meetings will continue to take place alongside monthly meetings targeted at ongoing change management processes designed to support the rollout of the SUN Strategy 3.0.
- The global support system will hold a series of retreats to develop a 5-year unified GSS workplan and secure funding to support the GSS workplan.
- Review of the ethical framework.
- Establishment of a conflict-of-interest task group by the Executive Committee.
- Procurement of ethics advisor services to support needs of the SUN Movement.

Intermediary Outcome 1.2: Increased Use of the System for Monitoring, Evaluating, Accountability and Learning (MEAL) system by all SUN Movement stakeholder for knowledge sharing and learning

Activity Indicators

- Secretariat’s information system is up-to-date and used with Annual Joint Assessments to inform the Annual SUN Movement Progress Report;
- 2020 SUN Movement Annual Progress Report is complete, translated, published on SUN Movement website;
- >80% of SUN government Focal Points (or appointed representatives) participated in the SUN Movement Global Gathering and >50% participated in regional gathering and other face-to-face learning and sharing events¹⁴;
- The Secretariat will support the preparations for and facilitation of a Strategic Review.

2020 Results Snapshot

Indicator(s)	Progress with Milestone
Secretariat’s information system is up-to-date and used with Annual Joint Assessments to inform the Annual SUN Movement Progress Report;	MEAL System and dashboards were kept up to date
Facilitate Annual Joint Assessments	50 Countries undertook JAAs
2020 SUN Movement Annual Progress Report is complete, translated, published on SUN Movement website;	Published and Translated Online Annual Progress Report in English, French and Spanish
>80% of SUN government Focal Points (or appointed representatives) participated in the SUN Movement Global Gathering and >50% participated in a regional gathering and other face-to-face learning and sharing events;	% of Focal Points or 60 SUN Countries and 1 Indian State participated in the 2019 SUNGG (no SUNGG was held in 2020)
The Secretariat will support the preparations for and facilitation of the implementation of the Strategic Review.	Strategic Review process was initiated by a team of Independent consultants

2020 Activities

Consolidation and use of the MEAL database:

The Secretariat, with technical support from Nutrition International (NI) under the TAN programme, continued to consolidate and update the Monitoring, Evaluating, Accountability and Learning (MEAL) database. The MEAL system was developed as a tool to measure the Theory of Change of the SUN Movement. The MEAL database uses primary sources (such as countries’ JAAs and SUN Networks databases) and secondary data sources (such as UNICEF/WHO/WB Joint Malnutrition Estimates (JME)) to collect and store key indicators from SUN countries on multi-sectoral nutrition targets and interventions.¹⁵

¹⁴ For narrative on >50% participating in regional gathering and other face-to-face learning and sharing events – see Intermediary Output sections 2.3 and 3.1

¹⁵ <https://scalingupnutrition.org/progress-impact/monitoring-evaluation-accountability-and-learning-meal>

A revision of the MEAL database for SUN Phase 3.0 was initiated in 2020, based on the recommendations of the Strategic Review (2019-20). The revisions include:

- Stronger alignment with Global Nutrition Report (GNR) Country Profiles
- Discontinuation of SUN MEAL Country Dashboards, as recommended by Strategic Review 2019-2020
- An assessment of the MEAL system ahead of SUN 3.0, undertaken by Dr Rebecca Heidkamp at Johns Hopkins University

The revisions will continue throughout 2021 to support the SUN Strategy 3.0 Roadmap and Implementation.

Using data collected over Phase 2.0 of the Movement and recorded in the MEAL database, the Secretariat developed an end-line of SUN 2.0. The report will be available in March 2021 and includes an analysis of progress of all SUN countries throughout Phase 2.0 (2016-2020) on 79 indicators related to multiple forms of malnutrition. This analysis of progress will be used as a baseline report to assess status of countries and their nutrition outcomes at the beginning of SUN Phase 3.0. The report will be submitted to the ExCom to guide decision-making and prioritization of actions in SUN Phase 3.0.

The MEAL system (which includes tools such as Country Dashboards, MEAL dataset and Joint Annual Assessments) was used to demonstrate how multiple stakeholders from different sectors are able to coalesce, change their behaviours, mobilise resources and align implementation efforts to achieve results. To reinforce its MEAL system, the Secretariat was able to maintain and strengthen key partnerships in the nutrition data landscape, with initiatives such as [National Information Platforms for Nutrition \(NIPN\)](#), [Data for Decisions to Expand Nutrition Transformation \(DataDENT\)](#), and the [UNICEF/WHO/WB Joint Malnutrition Estimates](#). These partnerships through the SUN MEAL Advisory Group have enabled countries to share examples of their national nutrition scorecards and promote learning experiences. For example, the Secretariat facilitated a webinar on the [Data for Nutrition Community of Practice](#) highlighting the example of the Tanzania Nutrition Scorecard as a robust system for monitoring national and subnational indicators¹⁶. The webinar was facilitated by Secretariat staff with the participation of SUN Tanzania country colleagues.

Four meetings of the MEAL Advisory Group¹⁷ that focused on nutrition monitoring, evaluation, and technical assistance were held with technical experts from a variety of organizations in 2020. The MEAL Advisory Group provided technical inputs to the Strategic Review and the SUN Strategy 3.0, including technical feedback on indicators of progress for the SUN Movement.

The MEAL task team (consisting of members from each SUN network) held regular calls focused on preparations for SUN Strategy 3.0, Joint Annual Assessment and analysis of SUN countries for the Annual Report. The task team is a platform that brings together MEAL focal points of each network

¹⁶ Please click on '[Visualising Nutrition Data for Decision-Making: Experiences from Implementing a multisectoral nutrition scorecard in Tanzania](#)' for more details on the webinar



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¹⁷ Terms of Reference for MEAL Advisory Group

with the objective of sharing information, promoting cross-network learning and harmonising approaches. For example, the MEAL GSS task team developed the Unified Mutual Accountability Framework that was submitted to ExCom during the SUN Strategy 3.0 development process.

At the end of 2020 the Secretariat accepted the hosting for 2021-2022 of the Nutrition Data Partners Group, handed over from Johns Hopkins University and DataDENT. This is a technical group of global experts who provide technical guidance on nutrition monitoring globally (e.g., formulation of new nutrition indicators in Demographic and Health surveys).

Implementation of the 2020 Joint Annual Assessments

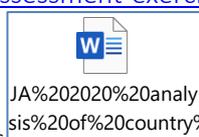
The SUN Movement Joint Annual Assessment (JAA) is part of the Monitoring, Evaluation, Accountability, and Learning (MEAL) system used as the means of measuring the extent to which the SUN Movement is contributing to achieving results and impact at country level¹⁸. In 2020, 50 countries undertook JAAs (slightly lower than 2019 figures of 58 countries). This was mainly due to bans on large gatherings in most SUN countries due to the COVID-19 pandemic. The Secretariat did not subsequently attend any JAAs in 2020. However, the online system created by the Secretariat in 2019 proved useful, as it enabled many countries to enter their reports remotely. 263 country priorities were identified from the 50 JAAs conducted. The Secretariat conducted an analysis¹⁹ of these priorities and has used the information gathered to inform stakeholders (such as ExCom) and gather support for country-driven demands. The Secretariat is also reaching out to other partners such as the Global Nutrition Cluster (GNC) Alliance to support and assist countries in reaching their objectives in the coming year.

Publishing of the 2020 SUN Movement Annual Progress Report

The COVID-19 pandemic posed big challenges to the Country's and Secretariat's operations. In the case of the development of the [Annual Progress Report](#), the 2020 Joint Annual Assessments (a large source of information for the report) were held later than usual due to the pandemic. Given the rapidly changing landscape, the Secretariat innovated and transformed the annual progress report into an interactive [online progress portal](#). This move towards digitalisation of the report brings with it the potential to increase readership, better tracking of the usage of the report, and a new engaging way of communicating and amplifying country successes and challenges with all stakeholders.

With 2020 being a celebratory year for the SUN Movement, marking 10 years since its inception, the [Annual Progress Report](#) was branded with 10-year SUN anniversary regalia reflecting on progress and

¹⁸ Copies of JAAs can be accessed here: <https://scalingupnutrition.org/progress-impact/monitoring-evaluation-accountability-learning-meal/joint-assessment-exercise/>



¹⁹ 2020 JAA analysis of country priorities

challenges since the inception of the Movement. Content development²⁰ and portal design work commenced in October 2019, with the progress portal and the first Chapter, entitled “Scaling up nutrition today: looking at progress, building back better” being launched in January 2021, in English, French and Spanish.

Provision of opportunities for learning exchange:

In previous years, the Secretariat has sponsored the participation of SUN partners’ representatives in regional and Global Gatherings and other face-to-face learning and sharing events when alternative financing for travel was not available at the country level. However, due to the Covid-19 epidemic the majority of face-to-face learning and sharing events were cancelled and online engagement adopted²¹.

Post Global Gathering follow up

The Secretariat held follow-up SUN Global Gathering bi-lateral meetings between SUN countries and the SUN Coordinator from January – February 2020. The Secretariat also collaborated with Emergency Nutrition Network (ENN) for the production of the [Nutrition Exchange \(NEX 13\) publication](#) that was dedicated to SUN Global Gathering learning and sharing. Articles in this special edition included the commitment to meet Global Nutrition Targets in 2025; the triple Nexus approach in Afghanistan; the work of Civil Society and Business in Zambia, decentralized data in Kenya and climate change in Honduras.

Launch of the SUN Movement Strategic Review

The Strategic Review was commissioned by the SUN Movement Executive Committee in January 2019 and conducted by a multidisciplinary team of independent consultants between July 2019 and March 2020. The purpose of the Strategic Review was to make recommendations to the SUN Movement for the next phase of the Movement, SUN 3.0, from 2021 to 2025. A Movement-wide consultation on the draft report was held from 14 February to 15 March 2020.

The Secretariat supported the Executive Committee in this exercise by assisting in the set-up and roll-out of a Movement-wide consultation process to review and react to the findings of the report. The Secretariat facilitated connections with SUN Movement actors and information as requested by the Strategic Review Team including the organisation of a series of sessions at the SUN Movement Global Gathering. The Secretariat also provided its own inputs to the Strategic Review Team, through face-to-face interviews as well as extensive written input. The Strategic Review together with the consultation results were intended to be used as important inputs to Executive Committee discussions on the development of strategic priorities for phase 3. The final Strategic Review Report and consultation results can be found on the SUN Movement website [here](#).

²⁰ This included the compilation of Joint Annual Assessment information, COVID-19 related work by SUN countries, Network and Technical Partner Activity and Country profiles.

²¹ This virtual exchange will be reported on predominantly under Primary outcome 3.

Difficulties (if any) – measures taken, changes and prioritisation in implementation

The main challenge faced in the SUN MEAL system has been the vacancy of a Knowledge Management and Learning Specialist. This placed a further burden on the Secretariat in terms of the delivery of work and resource allocation in the domain of ‘Knowledge Management and Learning’ (KML). The KML Specialist would have been in charge of establishing partnerships, creating regional platforms for country exchange and develop a learning strategy. These activities will be postponed to mid 2021.

The Joint Annual Assessments were delayed by three months to allow countries to initiate responses to the pandemic. This had a further impact on the number of countries participating in the JAA exercise as well as on the timing of the launch of the Annual Progress Report.

2021 Year-ahead Targets

- Create a SUN MEAL system for Phase 3.0. This will likely include a review of Secretariat systems, tools and lessons learned, along with the development of a GSS-joint MEAL strategy.
- Conduct the 2021 Joint Annual Assessments (JAAs) from July – October 2021. This will include a new JAA template in line with the new Strategic Objectives of SUN Strategy 3.0.
- Support SUN countries in making SMART commitments to the Nutrition for Growth Summit; assist SUN countries in discussing national priorities and challenges and align them with Nutrition for Growth country commitments.
- Support SUN countries in meeting the priorities and needs expressed in their 2020 JAAs.
- Working together with the Global Nutrition Report, encourage SUN countries’ uptake of the GNR country profiles to inform nutrition policies and actions.
- Develop a Knowledge Management and Learning strategy for SUN Phase 3.0.
- Ensure continual updates are made to the SUN Annual Progress Report portal in English, French and Spanish, with a view to developing and publishing new content for the 2021 Report. The Joint Annual Assessment will take a new form in SUN Phase 3.0 and the Report’s online portal will be adapted accordingly, and also reflect the current COVID-19 crisis.
- Prepare and execute strategic communication to amplify country actions and results from the Joint-Assessment
- Ensure all processes are implemented regarding translation, editing and proof-reading in a timely manner and support updates of the new Annual Progress Report’s online portal in three languages.

Intermediate Outcome 1.3: Better coordinated contribution of all SUN Movement stakeholders to the broader development agenda to improve its coherence and relevance for nutrition

Activity Indicators

- Participation and active contribution of the Secretariat and Coordinator in key global events relevant to nutrition governance;
- Briefings are prepared and disseminated to SUN Countries on key policy issues and discussions;
- At least 1 new Memorandum of Collaboration with a new partner that can help accelerate progress on nutrition through multi-sectoral action; At least 8 concrete outputs of joint work with existing partners contributing to increased progress on nutrition.

2020 Results Snapshot

Indicator(s)	Progress with Milestone
Participation and active contribution of the Secretariat and Coordinator in key global events relevant to nutrition governance;	Participated in N4G and Food Systems Summit preparations, WEF, WHO 146 th Executive Board, CFS, High Level Political Forum, events with the Global Nutrition Report, Human Rights Forum, and World Food Day virtual Event.
Briefings are prepared and disseminated to SUN Countries on key policy issues and discussions;	The Secretariat developed briefings for SUN Government Focal Points and MSP members’ nutrition engagements and negotiations ahead of key intergovernmental processes.
At least three (3) new relationships are developed with key partners that can help accelerate progress on nutrition;	New or deepened partnerships developed with at least 18 partners.

2020 Activities

Global and Regional Engagement: The unfolding of the COVID-19 pandemic led to a significant disruption of planned global events, most notably on the SUN agenda being the [Food Systems Summit](#), Nutrition for Growth Summit and COP 26. The Secretariat with the aid of the global support system (GSS) embarked on the development and implementation of an advocacy framework that was originally COVID-19-based but was expanded to cover wider nutrition issues. Whilst the impact of this approach was difficult to measure, a positive example was the inclusion of language on nutrition in the UN Secretary-General’s policy brief on COVID-19. Engagement on COVID-19 and wider issues were advanced by a revamping of the SUN Movement website including a COVID-19 specific portal.

The Secretariat continued its strategic engagement in key global and regional initiatives on behalf of the Movement through participation in the following events:

- Participation in the World Economic Forum (WEF) Davos Event²² in January
- WHO 146th Executive Board meeting in January 2020
 - [Briefing](#) for SUN country focal points on the Executive Board on the agenda items on maternal, infant and young child nutrition, Universal Health Coverage and Primary Health Care. Input was share on the operational Framework for Primary Health Care
 - A special WHA session on COVID in May 2020 – [video statement](#) by Coordinator to emphasise the importance of nutrition in the COVID-19 response

²² WEF [full programme](#) attached. Marked WEF’s 50th anniversary and kickstarted the “Decade of Action” – towards the global goals in 2030, with a very strong focus on the food systems agenda and the launch of a [Food Systems Initiative](#) to which the SUN movement has been closely associated.

- Postponed 73rd WHA in November 2020, [briefing](#) for all SUN FPs on the agenda items as flagged for the Executive Board Meeting and [Statement by the SUN Movement Coordinator](#) on the importance of nutrition in primary health care)
- World Committee on Food Security (CFS)
 - Attendance of Secretariat staff in virtual meetings of the open-ended working group on Food Systems and Nutrition and continuation to follow the negotiations of the voluntary guidelines
 - A [briefing](#) on the process of the Voluntary Guidelines on Food Systems and Nutrition (VGFSyN) in advance of the negotiations as well as a [news article](#) for the website
 - Participation in Agri-Food Network High Level dinners by the SUN Movement Coordinator
- High Level Political Forum 2020
 - [Input paper](#) from the SUN Movement Coordinator to the 2020 HLPF background document 'Ending hunger and achieving food security for all' as input for the debate on hunger and food security and input in the [background note](#) for the discussion
- The SUN Movement Coordinator was accepted as member of the [Advisory Committee](#) of the Food Systems Summit 2021 and of the Strategic Advisory Group of the N4G
- Informal liaison with the EU parliament on the next MFF in relation to funding for nutrition
- Human Rights Council – bilateral meeting between SUN Coordinator and the newly appointed Special Rapporteur on the Right to Food. Mr. Michael Fakhri
- The SUN Movement Coordinator participated in events with the Global Nutrition Report (delivering a [keynote address](#) at the report launch), Women for Water (delivering [high level remarks at this webinar](#) hosted by FAO), Sustainable Development Goals hub (publishing this [OpEd](#) for the SDG Hub) Choices, Chatham House (participating in [this webinar on food systems](#)), the Global Panel (the SUN Coordinator met with GLOPAN Executive Director twice in 2020 and they presented their Foresight Report to the SMS in December) and the WEF (participating as a high level [speaker](#) at this WEF event).
- The SUN Movement Coordinator participated in a World Food Day virtual Event on [Overcoming the Food Security and Nutrition Roadblocks in Social Protection Responses to COVID-19](#)
- [Global Leadership](#) for the 21st Century - conference that examined the results of a one-year joint research project of the United Nations Office at Geneva and the World Academy of Art and Science (WAAS) on catalytic strategies to address the complex nexus of global leadership challenges
- Online consultation of technical experts on Global Fortification Data Harmonization held in partnership with Global Alliance for Improved Nutrition (GAIN), World Food Programme (WFP) and the Global Food Fortification Data Exchange²³

²³ More details here [20210104 Fortification Data Harmonization Meeting Report.docx \(dropbox.com\)](#)

- Collaboration with the African Development Bank (African Leaders for Nutrition), African Union Development Agency (AUDA–NEPAD) to support the proposal of the Republic of Cote d’Ivoire to put Nutrition as a theme for the AU Summit in 2022²⁴
- Collaboration with G5 Sahel Group. The conclusions of the 8th ordinary session of the Council of Ministers of the G5 Sahel (point 11 the agreement of the Ministers of the G5 Sahel) held on October 5, 2020 underlined the role of the SUN Secretariat as a key partner in making nutrition a priority and moving towards its inclusion in the agenda of sessions
- Collaboration with AUDA–NEPAD to promote human capital development in its member countries

Country Support on Policy Issues and Discussions

Whilst the majority of meetings reverted to an online format in 2020, the Secretariat continued to provide briefings for SUN Government Focal Points and country multi-stakeholder platforms in advance of scheduled events. The Nutrition for Growth (N4G) Summit was postponed from December 2020 to December 2021. The SMS continued to engage with countries throughout 2020 on the importance of this Summit for policy, program and financial commitments. Engagement actions included:

- Regular participation in N4G Strategic Advisory group to the Government of Japan.
- Establishment of N4G Taskforce (later re-named Food Systems Summit (FSS) and N4G taskforce) to coordinate action between SUN Global Support System (GSS) and SUN countries.
- Advocacy and liaison with SUN countries on N4G Summit through the establishment of a Government Engagement Hub (that includes all SUN Focal Points), the delivery of a series of webinars on N4G for SUN countries (in February 2020) and the creation of a dedicated [N4G webpage](#).
- Assistance provided to SUN countries on N4G communication and coordination, such as translation of the [N4G commitment guide](#) in 4 languages, and policy briefs on N4G..

These actions will continue in 2021 and be combined with the preparations for the Food Systems Summit and Food Systems Dialogues.

Briefings were also provided for SUN Government Focal Points during the WHO Executive Board meeting as well as the World Health Assembly based upon relevant agenda items (such as maternal infant and young child malnutrition, Universal Health Coverage and Primary Health Care). A notable output from this meeting was the continuation of the biennial reporting on Maternal Infant and Young Child Nutrition by WHO to 2030 along with the inclusion of the International Code of Marketing Breast Milk Substitutes. In addition, WHO will work on a research piece on the digital marketing of Breast Milk Substitutes which was advocated for by SUN member Bangladesh.

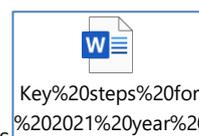
²⁴ Action plan  and concept note  Outlining Nutrition as 2022 African Union Theme

The Secretariat produced and circulated a two-page guidance document to all SUN Focal Points in December to help them navigate the Year of Action. This step-by-step guide²⁵ outlines how to make the most of the opportunities ahead (including the Food Systems Summit Dialogues). The guidance document also aimed to galvanize nutrition stakeholders to achieve bold and ambitious country-level policy, program, and financial commitments to nutrition.

Partnership Development:

The Secretariat continued to strengthen its global cooperation through the following reinforced partnerships:

- In partnership with the Collaborative African Budget Reform Initiative and AUDA–NEPAD, the Secretariat supported the engagement of several SUN African Government Focal Points, RECs and representatives of the finance/budget ministries during a webinar “Financing nutrition during and beyond COVID-19: implications for an African budget manager”²⁶.
- The Secretariat also partnered with the African Leaders for Nutrition (ALN), the Initiative for Food and Nutrition Security in Africa (IFNA) to produce an online seminar series of the impact of COVID-19 on nutrition in SUN countries. In partnership with IFPRI and the World Bank, the Secretariat also participated in an online consultation of technical experts on the Double Burden of Malnutrition: Policy and Programmatic Implications of Double Duty Actions to Address the Full Spectrum of Malnutrition²⁷.
- At the regional level, the Secretariat reinforced its collaboration with [AUDA-NEPAD](#) and worked extensively with ALN, African Development Bank, NEPAD, the Ivory Coast and other African Union (AU) member countries to forward the idea of nutrition as the AU theme for 2022. A Decision on this issue will be made during 2021’s first quarter. The Secretariat also engaged with NEPAD to help mainstream nutrition in the AU Task Force on COVID-19 recovery as well as to elevate nutrition on the G5 Sahel agenda. A resolution has been drafted by SMS and will be discussed in the next G5 Sahel executive meeting in February 2021.
- The Secretariat developed and strengthened relationships with major nutrition funders such as the Global Financing Facility (GFF), [GAVI – The Vaccine Alliance](#), Power of Nutrition (PON), [Global Agriculture and Food Security Program \(GAFSP\)](#)²⁸ and the Sanitation and Hygiene Fund.
 - The SUN Movement and [Global Financing Facility \(GFF\)](#) Secretariats have been jointly pursuing opportunities for greater impact at global and country level. The N4G Summit is one avenue to strengthen this collaboration as both entities are entering a new phase. Several bilateral meetings have taken place between the two Secretariats to explore



²⁵ Guidance for SUN stakeholders in 2021, the Year of Nutrition Commitments

²⁶ Further details can be found [here](#)

²⁷ More details are available at [SAVE THE DATE | Invitation Only Event \(mailchi.mp\)](#).

²⁸ The SUN Coordinator played an active role in supporting [GAVI’s](#) and the [GAFSP’s](#) replenishments. A policy brief “Towards an integrated approach to immunisation and nutrition” is currently being drafted by GAVI and the SUN Secretariat and will be finalized and disseminated in 2021.

further opportunities to scale up the collaboration in the context of the pandemic and during the SUN Phase 3.0.

- The Secretariat and the [Power of Nutrition](#) team have increased their collaboration through a series of webinars²⁹ to increase the knowledge and awareness of SUN Stakeholders about the Power of Nutrition’s funding model to support countries’ national nutrition plans. Areas of collaboration that were explored included the N4G and FS Summits. The Secretariat will facilitate the interaction between national and global stakeholders for co-funding opportunities. The Power of Nutrition will also support the Movement’s efforts to develop a business case for nutrition to increase the support of international and national private entities in the fight against malnutrition.
- The Secretariat supported the [GAFSP’s](#) Coordination Unit during the GAFSP replenishment in 2020. This support was through social media (during the event) and through the SUN movement [Coordinator’s blog](#) to recall the importance to link nutrition with food systems and agriculture. The GAFSP coordination unit is looking to raise the profile of nutrition in GAFSP calls for proposals. SUN stakeholders will be called to contribute to the guidelines for GAFSP/SUN recipient countries.
- The Secretariat supported the launch of the [Sanitation and Hygiene Fund’s \(SHF\)](#) strategy (former WSSCC) in December 2020. A meeting between the SUN Coordinator and the SHF’s new CEO took place to discuss the potential overlaps between SHF and SUN at country level and recall the need to break the silos when tackling malnutrition in all its forms. Further opportunities will be explored in 2021 (including funding, where applicable).
- The Secretariat was involved in UNITLIFE’s new strategy consultations related to the operationalisation of nutrition programmes in Africa in 2020. The new [Strategy](#) highlights the need for national commitment and membership in the SUN Movement as a key indicator for countries’ eligibility to the fund. The SUN Coordinator also discussed potential collaboration opportunities with the Chairperson of UNITLIFE, Philippe Douste Blazy.
- The Secretariat engaged with the [International Coalition on Advocacy for Nutrition](#) (ICAN) – a coalition of Civil Society Organisations focused on global advocacy, particularly in donor markets. The Secretariat participated in regular advocacy calls which were key for intelligence sharing and joint advocacy action on the FSS and N4G Summits. The Secretariat also played a key role in facilitating ICAN’s engagement in the FSS and participation of its members in the [FSS Action tracks](#).
- The Secretariat further engaged with the [SDG2 Advocacy Hub](#), an advocacy coalition bringing together multiple stakeholders, (from the UN and private sector) with a focus on food systems and public mobilisation. The Secretariat participated in regular advocacy meetings with this group and continued to engage as part of the Bridge (steering group) of this coalition that is responsible for the Hub's strategy and resource allocation. The Secretariat contributed towards the making of the Hub’s [Good Food for All campaign](#).

²⁹ Outcomes of two of the webinars



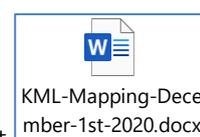
- The Secretariat collaborated with the three “sister” partnerships: [Every Woman, Every Child](#) (EWEC), the [Global Partnership for Education](#) (GPE) and the [Sanitation and Water for all](#) (SWA) to produce an [opinion piece](#) by their four leaders. This initiative built on the [Partnership Playbook](#), developed in 2016, and aimed to showcase the importance of synergetic actions and investments across health, water, sanitation, nutrition, education and women to address increasing inequalities exacerbated by the pandemic. In addition, further collaboration was conducted with these important partnerships to foster convergence of advocacy efforts, such as the SUN Coordinator signing the [SWA’s call to action](#) for the prioritization of water, sanitation and hygiene in response to the COVID-19 pandemic.
- The Secretariat also strengthened its collaboration with the [Partnership for Maternal, Newborn and Child Health](#), a global multi-stakeholder partnership on maternal and child health, hosted by WHO; and with the [Early Childhood Development Action Network](#) (ECDAN). The Secretariat contributed to Reproductive, Maternal Newborn, Child and Adolescent Health (RMNCHA) issues by contributing to the development and implementation of a [Nurturing Care Framework](#).
- The Secretariat continued to collaborate with the [EAT foundation](#) as part of the process leading up to the Food Systems Summit, through its CEO and founder [Gunhild Stordalen](#) (a SUN Lead Group member and Chair of the [FSS Action track 2](#) on “shifting to sustainable consumption patterns”). Regular meetings were held to ensure nutrition features as a key lever and outcome of this Action track’s work. The Secretariat was also involved in the initial design phase of the [Eat@Home](#) series.
- Collaboration with [IFPRI](#) was reinforced through calls with its Director General, Johan Swinnen to explore IFPRI’s potential support towards supporting a potential SUN Academia Network at the country level as part of the SUN 3.0 strategy.
- The SUN Movement has been working with the [Global Panel on Agriculture and Food Systems for Nutrition](#) on the food-system reform agenda. The Secretariat disseminated the recent Foresight 2.0 report and evidence-based policy briefs. The Secretariat also brokered SUN stakeholders’ participation in the Global Panel’s webinars to share knowledge on actions which need to be implemented for food systems to be transformed in low and middle-income countries (LMICs) to deliver sustainable, healthy diets for all, especially the most vulnerable.
- The Secretariat maintained its partnership with the [Inter-Parliamentary Union](#) (IPU) and contributed to the development of the new IPU Strategy and handbook on food systems. The Secretariat supported Martin Chungong, (IPU Secretary General and Lead Group member) and also convened a group of partners who support parliamentary engagement at country and regional level³⁰. The Secretariat’s coordination effort is necessary as many partners work with parliamentarians at country and regional level, but not always in a coordinated way and not always linked to existing structures in country. The Secretariat’s coordination has been ongoing since 2017, building on collaboration that commenced in 2016, including joint workshops with UNICEF and [Alive and Thrive](#) and [engagements at the SUN Global Gatherings](#).
- The Secretariat established a partnership with [FAO e-learning Academy](#) and initiated a collaboration on a webinar series for 2021 on nutrition-sensitive interventions and food systems. This partnership will provide SUN countries and Focal Points with access to online courses

³⁰ This included partners such as UNICEF, WHO, FAO, IPU, AUDA–NEPAD, UNN, CSN, ACF, Action, Nutrition International.

(certified and free of charge) on nutrition and nutrition related topics (such as agriculture and fisheries). Furthermore, the webinars organised by the e-learning academy will provide a platform for SUN country stakeholders to share their experiences.

- The Secretariat conducted a Knowledge Management and Learning (KML) assessment for SUN Phase 3.0 which has provided important recommendations for strengthening knowledge management, evidence-generation and learning. The report³¹ also provides a mapping of key stakeholders that SUN can engage in Phase 3.0.
- The Secretariat has joined an Inter-agency initiative on KML led by UNICEF and aimed at exchanging best practices and lessons learned among UN agencies, that can be applied to SUN Phase 3.0.
- A new engagement has been initiated with the Universal Health Coverage (UHC) 2030 Secretariat, hosted at WHO – in view of strengthening nutrition within the UHC agenda. This is in line with the first pillar of the upcoming N4G summit.
- The Secretariat continued to search for opportunities for broader political influence through wider engagement with the bodies such as the G7 and COP 26³² (given the multisectoral dimension of nutrition. On the advice of the European Commission, the Coordinator reached out to the Development Committee in the European Parliament with regards to nutrition priorities.

In addition to the above cited partnerships, the Secretariat continued to work closely with the following donors, both directly and through the SUN movement Global Support System: the [Bill and Melinda Gates Foundation](#) (BMGF), the Eleanor Crook Foundation, Global Affairs Canada (GAC), Foreign Commonwealth and Development Office (FCDO), Norwegian Agency for Development Cooperation (Norad), the EU Commission; as well as with the following civil society actors: Nutrition International, Save the Children, Bread for the World, Action contre la Faim, Concern, Results UK, Global Citizen, NCD Alliance, World Vision, Oxfam; the following UN Agencies: WHO, UNICEF, FAO, WFP; and the following private-sector led organisations: World Business Council of Sustainable Development, GAIN, Access to Nutrition (ATNI), Dutch State Mines (DSM), and the World Economic Forum(WEF).



³¹ Knowledge Management and Learning (KML) assessment for SUN Phase 3.0 Report

³² This work stream seeks to see nutrition better reflected in the discussions and outcomes of global development events. It also aims to build on the recent [engagement in COP25](#) where the SUN Movement participated for the first time.

Difficulties (if any)– measures taken, changes and prioritisation in implementation

Numerous global events were either cancelled or postponed due to the COVID-19 pandemic e.g., World Health Assembly (WHA) was postponed from May to November and CFS negotiations and plenary session were postponed until February 2021. This required adapting to the use of virtual technology whilst sacrificing the networking aspects of these events, where much greater activity and impact is often achieved.

2021 Year-ahead Targets

- The Food Systems Summit planned for 2021 will be a critical opportunity for SUN countries to tackle issues of food systems that have surfaced as a result of the COVID-19 crisis (such as food supply and imports disruption). The Secretariat will support SUN countries to organize Food Systems Dialogues, working in collaboration with Skills, Systems & Synergies for Sustainable Development <https://www.4sd.info/>. Through its GSS, the SUN movement will empower SUN stakeholders at the regional and country level to engage in and contribute to the global momentum, through food systems dialogues and giving them the impetus to strengthen their own commitments to achieve sustainable and transformational impact in each specific context.
- The N4G Summit, now planned for 2021, will be a crucial opportunity to renew political momentum for nutrition globally and in SUN countries. The Secretariat will prioritise N4G advocacy and communications during its 2021 engagements. The Secretariat will advocate for achieving concrete and accountable nutrition commitments that are aligned behind countries self-defined priorities.

Primary Outcome 2: Increased implementation and monitoring of nutrition multi-sectoral plans by coordinated stakeholders in all SUN Countries

Intermediate Outcome 2.1: Improved access to and better use of resources for multi-sectoral plans for nutrition in all SUN Countries

Activity Indicators

- % of NEW plans reviewed by the Secretariat using the Quality Checklist (80% in 2017, 100% in 2018, 100% in 2019, 100% in 2020);
- % of budget analyses received from SUN countries that are reviewed by the Secretariat to inform advocacy efforts at global and country levels (50% in 2017, 60% in 2018, 70% in 2019, at least 70% in 2020);
- % of SUN countries doing their annual joint-assessment and linking it with monitoring of spending, implementation, and results data (50% in 2017, 60% in 2018, 70% in 2019, at least 70% in 2020).

2020 Results Snapshot

Indicator(s)	Progress with Milestone
% of NEW plans reviewed by the Secretariat using the Quality Checklist (80% in 2017, 100% in 2018, 100% in 2019)	11 new national action plans for nutrition were reviewed using the commonly agreed SUN Movement Checklist for Quality Plans and including a gender lens.
% of budget analyses received from SUN countries that are reviewed by the Secretariat to inform advocacy efforts at global and country levels (50% in 2017, 60% in 2018, 70% in 2019).	6 SUN countries undertook a budget analysis exercise (Democratic Republic of the Congo, Indonesia, Kyrgyzstan, Mauritania, Peru, and Yemen). As of 2020, 82% of SUN countries had conducted a budget analysis tracking exercise for nutrition at least once, and 14 SUN countries (22%) had conducted a budget analysis tracking exercise three or more times in five years.
% of SUN countries doing their annual joint-assessment and linking it with monitoring of spending, implementation, and results data (50% in 2017, 60% in 2018, 70% in 2019).	80% or (50) SUN countries voluntarily undertook JAAs that assessed their progress and evaluated the financial feasibility of national plans to implement actions for improved nutrition.
Nutrition Financing The Secretariat will support SUN Member countries in the understanding the nutrition financing landscape including supporting countries' preparedness for funding opportunities.	Developed new guidance toolkits to support countries in hosting national Resource mobilization (RM) and financing Roundtables for nutrition Developed the 2020 Budget Analysis Guidance Note Produced a joint guidance document supporting countries and their technical assistance practitioners to analyse nutrition financing in agriculture and across food systems.

2020 Activities

Review of NNP using the Quality Checklist

Eleven new national nutrition plans (NNP) were reviewed in 2020 using the commonly agreed SUN Movement [Checklist for Quality](#). The Checklist was reviewed following Strategic Review recommendations and now includes a stronger gender analysis component. A report³³ summarising

³³ Review of SUN Country National Nutrition Plans



26 NNPs reviews (from 2018-20) was prepared, as well as 11 individual country briefs that were shared with SUN countries on how to improve the quality of their plans. Key findings and recommendations from the 26 reviews have been used to develop a manuscript "Scaling up nutrition through multisectoral planning: what can we learn from a review of 26 multisectoral national nutrition plans?" Scheduled for Maternal & Child Nutrition in early 2021.

Budget Analyses

The country budget analysis exercise has been used to guide Coordinator-level country missions, develop [standardized nutrition investment snapshots](#) and develop the first-ever [comparative nutrition investment database](#). This information has also collectively fed into the MEAL system, with six variables derived from the budget analysis exercise and found in the MEAL system under "list 2", accessed here. Data from the analysis has also been used in Chapter 5 of the Global nutrition report. The SUN Movement's budget analysis exercise provides a driving channel through which national spending on nutrition data is identified and scrutinised for advocacy and planning purposes.

In 2020 the Secretariat undertook the sixth country budget analysis exercise. A total of 22 SUN countries responded to the budget analysis call of interest, with four additional SUN countries considering analysing their financing for nutrition. The budget analysis is a resource-intensive exercise which often requires several in-person meetings with personnel from various ministries. The mitigating country actions due to the COVID-19 pandemic prevented the occurrence of these meetings. Furthermore, the pandemic also affected MQSUN+, the SUN Movement's technical assistance partner's ability to perform in-country technical assistance requests. The Secretariat was able to offer countries "Updated Country-Focused Guidance Notes" as an alternative in the absence of regular in-country support. The COVID-19 pandemic also distorted public financing figures which had a further impact on the ability to undertake budget analyses as many countries had dedicated their resources to emergency response efforts. This resulted in only six countries (Democratic Republic of the Congo, Indonesia, Kyrgyzstan, Mauritania, Peru, and Yemen) completing the financial tracking exercise in 2020. Lao's efforts were delayed until official publication and dissemination in January 2021.

Updated Country-Focused Guidance Notes

Throughout 2020 the Secretariat supported by MQSUN+ reviewed lessons learned over the past five years and developed several country-focused guidance documents on nutrition financing. These were comprised of:

1. The 2020 Budget Analysis Guidance Note.³⁴ The SUN Movement Secretariat, working with partners, updates the budget analysis guidance note for advising governments (and their technical assistance providers) in tracking financing for nutrition.

³⁴ <https://scalingupnutrition.org/wp-content/uploads/2020/05/2020-Guidance-for-Budget-Analysis.pdf>

2. Supplemental Guidance for the SUN Budget Analysis (Feb 2020).³⁵ Building on country-identified challenges and developed through country interviews, the supplemental guidance note uses country experiences to identify and propose solutions to common challenges experienced in tracking public financing for nutrition.
3. Approaches for Nutrition Costing and Financial Tracking in SUN Countries (Brief and Document).³⁶ There are ten costing methods and five financial tracking methods used by countries across the SUN movement during the last phase of the SUN Movement. The document outlines the pros and cons of each of these methods to provide a clear menu of services.
4. The Secretariat also worked with FAO to produce a joint guidance document³⁷ supporting countries and their technical assistance practitioners to analyse nutrition financing in agriculture and across food systems. These four documents are now the basis for advising and providing technical support to SUN Movement countries in SUN Phase 3.0.

Finally, the SUN Movement Secretariat developed the "[Taking Stock of the SUN Budget Analysis Exercise 2012-2020](#)" document in 2020. Designed in a briefing format of five pages (plus annex), the document briefly reflects on SUN countries' experiences with the budget analysis exercises and concludes with a forward-looking review for SUN phase 3.0. Partners including MQSUN+, and CSN were involved in discussions.

Resource mobilization and nutrition financing (ODA)

Prior to the COVID-19 pandemic, several SUN countries indicated their ambition to hold national Resource Mobilisation events in the future (2018/2019 SUN Joint annual assessments, 2019 SUN Global Gathering in Kathmandu). The SUN Movement Secretariat and MQSUN+ developed [new guidance toolkits](#) to support countries in hosting national Resource mobilization (RM) and financing Roundtables for nutrition.

The Nutrition Financing Community of Practice (COP) was created with the willingness to share best practices in conducting budget analysis work globally with the support of the [USAID-funded SPRING project, Results for Development \(R4D\)](#) and the SUN Movement Secretariat. Looking to SUN Phase 3.0, the Secretariat has drafted new [terms of reference](#) (ToRs) to outline updated objectives, activities, and roles of the COP moving forward.

The Secretariat contributed to the finalisation of the [Nutrition policy marker handbook](#) in 2020. The Secretariat will support the SUN Donor Network in disseminating the handbook. The nutrition policy marker handbook is anticipated to guide SUN Donor Network commitments to the Nutrition for Growth Summit and is further envisaged to be a key mechanism to track donor funding from 2020 onwards.

³⁵ [Supplemental Guidance for the SUN Budget Analysis](#) (ENG, FR)

³⁶ Approaches for Nutrition Costing and Financial Tracking in SUN Countries ([Brief](#) and [Full Report](#)), (ENG, FR, ESP)

³⁷ Joint FAO-SUN publication, "[Nutrition-Sensitive Investments in Agriculture and Food Systems: budget analysis guidance note](#)." (ENG, FR, ESP)

The Secretariat has developed a section on [financing mechanisms for nutrition](#) on its website with continuous updates with the support of external partners like GFF, World Bank, Power of Nutrition, etc. An additional update to the website on [SDN and financial tracking](#) has been added to reflect the improvements by SDN members in tracking nutrition ODA.

Difficulties (if any)– measures taken, changes and prioritization in implementation

The COVID-19 pandemic is likely to roll back hard-won global progress on fighting malnutrition over the last decade with massive disruptions to health services and a negative impact on jobs, food security, and livelihoods. Recent financing estimates show that an additional USD1.2 billion is needed annually to combat the effects of COVID-19 on stunting, wasting, and maternal anaemia. This amount should complement the Global Nutrition Investment Framework financing estimates of USD7 billion per year (between 2016 and 2025).

The pandemic exacerbated the capacity of national governments to mobilise additional resources for their national development plans implementation – including their multi-sectoral nutrition plans. The ability of emerging and developing economies to sustain nutrition programming is highly questionable in the medium and long term.

- The COVID-19 pandemic revealed some trends such as the importance of multilateralism in development co-operation and the inequalities in spending across the SDGs, specifically for SDG2 related to nutrition.
- Several SUN countries developed national multi-sectoral plans, recovery, or COVID-19 resilience plans that require additional funding for nutrition.
- The lack of complete information and difficulty in tracking nutrition in the budgets allocated to health in connection with the COVID-19 pandemic did not allow for additional analyses. Gaps in the available data and tools also limited the ability to track nutrition-sensitive investments globally.
- The pandemic led various countries to put in place health response plans with corresponding budgets, reallocate certain budgets to the response (particularly health and social protection) and therefore worsen their already high/critical debt thresholds.
- Several COVID-19 funding appeals that were established by the UN and the World Bank related to nutrition.

2021 Year-ahead Targets

- 20 SUN countries aim to conduct a financial tracking exercise (national or subnational) as identified in their JAA priorities for 2021.
- Launch of the Budget Analysis call to action.
- Country learning opportunities with technical partners are also planned in the formats of workshops, webinars, and one-to-one meetings.
- The Secretariat in collaboration with the GSS and technical partners will facilitate increased access by SUN countries to public and private nutrition financing. This will compliment technical

assistance activity aligned to the creation and costing of NNPs and additionally help countries to set adequate monitoring and evaluation frameworks to measure their results.

- The SMS, with the support of MQSUN+ and the SUN Networks, will disseminate the developed tools to support the organization of national resource mobilization events. This guidance (available [here](#)) is a great contribution to the proposed areas of resource mobilization support outlined in the SUN Movement Strategy for 2021-2025. The analysis shared will strengthen support to SUN Countries, however additional expertise and capacity on nutrition financing will still be required to deliver on the SUN Phase 3.0 commitments.
- The Secretariat will support the SUN Donor Network and development partners' efforts to meet Official Development Assistance (ODA) criteria and correctly report against the OECD-DAC nutrition policy marker³⁸.
- The SUN Secretariat and UN Nutrition are exploring the possibility of applying the methodology of the nutrition policy marker to better track non-earmarked nutrition related funds such as the COVID-19 UN Multi-Partner Trust Fund (MPTF) at country level (where applicable).
- The Secretariat will continue to coordinate and support technical assistance requests that are channelled to the Secretariat by SUN Country Focal Points.
- 10 NNPs are expected to be reviewed by TAN partners in 2021 using the Checklist for creating good nutrition plans and ensuring the maintenance of a global standard.

³⁸ This policy marker monitors the mainstreaming of nutrition objectives in development cooperation activities.

Intermediate Outcome 2.2: Increased salience of nutrition as a top policy, financing and institutional priority by the SUN Movement at national, regional and global levels

Activity Indicators

- 83% of SUN countries mobilising nutrition advocates (high-level, champions, parliamentarians, media) (50% in 2017, 60% in 2018, 70% in 2019, [at least 70% in 2020](#));
- Increased access (website downloads) to digital and print communications generated by the Secretariat;
- As well as increased country stakeholder editorial contributions (number of SUN website articles and publications), virtual learning exchanges (number of SUN Movement webinars and discussion forums), and uptake of advocacy resources (downloads of tools).

2020 Results Snapshot

Indicator(s)	Progress with Milestone
% of SUN countries mobilizing nutrition advocates (high-level, champions, parliamentarians, media) (50% in 2017, 60% in 2018, 70% in 2019)	83% of SUN countries were mobilising nutrition advocates
Increased access (website downloads) to digital and print communications generated by the Secretariat	There was a total of 242,602 visitors to the SUN Movement website in 2019. This represented a +33% increase up from 181,226 visitors in 2018. There were 30,004 downloads of various tools and resources representing a +84% increase compared to 16,301 downloads of resources in 2018.
As well as increased country stakeholder editorial contributions (number of SUN website articles and publications), virtual learning exchanges (number of SUN Movement webinars and discussion forums), and uptake of advocacy resources (downloads of tools)	The Secretariat facilitated 14 series of webinars in 2020. The Secretariat also published 12 newsletters, numerous blog posts and over 180 news stories. Subscriptions to the monthly newsletter are currently from over 11,000 individuals

2020 Activities

Nutrition Advocacy

In 2020, the majority (83%) of SUN countries were mobilising nutrition advocates (through media, parliamentarians and champions) to elevate nutrition as a key political priority. (47) countries engaged parliamentarians and (46) countries had dedicated parliamentarian networks focused on nutrition. (51) countries were engaging the media, and (28) countries had dedicated nutrition champions, which included heads of state and first ladies, eminent personalities, celebrities and athletes. The Secretariat undertook a detailed review of SUN country requests for support relating to advocacy and communication as expressed in the 2019 JAAs. The review showed that more than half of the SUN countries that completed the JAA mentioned Advocacy and/or Communication as at least one of their priorities.

Advocacy tools were mostly focused around COVID-19 this year and included a SUN Movement COVID-19 [advocacy and communications strategy](#) which was developed to guide messaging and coordinated action, along with a range of resources developed to support SUN countries in responding to the crisis. These included [key advocacy messages](#), an [information note](#) for SUN country stakeholders, [factsheets](#) and [the regularly updated SUN COVID-19 Knowledge hub](#) which provided the latest guidance, good

practices and country stories. Amongst the advocacy tools were a range of instruments developed to support countries efforts to undertake the JAAs during COVID-19.

The Secretariat, in collaboration with the SUN Civil Society Network (CSN) and the Youth Leaders for Nutrition (YL4N) group, made a concerted effort to ensure youth voices were documented and heard during the SUN Strategy 3.0 consultation process. SUN Strategy 3.0 has committed to integrate and strengthen youth engagement in its governance structures and across the Movement.

2020 also saw strengthened collaboration between the Secretariat, the CSN and Lead Group member Sophie Healy Thow resulting in the establishment of a youth-led SUN Movement Food Systems Summit Youth Coalition. This coalition was comprised of youth and young professionals from across the wider SUN Movement (UNN, SDN, CSN, SBN, Lead Group and SMS).

In collaboration with the UN Food Systems Summit Advisory Group, Mike Khunga, a member of the youth coalition was nominated as the Vice Chair of [Action Track 5](#) of the Food Systems Summit on Resilience. Several other youth coalition members were active in Action Track 1. Successful linkages were made between the SUN FSS youth coalition and key influential youth networks including One Young World (WEF), UN Major Group for Children and Youth (UN MGCY), Youth Alliance for Zero Hunger and the Food Foundation. This resulted in good cross network collaboration between youth, and opportunities for members of the SUN FSS youth coalition to engage in other networks' events. A further achievement of the youth coalition included several members being strategically represented in the steering group of the Food Systems Summit on youth engagement.

Access to communications

The Secretariat supported SUN country's advocacy and communication priorities in 2020 by ensuring they had access to information and tools to sustain the engagement of champions and learn and share how to be more effective advocates and communicators. There was a total of (330,800) visitors (+ 36 % from 2019) to the [SUN Movement website](#) with 31,177 (+ 3,9 %) downloads of various tools and resources, compared with 242,602 visitors to the SUN Movement website with 30,004 downloads of resources in 2019. The Secretariat produced and shared a range of wide range of multimedia products in 2020, including [video messages from the SUN Movement Coordinator](#), a [toolbox for the SUN Joint Annual Assessment](#) which included guidance documents and a social media toolkit as well as a [dedicated COVID-19 website](#) with a wide range of multimedia products and tools.

The Secretariat facilitated a series of 14 webinars in 2020³⁹. Following each webinar, relevant information was shared via the SUN website to ensure that SUN stakeholders could listen to the webinar, view the PowerPoint slides and access supporting documents that were shared. A key role of the Coordinator and the Secretariat is to ensure nutrition issues are elevated and one approach is to publish nutrition focused articles in partner and media outlets. The Secretariat published 12

³⁹ Examples include: Webinar with [Dr David Nabarro on SUN and COVID-19](#); [The SUN Coordinator Dialogue](#); and the [World Food Day webinar hosted by the Youth Leaders for Nutrition](#). See Intermediary Outcomes 3.1 for the complete organization of webinars and learning exchanges.

newsletters during 2020. Subscriptions to the monthly newsletter are currently from over 11,000 individuals. The Secretariat also contributed to the Devex article on [Going for Gold: how to get results at Nutrition for Growth](#).

The SUN Movement’s multi-lingual website (www.scalingupnutrition.org) is continually being updated to reflect developments from SUN Countries and across the Movement. Its steady usage illustrates the importance of the website as a key point of access for the SUN Movement. Significant developments have been made in developing new content for the website. These include the development of the following dedicated portals for key nutrition issues and events:

1. [COVID-19 knowledge hub](#)
2. [SUN Movement nutrition investment database](#)
3. [Multi Stakeholder Platforms \(MSP\) for Nutrition](#)
4. [SUN Movement Strategy and Roadmap](#)
5. [Financing mechanisms for nutrition](#)

Overview of Statistics

	Jan – Mar	April – June	July – September	October – December	Total
Visits Variation*	61,082 (-12.2%)	89,751 (+46,9%)	100,586 (+11%)	79,358 (-21%)	330,800** (+36,2%)
English*	-9,7%	+30.4%	-20%	+2,3%	+10,6%
Français*	+8,4%	-9,7%	+9,6%	+14,5%	+34,9%
Español*	-17,1%	+160,5%	+73,8%	-41%	+153,8%
Average Time	2m:49sec (-1,2%)	3m:24sec (+20,6%)	3m:34sec (+5,3%)	3m:07sec (-12,6%)	3m:15sec (+13,5%)
Downloads	7,447 (-15,7%)	9,607 (+29%)	7,845 (-18,9%)	6,278 (-20%)	31,177 (+3,9%)
Top Downloads	<ul style="list-style-type: none"> • Strategic Review • Annual Progress Report 2019 • Vision and Roadmap 	<ul style="list-style-type: none"> • COVID-19 Information Note • COVID-19 Key messages • COVID-19 and SUN factsheet 	<ul style="list-style-type: none"> • COVID-19 Key messages • COVID-19 Information Note • COVID-19 and SUN factsheet 	<ul style="list-style-type: none"> • SUN MEAL presentation • COVID-19 Key messages • Annual Progress Report 2019 	<ul style="list-style-type: none"> • COVID-19 Key messages • COVID-19 Information Note • SUN Strategy 2016

* Variation: previous (quarterly) report vs current (quarterly) report / ** +50% of visits went to COVID19 web.

Country Stakeholder Contributions

Throughout 2020, the SUN website provided a platform for latest news from [SUN member countries](#), for individual blogs written by in-country stakeholders and more detailed articles about the progress and challenges faced in scaling up nutrition.

Numerous blog posts were published and translated into French and Spanish along with [180+ news stories](#) and 'In-Practice' articles were published and translated into French and Spanish.

- [Covid-19 Coordinator blog](#)
- [SUN Lead Group member H.E. Jakaya Kikwete on African Food production diversification](#)
- [IPU Secretary-General on Parliaments role in ending all forms of malnutrition](#)
- [Invest in nutrition for a world free from hunger](#)
- [Joint SUN, SWA, GPE, EWEC blog on Covid-19](#)
- [The power of connecting vaccines and good nutrition](#)
- [World leaders' Call to Action on WASH & COVID-19](#)
- [A conversation with chefs about the role we should play in the delivery of the SDG's](#)
- [SUN Strategy 3.0](#)

Difficulties (if any)– measures taken, changes and prioritisation in implementation

Youth have shown their determination and commitment to ensure that young voices and perspectives informed the SUN Strategy 3.0. Inadequate integration of youth across the Movement has meant that their input was limited to a small number of representatives. Youth leaders had a virtual meeting with the SUN Movement Coordinator to express their views on the way forward to improve youth participation in the Movement and were encouraged by the Coordinator to take the lead.

2021 Year-ahead Targets

- The inclusion of a youth representative on the Executive Committee
- Clear guidance in place on the process to strengthen selection and inclusion of youth representatives to the Lead Group
- A youth-led plan to identify best practices to engage and integrate youth across the wider SUN Movement
- Renewal of the Lead Group and a continuation of the engagement plan to monitor commitments already made. Putting in place additional support to ensure furtherance of strategy objectives
- Support to countries on best practice regarding advocacy as well as providing information and guidance on key policy issues and working with the rest of the SMS on linking countries into regional and global initiatives
- Continue work on a co-ordinated advocacy approach with the networks and the wider Movement. This includes working with a range of other institutions on advocacy but also on joint policy issues
- Targeted communication outreach to the media and greater use of social media
- Revamp of the website including production of a portal for an interactive Annual Progress Report

Intermediate Outcome 2.3: Strengthened functional capacities of individuals and institutions in all SUN Countries to collaborate effectively across sectors and between stakeholders to improve nutrition

Activity Indicators

- Opportunities created for all SUN Countries who request support in strengthening functional capacities;
- >80% of requests made by SUN countries for support to prevent and manage conflict of interest (Col) in their national nutrition plan or multi-stakeholder platform (MSP) responded by the Secretariat, and/or Ethics Advisers, in a timely and satisfactory way which replaces the previous indicator;
- Efforts and investments in functional capacity strengthening are tracked and reported;
- % of SUN countries assessing that their MSP is functioning effectively, reporting scores in the joint assessment of 3 or higher on both progress markers 1.3 (how members engage with and contribute to the MSP) and 1.5 (whether the MSP has sustained political impact) (38% in 2016; 50% in 2017; 60% in 2018, 70% in 2019, and [at least 70% in 2020](#)).

2020 Results Snapshot

Indicator(s)	Progress with Milestone
Opportunities created for all SUN Countries who request support in strengthening functional capacities. Efforts and investments in functional capacity strengthening are tracked and reported.	The Secretariat continued the work on functional capacity strengthening initiatives and efforts to systematise knowledge, experience and develop tools to support country decision making on Multi-stakeholder Platforms.
>80% of requests made by SUN countries for support to prevent and manage conflict of interest (Col) in their national nutrition plan or multi-stakeholder platform (MSP) responded by the Secretariat, and/or Ethics Advisers, in a timely and satisfactory way which replaces previous indicator.	The Secretariat offered support to Networks to manage potential instances of COI and informed them of the availability of the ethics advisors services. The SUN Strategy 3.0 has committed to establish a conflict-of-interest task group to lay out a new, coherent approach to tackling such issues in the future.
% of SUN countries assessing that their MSP is functioning effectively, reporting scores in the joint assessment of 3 or higher on both progress markers 1.3 (how members engage with and contribute to the MSP) and 1.5 (whether the MSP has sustained political impact) (38% in 2016; 50% in 2017; 60% in 2018 and 70% in 2019).	The Secretariat continued to assist countries in assessing the functionality of their MSPs. Results from the JAAs on progress markers 1.3 and 1.5 have scored over 80% (overall), based on 50 countries that completed this section of the JAA.

2020 Activities

Strengthening Functional Capacity for SUN Country Focal Points

The Secretariat, in collaboration with Northwest University’s (Republic of South Africa) Centre of Excellence for Nutrition, International Food Policy Research Institute (IFPRI), Nutrition International (NI) and Maximising the Quality of Scaling Up Nutrition Plus (MQSUN+), had planned to deliver a capacity strengthening workshop focused on leadership in Senegal in 2020. This activity had previously been delivered in a workshop format (2018 and 2019) to anglophone Focal Points with a commitment to host similar francophone and Spanish speaking training events in 2020. However, due to the current Covid-19 pandemic travel and physical workshops were not feasible. The Secretariat and TAN partners shifted from physical to virtual delivery through the development of an on-line learning training

module. Development of the module content and platform commenced in the second half of 2020 with actual virtual delivery anticipated to commence in January 2021.

The main aim of the project is to support functional capacity–development needs of SUN Focal Points, as well as selected members of other relevant multi-stakeholder platforms, as feasible. A large portion of the training has been dedicated to developing nutrition advocacy and communication skills. It also aims to address requests to strengthen focal point capacity to steer their multi-stakeholder platforms arising from the previous Global Gatherings and JAA events. Other elements of the capacity strengthening programme include: Creation of stronger networks between countries; leadership orientation; self-awareness; integration of gender; strategic advocacy to influence the influencers; and sharing of different country experiences. The functional capacity training will be delivered in a virtual format with a mixture of online learning material, group engagement activities and personal homework style learning. The training is anticipated to be delivered virtually from January 2021 over 12 weeks with subsequent evaluation immediately after week 12 and up to three months later.

Development of a Multi Stakeholder Platform toolkit

The development of the multi-stakeholder effectiveness toolkit in 2019, and the multi-sector planning toolkit in 2020, were supported through the Technical Assistance for Nutrition (TAN) project. Work has commenced to convert these toolkits into an e-learning product, to make them more user friendly, and accessible to MSPs.

The Secretariat continued to assist countries in assessing the functionality of their MSPs. Results from the JAAs on progress markers 1.3 (Engage within/contribute to MSP) and 1.5 (Sustain political impact of the multi-stakeholder platform) scored over 80% (overall), based on (50) countries that completed this section of the JAA. Progress marker 1.3 assessed multi-stakeholder platform reporting on the level of collaboration among stakeholders, at the national level, on issues such as public awareness, advocacy, joint planning, food safety, funding, Infant and Young Child Feeding (IYCF), etc. Through this marker focal points could also report on the need for institutionalization of the coordination mechanisms and ownership of the government. Progress marker 1.5 assessed multi-stakeholder platform reporting on the political commitment and decision-making mechanisms, on how nutrition is accepted as a national priority and institutionalised by all stakeholders, including by Ministries other than the Ministry of Health. After two phases of the SUN Movement the SUN MSP still provides a good example of the multi-sectoral multi-stakeholder approach of addressing complex challenges in many countries.

Continued trust building and conflict-of-interest (COI) workplan

During the COVID-19 pandemic the Secretariat offered support to networks to manage potential instances of COI and informed them of the availability of the ethics advisors services. The strengthened relationships between the Secretariat and the networks also improved trust. The CSN and SBN worked collectively on a draft COI document to explore how best to prevent and manage COI. It is expected to

be finalised in 2021. The SUN 3.0 strategy has committed to establish a conflict-of-interest task group to lay out a new, coherent approach to tackling such issues in the future.

Difficulties (if any)– measures taken, changes and prioritisation in implementation

The COVID-19 pandemic restricted global travel requiring the Secretariat and TAN partners to find agile delivery solutions for the functional capacity training. This was achieved through a deferral of the actual training to 2021 whilst the workshop content was converted to an online format and the appropriate learning management system was developed.

2021 Year-ahead Targets

- Delivery of 2 francophone E-Learning capacity strengthening training courses
- Development of a Multi-Stakeholder effectiveness toolkit E-learning course.
- Development of a Multi-Sectoral planning toolkit e-learning course
- SUN Movement conflict of interest guidelines

Intermediate Outcome 2.4: Increased attention by all SUN Countries to the most vulnerable populations, including women and girls, in the policy and budget management cycle

Activity Indicators

- % of NEW plans received from SUN countries that are reviewed by the Secretariat using the Quality Check List with an equity (gender) focus (50% in 2017; 60% in 2018; 70% in 2019; and [at least 70% in 2020](#));
- Lessons and concrete examples of applying an equity focus are complete and disseminated.

2020 Results Snapshot

Indicator(s)	Progress with Milestone
% of NEW plans received from SUN countries that are reviewed by the Secretariat using the Quality Check List with an equity (gender) focus (50% in 2017; 60% in 2018 and 70% in 2019)	100% of all new plans received were reviewed using the Quality Check List with an equity (gender) focus
Lessons and concrete examples of applying an equity focus are complete and disseminated	Each month an innovative gender story has been included in the SUN Newsletter

2020 Activities

Increase in gender-focused reviews of national action plans

Following the 2019 review of [Gender in multisectoral nutrition action plans](#), in 2020, MQSUN+ continued to look at gender in their review of national plans, while also expanding the check-list of what constitutes good quality action plans, to be more gender responsive.

Enhanced collaborative and collective action for gender focus

Strong collaboration and collective action for gender equality and the empowerment of women and girls took place in 2020. The SUN Movement Secretariat was ranked as one of the top performers among health-related organisations, by [Global Health 50/50](#). The SMS had regular check-ins with Networks and partners in this area, including Nutrition International’s NTEAM, also to ensure joint action and stronger advocacy. Gender sensitivity was incorporated to the [Covid-19 SUN Movement Advocacy and Communication Strategy](#).

The new SUN strategy had a gender transformative ambition, building on the [2019 SUN Movement-wide Call to Action to Scale Up Gender Equality and the Empowerment of Women and Girls](#) and lessons coming from the [2019 SUN Movement Global Gathering](#). Alongside a group of gender specialists across organisations, a joint submission to improve the draft SUN strategy was made, with most recommendations taken onboard in the final draft. The SUN 3.0 Strategy also aims to improve the areas where we scored less favourably in the 2021 Global Health 50/50 Health Index.

The Secretariat continued to work with organisations such as Women [Deliver](#), a key partner to SUN, to ensure alignment in parallel strategy development processes.

Development of tools and Issue Briefs

In 2019, 49 out of 53 SUN countries (or 92%) said that gender was a priority in the multi-stakeholder platform. In 2020, the gender-focused elements of the Joint Annual Assessments were improved incorporating guidance tools that were regularly used by countries in this area. Gender equality forms an integral part of the MQSUN+ [multi-sectoral nutrition planning toolkit](#), with work taking place to hone a gender module in the upcoming SUN focal Point training for francophone countries. Each month an innovative gender story has been included in the SUN newsletter. Gender news and gender- and women-specific evidence related to COVID-19 has also been included in the [weekly briefing for the SUN Movement](#).

Difficulties (if any)– measures taken, changes and prioritisation in implementation

The pandemic has had a disastrous effect on women and girls the world over, which gave further impetus to ensure gender played an essential role in the new Strategy for SUN and making sure there is accountability and adequate investment in this area, looking ahead.

2021 Year-ahead Targets

- Ensure gender is adequately addressed in the review of multi-sectoral nutrition action plans
- Ensure further collaboration with Networks on gender
- Create resource lists and tools to help countries scale up gender equality, including showcasing gender dimensions in all MEAL-related products and the annual report (which for the first time takes a lifecycle approach to scale up nutrition). A webinar is also foreseen in this area in 2021.

Primary Outcome 3: Established system for timely and appropriate peer-to-peer exchange and technical cooperation for all SUN countries.

Intermediate Outcome 3.1: Increased use by all SUN Countries of peer-to-peer exchange including on issues related to specific contextual challenges and opportunities

Activity Indicators

- % of countries participation in quarterly country calls focusing on SUN Movement Strategy and Roadmap priorities (>75% in 2017, >75% in 2018, >75% in 2019, [and >75% in 2020](#));
- The Secretariat coordinates and facilitates discussions and exchanges related to specific contextual challenges and opportunities amongst SUN Countries and relevant experts as identified appropriate;
- Country call summaries and related publications (In Practice Briefs, Synthesis and Summary Reports) are increasingly downloaded from SUN website.

2020 Results Snapshot

Indicator(s)	Progress with Milestone
% of countries participation in quarterly country calls focusing on SUN Movement Strategy and Roadmap priorities (>75% in 2017, >75% in 2018 and >75% in 2019);	The Secretariat facilitated sharing and learning across and between SUN Country stakeholders through 14 virtual exchanges (webinars). The webinars were well attended with strong SUN country participation (at least 77% or (48countries) throughout the series of webinars.
The Secretariat coordinates and facilitates discussions and exchanges related to specific contextual challenges and opportunities amongst SUN Countries and relevant experts as identified appropriate;	The virtual learning exchanges focused on opportunities and challenges among SUN countries, bringing experts on: N4G, Food Systems Summit, COVID-19, Tracking Nutrition Financing, Joint Malnutrition Estimates, JAAs, WFP, NENA Regional network on nutrition-sensitive food system.
Country call summaries and related publications (In Practice Briefs, Synthesis and Summary Reports) are increasingly downloaded from SUN website	Summary Reports were prepared by the SUN Secretariat as a follow-up to these webinars, addressing questions raised by countries, government actors or other stakeholders during the webinars, to further support them. Video recordings of the webinars were shared with all SUN countries and continue to be available from the Secretariat as a knowledge archive.

2020 Activities

Remote Access Learning Exchanges

In 2018, the Secretariat trialled a move from country calls to webinars as the preferred format of learning exchanges. The webinars presented a learning exchange with dynamism and more interaction than the country calls that the SUN Secretariat had hosted in the past. Furthermore, they allowed for demand-driven peer to peer learning centred on thematic discussion. The Secretariat facilitated sharing and learning across and between SUN Country stakeholders through virtual exchanges. The virtual learning exchanges focused on the following opportunities and challenges among SUN countries as identified in the table below:

Date	Topic	Outcome	Attendance	Links to webinar & material
February	N4G Webinars for SUN countries	Increase awareness of N4G Create an opportunity for country engagement Provide critical information about the Summit (commitment guide, objectives etc)	Government of Japan, SMS, Networks, SUN countries	N4G
March	Tracking nutrition finances in SUN countries Building from the workshop held at the SUN Global Gathering in Nepal last November, the webinar brought range of stakeholders together to review country-led approaches in public finance reporting for nutrition. This provided a space for SUN countries to share their plans for and experiences of engaging stakeholders around the SUN Movement's budget analysis exercise	Launch the budget analysis exercise for 2020 Share lessons learnt amongst SUN countries Identify need for technical assistance	SMS, Networks, SUN countries	Tracking nutrition finance
April	KM- Session on Joint Malnutrition Estimates	Learn about the 2020 JME Discuss how to use recent data in global advocacy efforts	SMS, Networks,	Joint Malnutrition Estimates
May	SUN Movement COVID-19 Webinar with Dr David Nabarro	As COVID-19 Special Envoy to WHO and SUN Movement Lead Group member Dr David Nabarro shared expertise and insight on COVID-19 with SUN Movement members talking about the health, nutrition and food security aspects of the pandemic.	Global Audience with 427 views (100 in Zoom + 327 via YouTube)	SUN Movement COVID-19 Webinar with Dr David Nabarro - YouTube
June	SUN Movement - Joint Annual Assessment 2020 Webinars for SUN Countries	Launch 2020 Joint Annual Assessment SUN Movement countries understood the procedure for completing the JAA in 2020 especially given the constraints of COVID.	SMS, Networks, SUN countries	Joint Annual Assessment

Date	Topic	Outcome	Attendance	Links to webinar & material
		SUN countries provided with details regarding online platform, log in details, support available, purpose of JAA		
July	<p>SUN Movement Secretariat/CABRI/NEPAD/AUDA</p> <p>This webinar facilitated dialogue between African SUN governmental focal points, Finance ministries and regional economic communities (SADC, ECOWAS) on the challenges and lessons learned in securing resources and developing the capacity and capabilities required to implement national multisectoral nutrition plans during the COVID19 pandemic.</p>	<p>The SUN Secretariat, CABRI, and NEPAD/AUDA will keep exploring opportunities to link SUN government focal points, with representatives from Finance and Regional Economic Communities.</p> <p>CABRI is already supporting African governments on public finance (Agriculture, WASH, health) and is also ready to include nutrition as a thematic area and support the SUN Movement's efforts at country level.</p> <p>NEPAD/AUDA and SUN are strengthening their collaboration and bringing more visibility to nutrition in Africa.</p>	SUN Countries, Ministries of Finance and regional economic communities (SADC, ECOWAS)	Managing Budgetary Pressures from COVID-19 in Africa
August	<p>KM Session Food Systems Dashboard</p> <p>The Food Systems Dashboard bring together extant data from public and private sources to help decision makers understand their food systems, identify their levers of change and decide which ones need to be pulled</p>	<p>Learn about the Food Systems Dashboards</p> <p>Discuss opportunities to pilot test in selected SUN countries</p>	SMS, Networks	Food Systems Dashboards
October	Affordable healthy diets for all: The role of food fortification in a time of pandemic	The webinar highlighted how the COVID-19 pandemic has disrupted economies, health and food systems and threatens to deepen the global crisis of malnutrition. Speakers highlighted that food fortification strategies should be an essential part of the nutrition safety net during the COVID-19 pandemic and beyond as it will help to	Global YouTube audience	Affordable healthy diets for all Webinar details and presentation information

Date	Topic	Outcome	Attendance	Links to webinar & material
		restore access to healthy diet when the availability of fresh produce and animal-source foods is limited.		
October	World Food Day: In conversation with Youth Leaders for Nutrition	A youth led webinar with SUN Movement Coordinator, Inger Ashing (LG) and Joel Spicer Nutrition International, to discuss the role of youth in nutrition from their perspective	SUN networks and youth and the general public	World Food Day webinar: In conversation with the Youth Leaders for Nutrition - YouTube
November	C4N NIPN November webinars about studies on investments in nutrition	Explained recent experiences and challenges faced in Niger and SUN country experiences in tracking public financing globally.	SMS, Networks, SUN countries	Nutrition Investment Studies Methods
December	WFP-SUN Movement webinar The SUN Focal Points of Timor Leste and Somalia presented their work related to Food Systems and Social Protection.	The webinar discussed how the <i>Fill the Nutrient Gap (FNG) Systems Analysis for Nutrition</i> helps to identify opportunities for change in local food systems and the link to social protection systems to improve access to affordable healthy diets.	SMS, Networks, SUN countries	Fill the Nutrient Gap (FNG) Systems Analysis for Nutrition
December	SUN Coordinator Dialogue 3 SUN Movement Coordinators (Tom Arnold, David Nabarro, Gerda Verburg) came together to celebrate 10 years of SUN Movement and reflect on 10 years of progress, challenges and opportunities.	Celebration of 10 years of SUN with SUN Countries, Networks and the Global Support System Reflection on 10 years of progress, challenges and opportunities and to discuss the road ahead and the next phase of SUN Movement	Global audience More than 350 people registered Attending: 227 (via Zoom, YouTube Livestream)	SUN Coordinator Dialogue - YouTube
December	Near East and North Africa (NENA) Regional network on nutrition-sensitive food system - December event on "Nutrition-sensitive investments in agriculture and food systems - budget analysis" On December 10, the SMS co-organized with the FAO, the "NENA Regional Network on Nutrition-Sensitive Food System - Event on "Nutrition-Sensitive Investments in Agriculture and	The webinar focused on two objectives: 1. Enhancing participants' understanding of the budget analysis exercise with a specific focus on nutrition-sensitive investments in national agriculture and food systems. 2. Sharing the lessons learned on using budget analysis in nutrition-sensitive investments from the SUN	SMS, Networks, SUN countries	Guidance Note

Date	Topic	Outcome	Attendance	Links to webinar & material
	Food Systems - Budget Analysis”.	Movement with a presentation of one SUN country Yemen.		
December	<p>Nutrition Financing Community of Practice</p> <p>The SUN Secretariat ambitions to assemble a new nutrition Financing Community of Practice made up of relevant constituencies through existing SUN networks and other related platforms.</p>	Enable active engagement of nutrition actors and ensure that SUN 3.0 efficiently delivers the expected pledges to be made during the 2021 Nutrition for Growth Summit.	SMS, Networks, SUN countries, Results for Development, Social Finance UK, Power of Nutrition and the TASC team.	<p>Nutrition Financing Community of Practice</p> <p>The recording of the session is available here</p>

Coordination and facilitation of discussions and exchanges related to country-specific contextual challenges and opportunities – Covid-19 Country Response:

During 2020 the focus of the Secretariat’s discussions and exchanges related to specific contextual challenges and opportunities amongst SUN Countries was in response to the COVID-19 pandemic. Key priorities have been to ensure a multi-sectoral approach to nutrition is prioritised and fully integrated across COVID-19 response and recovery plans at all levels, and to build on and leverage existing nutrition capacity, data and coordination forums while responding to the crisis. Countries have been supported to keep multi-stakeholder platforms (MSPs) active and maintain close working relations with different stakeholders. Thus ensuring that SUN Movement Government Focal Points and MSPs contributed to the COVID-19 response and recovery efforts. In 19 SUN countries⁴⁰, the Focal Points were part of the COVID-19 emergency response efforts.

The Secretariat worked in collaboration with the Global Support System to support SUN countries through joint advocacy and communication, facilitating technical assistance and the provision of guidance to countries on ways to access nutrition funding during the crisis. This support extended to conducting rapid assessment on the impact of COVID-19 on nutrition and on SUN Movement ways of working, facilitating webinars for knowledge sharing and peer-to-peer learning. The adoption of a Movement-wide approach to COVID-19, brought together several support systems, Focal Points and MSP members to assist SUN countries to respond to jointly identified problems on a regular basis. This was achieved through the development of Country Situation Papers (CSPs) that combined multiple channels of different information about the positioning of nutrition in SUN countries during the COVID-19 pandemic. The Secretariat, Pooled Fund and SUN Networks constantly merged information and data from their country portfolios to ensure an accurate overall country situation analysis was maintained for decision making purposes.

⁴⁰ Bangladesh, Cambodia, El Salvador, The Gambia, Guatemala, Honduras, Indonesia, Lao PDR, Liberia, Nepal, Mauritania, Mozambique, Pakistan, Peru, Philippines, Sierra Leone, Sudan, Viet Nam and Zambia.

The information that arose from the CSPs was grouped by region into 6 Regional Analysis Papers that were used for learning and sharing in webinars. In advance of each regional webinar the specific regional analysis was distributed to the participants to catalyse the regional discussion and also promote forward thinking to be in-line with the 'Build Back Better' agenda of the UN Secretary-General. Following the regional webinars, the Secretariat analysed the key points raised by the country level participants and arrived at the following global themes:

- A lack of understanding between food security (number of calories) and nutrition for many people in SUN countries
- A lack of access to real-time reliable data which hindered attempts to prioritize and steer adequate actions and allocate necessary resources towards nutrition interventions
- Opportunity to invest in and strengthen local food systems due to the disruption of the global food chain
- Growing expectation for better quality education, health, and nutrition services
- Better capturing and sharing of innovations, adaptations, and best practices under development during COVID-19

Whilst each SUN region had a unique set of challenges and solutions to the Covid-19 pandemic, the abovementioned themes provided a starting point for the GSS (Secretariat, Pooled Fund and four Networks) to align country-defined themes within the different bi-lateral funding agreements and other support mechanisms and work collectively towards build forward better actions.

A SUN Movement COVID-19 [advocacy and communications strategy](#) was also developed to guide messaging and coordinated action, and a range of resources were developed to support SUN countries in responding to the crisis. These included: [key advocacy messages](#), an [information note](#) for SUN country stakeholders, [factsheets, multimedia](#) and [the SUN COVID-19 Knowledge hub](#), which is regularly updated with the [latest guidance](#), good practices and [country stories](#).

Innovations that arose from the pandemic were the development and scaling-up of good practices that have helped countries during the pandemic and will help them build back better afterwards. Examples include:

- The launch of a Regional Contingency Plan by the Central American Integration System (SICA) where food security and nutrition are well positioned. SICA will coordinate actions within this framework to avoid food crises, and will monitor indicators, especially related to adequate access, and availability of food and stability.
- The training of producers in Cameroon by FAO to use innovative solar dryers to process and conserve fruit and vegetables while preserving their nutritional status. In Cameroon, Congo and Gabon, 'Green Classes' have been introduced in schools to ensure nutrition-sensitive agriculture and food systems, with FAO support.
- The harnessing of digital and transformative opportunities in Burkina Faso for the integrated management of childhood illnesses and malnutrition – leading to a significant rise in correct undernutrition classifications.
- The building of an information system on severe acute malnutrition (SAM) management in the Comoros during the COVID-19 crisis.
- The National Nutrition Services (NNS) of Bangladesh conducting online surveys to assess the functionality of 366 severe acute malnutrition centres.

Difficulties (if any)– measures taken, changes and prioritisation in implementation

The pandemic disrupted established ways of collaborating globally and nationally requiring a rapid adjustment to working virtually with an invigorated sense of urgency, and breaking of silos between SUN Networks, Secretariat and countries.

2021 Year-ahead Targets

- The Secretariat, in collaboration with Networks, and working as one GSS, will aim to organise at least 10 webinars in 2020 for SUN Countries to share their experience and learn from each other. Topic areas include: four regional roundtables on N4G, budget analysis, three webinars on Resource Mobilisation toolkit, two webinars with FAO on nutrition-sensitive interventions and food systems, and COVID-19 and nutrition.
- In 2021, the Secretariat will engage in two major global nutrition events (UN Food Systems Summit and the N4G Summit). Both events will be critical moments in the UN "Decade of Action for Nutrition" and will draw global attention to the problems of hunger and malnutrition, which have been exacerbated by the COVID-19 pandemic.
- The Secretariat will support countries to transition towards more resilient systems that can sustainably provide good nutrition for all, even in the face of crises.
- The Secretariat will facilitate joint advocacy and communications engagement by the SUN GSS through convening the joint advocacy and communications task team, with focus on COVID-19 recovery and engagement in FSS and N4G in 2021.
- The GSS will work to facilitate this process through Food Systems Dialogues and other country-level fora and ensure support is aligned behind country-owned solutions for better results and impact. This focus on country-led systemic change is fully aligned with the SUN Strategy 3.0.

Intermediate Outcome 3.2: Enhanced responsiveness and timeliness of technical and financial support to all SUN Countries

Activity Indicators

- At least 75 % of countries' requests are responded to by the Secretariat in a timely and predictably way as part of the capacity to deliver mechanism.

2020 Results Snapshot

Indicator(s)	Progress with Milestone
At least 75 % of countries' requests are responded to by the Secretariat in a timely and predictably way as part of the capacity to deliver mechanism.	Secretariat responded to all requests for external Technical Assistance and forwarded them to the relevant TAN Partners.

2020 Activities

Technical Assistance (TA) takes many forms and a significant amount of TA is provided by SUN networks and Government counterparts in-country as part of ongoing and established nutrition programmes. In those relatively few cases where the requirements for TA cannot be met inside the country, SUN Focal Points may reach out to the SUN Technical Assistance Network (TAN) partnership via the Secretariat to seek external-to-the-country Technical Assistance. 7 requests for external-to-the-country Technical Assistance (TA) received by MQSUN+ from SUN Countries were implemented and closed in 2019. A further 15 projects were ongoing and would be completed in 2020. 19 TA projects received by Nutrition International were closed in 2019 with a further 15 due to be completed in 2020 or beyond. The TA requests focussed on reviewing national nutrition policy and plans, the development of common results frameworks, conducting the SUN annual budget analysis with extensive in-country support. The table below illustrates a summary of the country requests and current status. All projects were successfully closed down apart from Gabon that is being carried over to TASC (the interim technical assistance provider) in 2021.

MQSUN+

Country	Planned end date	Activity	TA Category
Tajikistan	Mar 2020	Multisector Planning	Planning and Implementing national multi-year nutrition plans
Guinea Conakry	Feb 2020	Costing NNP	Planning and Implementing national multi-year nutrition plans
Somalia	Feb 2020	Costing NNP	Planning and Implementing national multi-year nutrition plans
Sudan	Jan 2020	Multisector planning	Planning and Implementing national multi-year nutrition plans

Gabon	Apr 2020	Common Results Framework	Planning and Implementing national multi-year nutrition plans Note: Partial deliverables submitted due to COVID-19. A draft action plan with draft Common Results Framework will need to be reviewed and then costed (the costing part will be taken on by TASC)
Yemen	Feb 2020	Common Results Framework	Planning and Implementing national multi-year nutrition plans
Vietnam	March 2020	Private / Business Sector Strategy	MSP coordination + Functional Skills of MSP members
Togo	Feb 2020	Financial gap assessment	Planning and Implementing national multi-year nutrition plans

Nutrition International

Country	Planned end date	Activity	TA category
Bangladesh	Mar 2021	Operationalization of NNP	Planning and Implementing national multi-year nutrition plans
Bangladesh	Jan 2020	Assessment of HR requirements	MSP coordination + Functional Skills of MSP members
Ethiopia 1	Jul 2020	Nutrition finance & resource tracking	Planning and Implementing national multi-year nutrition plans
Ethiopia 2	Jan 2020	Monitoring and coordinating multisectoral information	Planning and Implementing national multi-year nutrition plans
Ethiopia 3	May 2021	Support to Sequota Declaration	MSP coordination + Functional Skills of MSP members
Indonesia	Jan 2020	Operationalizing the NNP	Planning and Implementing national multi-year nutrition plans
Kenya 1	Jan 2020	Support to the SUN Private Sector network	MSP coordination + Functional Skills of MSP members
Kenya 2	Jan 2020	Support to NNP	Planning and Implementing national multi-year nutrition plans
Nigeria	Jun 2020	National Food Consumption Micronutrient survey	Policy, equity, gender and technical studies
Pakistan 1	Jan 2020	National Advocacy Strategy for SUN	Social mobilization, advocacy and communications
Pakistan 2	Jan 2020	Support to the Academia network	MSP coordination + Functional Skills of MSP members
Pakistan 3	July 2020	Establishment of food safety act in Balochistan	Policy, equity, gender and technical studies

Pakistan 4	Oct 2020	Establishment of the AJK food safety act	Policy, equity, gender, and technical studies
Malawi	Jan 2020	Financial tracking	Planning and Implementing national multi-year nutrition plans
Rwanda	Jan 2020	Coordination of national and district nutrition plan	Planning and Implementing national multi-year nutrition plans
Tanzania	Jan 2020	Development of national micronutrient guidelines	Policy, equity, gender, and technical studies

Difficulties (if any)– measures taken, changes and prioritisation in implementation

Following uncertainty at the start of 2020, the emergence of the agreement between the Foreign, Commonwealth & Development Office (FCDO) and Technical Assistance to Strengthen Capabilities (TASC) was very timely with a smooth handover from existing TAN partners. The operational procedures for TAN have been seamlessly adopted by SMS / TASC.

2021 Year-ahead Targets

- In 2021 there are currently zero ongoing external TAN projects being formally delivered by TAN Partners. TAN was closed in 2020.
- In 2021 TASC is operational for one year as an intermediate TA provider until TAN 2 is designed, funded and rolled-out as an integral element of SUN 3.0.

Under TASC 2021 there are a number of global assignments. These are shown below:

- Review of National Nutrition Plans (target = 10)
- Research into the next generation of JAA for SUN 3.0
- Nutrition for Finance (involving follow up to Budget Analysis 2021)

Under TASC the following country specific assignments are under consideration:

- Gabon – Costing of National Nutrition Plan
- Benin – Costing of National Nutrition Plan
- Guinea – Gap analysis of the National Nutrition plan financing
- Madagascar – Assist in the elaboration of PNAN IV (nutrition plan)

Activity Indicators

- The Secretariat provides efficient support to a potential new SUN Movement pooled fund.

2020 Activities

The SUN Movement Pooled Fund Grants project (Pooled Fund) is designed to promote the engagement of additional relevant actors in the implementation, monitoring, and evaluation of multi-sectoral and multi-stakeholder national plans for nutrition, at both national and sub-national levels. The Pooled Fund supports catalytic and innovative projects which contribute to the achievement of the strategic objectives of the SUN Movement. It also supports national plans to scale up nutrition and reinforce in-country capabilities of stakeholders in SUN Countries. The SUN Movement Coordinator, together with the SUN Secretariat and SUN Networks ensure that the Pooled Fund is aligned to the [SUN Movement Strategy and Roadmap 2016-2020](#) and integrated with the broader SUN Movement stewardship arrangements and processes at national and global levels.

Throughout 2020, the Secretariat supported the Pooled Fund Team by providing oversight, team guidance, inter-network coordination, and communication to the project. This included 3 Consultative Group meetings in which the team presented its [2020 Workplan and Budget](#), submitted [proposals](#) to mitigate the impact of COVID-19 on grant projects, and provided valuable material to inform the Consultative Group of the Pooled Fund's value and potential in SUN Phase 3.0. The Secretariat incorporated data collection on the Pooled Fund via the Joint Annual Assessment - a major achievement for knowledge management and data validation between the two groups.

Administratively, the Pooled Fund Team and UNOPS (the hosting agency of the Pooled Fund) collaborated with the Secretariat's policy experts and networks, undertook contract extensions, workplan renegotiations with beneficiaries, and a shift in reporting to collect data on the impact of COVID-19 (see sub-sections). Whilst travel and conferencing related activities in 2020 were reduced due to the COVID-19 pandemic, contract management, partner negotiations, and remote oversight increased. The Pooled Fund Team and Secretariat developed a new [Pooled Fund Website](#), which now hosts data from both the Pooled Fund and its predecessor, the Multi-Partner Trust Fund. The data collected also formed the basis for the [Evidence Package](#) and the Impact Summary, both of which have informed the SUN Movement on the value of the Pooled Fund in SUN 3.0.

Despite the challenges presented by the pandemic, the Pooled Fund made substantial investments in 2020. From the project's inception, up to 31 December 2020, the SUN Movement Pooled Fund Grants Project total expenditures are estimated to be USD 15,003,979: with 67% spent on grants, 7% spent on personnel, 0.4% for communication and 0.4% for travel. These figures are based on the actual received contributions from Pooled Fund donors of USD 18,313,121. The total estimated expenditure disbursed in 2020 was USD 8,319,237 and represents 82% of the total budget.

2020 Results Indicators

Activity Area ¹	Results Indicator(s)	2020 Progress with Milestone
Project Management	No. of grant contracts signed (total)	o 62
	No. of countries who received direct support (total, contracts closed in 2020 included)	o 44
	No. of countries receiving indirect support (via SUN Business Network subgrant)	o 13
	No. of Call-for-Proposals launched	o 1 competitive process completed (Window 1 - Cycle 4 Continuation Grants)
	No. of reports processed	o 70 (Estimated)
Project Monitoring & Evaluation	Recruit Monitoring & Quality Assurance personnel & divide oversight portfolio	o 3 personnel recruited (100%) with divided portfolios
	No. of in-person monitoring visits	o 1 Bangladesh
	No. of virtual monitoring visits completed	o 11
	No. of regional workshops attended	o 0 (Cancellations due to COVID)
	Support in advance of SUN Movement Coordinator Visits	o 0 (Cancellations due to COVID)
	2020 M&E Activity: Triangulate technical assistance, lessons learned, and key results to SUN Movement Secretariat, UNOPS, the SUN Movement Coordinator, and SUN Network partners.	<ul style="list-style-type: none"> o 3 regional lesson learning session on prioritized issues. o Evidence package based on diverse triangulated information. o Country summaries for each country.
Communication	No. of Pooled Fund e-newsletter stories	o 10
	No. of Pooled Fund related social media posts	<ul style="list-style-type: none"> o 17 instances of original content (Estimated, then reposted on various social media platforms) o Social media handles established
	2020 Annual Report completed (Yes/No)	o Yes
	Pooled Fund featured in 2020 regional/global conference	o 1 (West Africa Regional CSA Conference. Others cancelled due to COVID)
	Pooled Fund Website Launched (Yes/No)	o Yes
	No. of Lesson-Learning Sessions hosted [Indicator added mid-2020]	o 2 (English/French)

Visioning	No. of formal written products for Visioning [Indicator added mid-2020]	o 2 (Impact Summary for SUN 3.0 Strategy Annex ; Evidence Package)
	No. of presentation for Visioning	o 1

In collaboration with SUN Network secretariats, grant contracts were allocated to select SUN country projects according to specific eligibility criteria and through transparent and competitive calls within two funding windows.

Window 1

The objective of Window 1 of the Pooled Fund is to catalyse the organized participation of additional in-country stakeholders in the national planning, implementation, monitoring, and evaluation of multi-stakeholder plans for nutrition. Window 1 aims to build, or strengthen, the participation of non-state actors in Multi-stakeholder Platforms (MSPs). Its beneficiaries are national Civil Society Alliances (CSAs) and national SUN Business Networks (SBNs).

CSA Support

The Pooled Fund Team processed numerous CSA reporting data in 2020. The team processed final close-outs of Cycle 1 grant recipients, both interim and final reports for Cycle 2 grants, and processed Cycle 4 continuation grant awards after a competitive Call for Proposals.

The Pooled Fund Team reviewed 21 final reports (Cycle 1), 40 interim and final reports (Cycle 2), the consolidated WFP report for the SUN Business network, and 12 interim reports for Window 2. The team will continue these efforts in 2021 to ensure that grant funds are used effectively and processed efficiently to support each Civil Society Alliance’s nutrition, advocacy, and sustainability strategy.

CSA Support Quick Facts

1. Call for Proposals (CFP) Reference: Window 1 – Cycles 1, 2 & 4.
2. USD 8.4 million for 55 grants
3. Cycle 1- 21 grants from 19 SUN countries.
4. Cycle 2 - 19 grants from 19 SUN countries.
5. Cycle 4 - 15 grants from 15 SUN countries^[2]
6. Approximately USD 200,000 per award.
7. Approximately 18 months project periods.
8. Reaching a total of 38 SUN countries.
9. Funding 34 different NGOs and INGOs.

SBN Support

SUN Business Network projects commenced in the following countries in the first quarter of 2020: Bangladesh, Cambodia, Côte d'Ivoire, El Salvador, Ethiopia, Lao PDR, Nigeria, Madagascar, Pakistan, Senegal, Sri Lanka, Tanzania, and Uganda. As previously planned, the SBN would begin funding activities in Kenya and Malawi at the start of 2021. Additional support will be extended to Honduras, Guatemala, Mozambique, and Nepal.

The pandemic presented a significant challenge to members of in-country business networks in 2020. Not only did the pandemic inhibit gathering for training, negotiations, and outreach with business leaders, it also affected the operations of enterprises themselves. As the economic impact of the pandemic resonated in businesses large and small, the SUN Business Network responded quickly. As part of its response, SBN Country Coordinators and SUN Government Focal Points used the crisis as an opportunity to form new strategic partnerships. The SBN increased small-to-medium enterprise (SME) resilience to COVID-19 through special training programs and formed linkages between small cultivators with SBN members as buyers. The SBN has already documented an increase in network functionality for [brand new](#) and [previously established](#) networks.

Across all platforms and SBN stages, 2021 will continue to focus on mobilizing small and medium enterprises and political engagement with commercial and nutrition policymakers in each country. The Pooled Fund and SUN Movement approach will continue to support SME's in both nutrition and economic recovery.

SBN Support Quick Facts

1. CFP Reference: Window 1 – Cycles 3.
2. USD 2.14 million for 15 grants.
3. Administered by: World Food Programme
4. Key implementing partner: GAIN
5. Amendment under consideration to add 4 countries and increase budget by USD 770,204

Window 2

The objective of Window 2 grants is to strengthen linkages and collaboration within the Multi-Sector/Stakeholder Platform (MSP) at both the national and sub-national level. Window 2 aims to accelerate the coordinated delivery of high-impact nutrition activities by members of MSPs, encouraging cooperation across core areas, through sharing and learning, to increase impact. Projects demonstrate innovative ways of working at decentralized level-with potential for scalability in other districts/regions.

MSP Support

Thanks to the Consultative Groups decision in April 2020, the Pooled Fund Team has responded to Multi-Stakeholder Platform requests to extend their project timelines until 30 June 2021 (six months). The mature MSPs and large grant awards were fitting for this Cycle of beneficiaries at the time they were awarded. However, the pandemic has affected these projects' absorption rates. Soon after they initiated project activities, countries underwent lockdowns and travel restrictions. The beneficiaries have since adapted their activities, staffing arrangements, and individual budgets since the onset of the pandemic, but budget absorption will remain a risk for certain countries in this Cycle in 2021.

Window 2 Quick Facts

1. CFP Reference: Window 2 – Cycles 1.
2. USD 3.4 million for 13 grants.
3. Approximately USD 300,000 per award.

4. Approximately 18 months project periods.
5. Reaching a total of 12 SUN countries.
6. 2 UN agencies, 2 governments, and 9 civil society beneficiaries.

Difficulties (if any)– measures taken, changes and prioritisation in implementation

COVID-19 Pandemic

The Covid-19 pandemic was the most profound challenge faced by all entities in 2020. The pandemic halted project workshops, conferences, field activities, and parliamentary hearings. It closed offices and airports and redirected the attention of policy-leaders on emergency response. Grant-making is a time-bound, results-oriented, and country-driven engagement which was profoundly hampered by the pandemic. Many activities planned by Civil Society Alliances (CSAs), SUN Business Networks (SBNs), and Multi-Stakeholder Platforms (MSPs) were postponed or cancelled due to the restrictions. Beneficiaries redesigned activities to make the implementation possible during the pandemic. Almost all countries, regardless of the grant cycle, realigned their Pooled Fund activities to either support their governments in developing/aligning national response measures or to address gaps in national response clusters. Pooled Fund beneficiaries stepped in for governments to deliver media messages and health-clinic hygiene training in local dialects and hard-to-reach locations. Grant recipients also realigned activities to monitor the impact of COVID-19 on supply gaps and monitor interventions for effectiveness and nutrition sensitivity.

With the overall approval of the Consultative Group, the Pooled Fund demonstrated its flexibility and agility to support countries to react quickly to adapt, mitigate, and build back better systems. The Pooled Fund team went through an extensive reprogramming exercise with grant recipients to adjust the work plans and budgets applicable in a way that made sense to the country context. The Pooled Fund team also extended the overall timeline of the grant contracts to preserve the continuity of the projects in line with the April 2020 decision by the Consultative Group. The Pooled Fund team further issued top-up grants to 11 grant project budgets to finance a nutrition-related pandemic response. Finally, the Pooled Fund Team solicited another round of small grants for previously awarded Pooled Fund recipients adversely affected by the pandemic.

2021 Year-ahead Targets

The Pooled Fund Team and Secretariat will focus on:

- Data consolidation, administrative close-out, reflection and possible re-orientation towards SUN Strategy 3.0 Movement.
- Good stewardship of donor funds during the close-out process of existing grants.
- Showcasing the lessons learnt and achievements of beneficiaries on the frontlines of the Movement.
- Synthesizing and analysing first-hand data and informing the SUN Movement on lessons learnt and opportunities for country-led support in SUN Phase 3.0.

Annex I: Multi-year activity framework of the SUN Movement Secretariat (2016 – 2020) – updated March 2020

Primary Outcome	Intermediary Outcome	2020 Outputs (2021 revisions in blue)	Revised Set of Activity Indicators (2021 revisions in blue)
<p>1. Improved accountability by all SUN Stakeholders to achieve the goals outlined in the SUN Strategy & Roadmap</p>	<p>1.1. Increased capacity of SUN movement stewardship to fulfil their responsibilities to guide the movement.</p>	<p>1.1.1. The Secretariat will support the Lead Group by organising its meetings, preparing the background documents and the notes for record, and supporting the follow up and engagement of Lead Group members. The Secretariat will also develop a Lead Group engagement plan in line with the advocacy and communication activities described in the Roadmap.</p>	<ul style="list-style-type: none"> • Coordinate and facilitate Lead Group Renewal Process • One face-to-face meeting of the Lead Group during UNGA; (Depending on the evolution of the COVID-19 pandemic, the 2021 annual Lead Group meeting may have to be virtual) • The Lead Group engagement plan (advocacy strategy) finalised and implemented (see also Intermediate Outcome 2.2) • Number of bilateral meetings / calls between Coordinator and Lead Group members
		<p>1.1.2. Through its role in facilitating and coordinating activities across SUN Countries and the SUN Networks as set out in the roadmap, the Secretariat will ensure that members of the Executive Committee are fully in tune with the breadth and pace of developments across the Movement, enabling them to fulfil their responsibilities to support and guide the Coordinator and oversee alignment efforts in SUN Countries. The Secretariat will also support the Executive Committee by helping to organize its meetings and phone calls, preparing background documents and notes for record to facilitate follow up.</p>	<ul style="list-style-type: none"> • Four meetings of the Executive Committee organised and facilitated each year following established modus operandi • Support to the SUN 3.0 Ops Group, SUN 3.0 Secretariat Arrangements (Function Review) and other task teams as believed necessary in 2021 • Support to refresh the membership of the Executive Committee in 2021 • Inclusion of a youth representative in the refresh of the Executive Committee in 2021 • Further activities to be confirmed as the revisions to the Executive Committee ways of working are clarified and

Primary Outcome	Intermediary Outcome	2020 Outputs (2021 revisions in blue)	Revised Set of Activity Indicators (2021 revisions in blue)
			<p><u>approved by Lead Group through the SUN 3.0 Ops Group</u></p>
		<p>1.1.3. The SUN Movement Secretariat provides full support to the Coordinator including but not limited to policy assessment and advice across major external debates and across the Movement; preparation of briefings, speaking points and strategic advice.</p>	<ul style="list-style-type: none"> • Substantive engagement at country level undertaken by Coordinator
		<p>1.1.4. The SUN Movement Secretariat will develop, ensure the implementation and necessary updating of an ethical framework including a code of conduct, a register of interest and transparency on process, membership, and activity of the SUN Movement Stewardship.</p>	<ul style="list-style-type: none"> • The review of the Ethical Framework will be addressed through the SUN 3.0 Roadmap development
	<p>1.2. Increased Use of the System for Monitoring, Evaluating, Accountability and Learning (MEAL) system by all SUN Movement stakeholder for knowledge sharing and learning</p>	<p>1.2.1. The Secretariat will continuously, update, test and improve BRAIN, its information system, as its central tool for tracking and reporting developments across SUN Countries. This includes the maintenance of several dashboards that (1) track and report on SUN Country progress on the 4 SUN Processes; (2) track countries' requests and the support provided by the SUN Movement support system; (3) help countries' classification by geographical, economical, and nutritional context; and (4) facilitate documentation of country experiences for knowledge sharing and learning.</p>	<ul style="list-style-type: none"> • SUN Movement Secretariat's Information System is up-to-date and used with annual Joint-Assessments to inform annual SUN Movement Progress Report • A revised SUN Movement MEAL system for GSS is in place for SUN Strategy 3.0 • A revised SUN Movement Accountability framework, including a new Joint Annual Assessment for SUN Countries is in place for SUN Strategy 3.0
		<p>1.2.2. SUN Movement Secretariat prepares and supports countries to undertake the annual Joint-Assessment of Progress and Priority Setting, based on the SUN Movement Monitoring and Evaluation Framework which was developed in 2013.</p>	

Primary Outcome	Intermediary Outcome	2020 Outputs (2021 revisions in blue)	Revised Set of Activity Indicators (2021 revisions in blue)
		1.2.3. SUN Movement Secretariat leads the drafting and coordinates the translation (in French, Spanish, Russian and Portuguese) and printing of the SUN Movement Annual Progress Report and its Compendium of Country Profiles.	<ul style="list-style-type: none"> SUN Movement Annual Progress Report is complete, translated, published on SUN Movement website
		1.2.4. The Secretariat organises all aspects of the biennial Global Gathering from the identification and management of the event venue, communication and information sharing, issuance of invitations, funding, visas, travel, accommodation, and session content.	<ul style="list-style-type: none"> >80% of SUN government focal points (or appointed representatives) participating in SUN Global Gatherings and >50% participating in regional gatherings and other face-to-face learning and sharing events
		1.2.5. The Secretariat will provide regular updates on activity and impact analysis to the Executive Committee and Lead Group to enable the guidance of the Movement and reinforce mutual accountability amongst its members. The Secretariat will also support the preparations and facilitation for a second independent evaluation to reassess the Movement's relevance, efficiency, and effectiveness in 2019 or 2020. (2019/2020 SUN Movement Strategic Review)	<ul style="list-style-type: none"> Facilitate a transparent and participatory development and implementation of the SUN 3.0 Roadmap
	1.3. Better coordinated contribution of all SUN Movement stakeholders to the broader development agenda to improve its coherence and relevance for nutrition	1.3.1. The Secretariat tracks the agenda of international organisations and intergovernmental decision-making bodies to seize strategic moments of engagement for SUN Countries and Networks. This includes but is not limited to the Committee on World Food Security, the World Health Assembly, the High-Level Political Forum for Sustainable Development, and the United Nations General Assembly.	<ul style="list-style-type: none"> Participation and active contribution of the SUN Movement Secretariat and Coordinator in key global events relevant to nutrition governance
		1.3.2. To assist SUN Countries to engage, the Secretariat prepares and circulates accessible briefs to all SUN Country Government Focal Points, providing a summary of the key recommendations as well as	<ul style="list-style-type: none"> Briefings are prepared and disseminated to SUN Countries on key policy issues and discussions

Primary Outcome	Intermediary Outcome	2020 Outputs (2021 revisions in blue)	Revised Set of Activity Indicators (2021 revisions in blue)
		<p>information on the importance of issues up for debate and scrutiny. The Secretariat may also organise series of teleconference with SUN Countries if there is significant interest or perceived value in discussing the issues under consideration.</p>	
		<p>1.3.3. SUN Movement Secretariat works to strengthen collaboration with existing partners and forge new relationships with partners that will help accelerate progress on nutrition (including but not limited to: alliances working on climate change; women’s and girls’ empowerment; education; food systems and agriculture; disaster risk reduction; and humanitarian responses.)</p>	<ul style="list-style-type: none"> • At least 3 new relationships are developed with key partners that can help accelerate progress on nutrition
<p>2. Increased implementation and monitoring of nutrition multi-sectoral plans by coordinated stakeholders in all SUN Countries.</p>	<p>2.1. Improved access to and better use of resources for multi-sectoral plans for nutrition in all SUN Countries.</p>	<p>2.1.1. The Secretariat will ensure that the Networks and Communities of Practice support the enhancement of the utility of country multi-sectoral plans for scaling up nutrition impact.</p> <p>The Secretariat will especially support Movement-wide efforts to establish national nutrition targets and smart commitments to achieve these targets.</p> <p>It will also coordinate efforts to produce guidance on 'How to plan and cost nutrition-sensitive actions' as well as a synthesis of evidence on nutrition-sensitive interventions.</p> <p>2.1.2. The Secretariat will ensure that the Networks and Communities of Practice support the improvement of country efficiency with which financial resources are used. Working with others the Secretariat will contribute to a growing body of information on financial tracking for nutrition through the development of an online repository; contribution to</p>	<ul style="list-style-type: none"> • % of NEW plans reviewed by the SUN Movement Secretariat using the Quality Checklist (80% in 2017, 100% in 2018, 100% in 2019; At least 70% in 2020 and 2021) • % of budget analyses received from SUN countries that are reviewed by the Secretariat to inform advocacy efforts at global and country levels (50% in 2017, 60% in 2018, 70% in 2019; At least 70% in 2020 and 2021) • % of SUN countries doing their annual joint-assessment and linking it with monitoring of spending, implementation, and results data (50% in 2017, 60% in 2018, 70% in 2019; At least 70% in 2020 and 2021 considering COVID-19 disruptions)

Primary Outcome	Intermediary Outcome	2020 Outputs (2021 revisions in blue)	Revised Set of Activity Indicators (2021 revisions in blue)
		<p>the annual Global Nutrition Report; strengthening guidance for SUN Countries on financial tracking as well as coordination of the development of a guidance note on harmonised approaches to costing, budgeting, and expenditure tracking for nutrition-specific and nutrition-sensitive activities.</p> <p>2.1.3. The Secretariat will ensure that the Networks and Communities of Practice support increased country access to finance for scaling up nutrition impact. In partnership with others, the Secretariat will coordinate the documentation of lessons learned in successfully influencing national and sectoral government budget cycles to increase access to domestic funding for nutrition.</p> <p>Through a senior country finance expert, the Secretariat will support SUN Member countries in the understanding the nutrition financing landscape including supporting countries' preparedness for funding opportunities.</p> <p>2.1.4. The Secretariat will ensure that the Networks and Communities of Practice support strengthened country use of disaggregated data from multiple sources for better policy decision making, accountability, and advocacy.</p> <p>The Secretariat will especially support SUN Countries with advanced information systems to share their experiences and lessons, especially on how information is collected, analysed, and used at sub-national levels.</p> <p>The Secretariat will also ensure that national teams are trained on how to use the country profiles for policy decision-making, accountability, and advocacy.</p>	

Primary Outcome	Intermediary Outcome	2020 Outputs (2021 revisions in blue)	Revised Set of Activity Indicators (2021 revisions in blue)
		2.1.5. The Secretariat will ensure that the Networks and Communities of Practice support the scaling up of implementation of high impact actions as per country plans. Working with partners, the Secretariat will especially develop a mechanism to support SUN countries to identify, review and present their implementation evidence with a focus on effective coverage, capacity of their platform and impact on select nutrition indicators.	
	2.2. Increased salience of nutrition as a top policy, financing, and institutional priority by the SUN Movement at national, regional, and global levels.	2.2.1. The Secretariat, with support from SUN Networks and technical partners, will develop and support the implementation of an advocacy strategy for the SUN Movement Coordinator and Lead Group. It will coordinate the establishment of communities of SUN champions, of journalists and of parliamentarians and engage youth platforms. The Secretariat will also map global data gap priorities and current investments and package finance data into robust investment cases for use in advocacy.	
		2.2.2. With the SUN networks, the Secretariat will support the development, revision and implementation of national multi-sectoral advocacy and communication strategies as well as scalable behaviour change strategies and interventions. The Secretariat will lead on the mapping of Movement-wide social mobilisation, advocacy, and communication (SMAC) assets, needs and modes or support. It will launch an online SMAC learning and sharing platform and support on-line discussions via EN-NET.	<ul style="list-style-type: none"> • % of SUN countries mobilizing nutrition advocates (high-level, champions, parliamentarians, media) [1] (50% in 2017, 60% in 2018, 70% in 2019, at least 70% in 2020 and 2021)
		2.2.3. The Secretariat will continue with the development of a SUN Movement communication strategy (2021-2025) to ensure that rich country information and	<ul style="list-style-type: none"> • Increased access (website downloads) to digital and print communications generated by the Secretariat; as well as

Primary Outcome	Intermediary Outcome	2020 Outputs (2021 revisions in blue)	Revised Set of Activity Indicators (2021 revisions in blue)
		<p>experience is made more widely available and will be utilised for more targeted advocacy. Building on successful SMAC approaches, capture key experiences and lessons in the annual SUN Progress Report (see 1.2.3) and strengthen media engagement with editorial meetings, story support and sensitisation sessions.</p>	<p>increased country stakeholder editorial contributions (number of SUN website articles and publications), virtual learning exchanges (number of SUN Movement webinars and discussion forums), and uptake of advocacy resources (downloads of tools). Production of a tailored part of the website to produce and share information about the COVID crisis and response</p>
	<p>2.3. Strengthened functional capacities of individuals and institutions in all SUN Countries to collaborate effectively across sectors and between stakeholders to improve nutrition.</p>	<p>2.3.1. Working with others, the Secretariat will support the establishment of criteria to assess functional capacity levels as well as an agreed set of success factors for functional capacity strengthening. The Secretariat will also facilitate and coordinate efforts to develop functional capacity strengthening plans in SUN countries including support to revise pre-service nutrition program curricula, training, and coaching.</p>	<ul style="list-style-type: none"> • Opportunities created for all SUN Countries who request support in strengthening functional capacities • Efforts and investments in functional capacity strengthening that pass through the Secretariat are tracked and reported
		<p>2.3.2. With partners, the Secretariat will support SUN Countries to improve multi-stakeholder platform design, management, functioning and decentralisation. The Secretariat will also lead the identification of incentives to strengthen cross-sectoral collaboration through, partnering with sectoral alliances, cross-country networking and experience sharing as well as the facilitation, production, and dissemination of knowledge products.</p>	<ul style="list-style-type: none"> • % of SUN Countries self-assessing that their MSP is functioning effectively, reporting scores in the Joint-Assessment of 3 or higher on both progress markers 1.3 (how members engage with and contribute to the MSP) and 1.5 (whether the MSP has sustained political impact) (38% in 2016; 50% in 2017; 60% in 2018 and 70% in 2019; at least 70% in 2020 and 2021)
		<p>2.3.3. The Secretariat will encourage SUN Countries to develop mechanisms to manage and prevent conflicts of interest in the policy management cycle and ensure</p>	<ul style="list-style-type: none"> • >80% of requests made by SUN Countries to the Secretariat for support to prevent and manage conflict of

Primary Outcome	Intermediary Outcome	2020 Outputs (2021 revisions in blue)	Revised Set of Activity Indicators (2021 revisions in blue)
		that SUN Countries access the support they need for this.	interest in their national nutrition plan or multi-stakeholder platform are responded to by the SUN Movement Secretariat, and/or Ethics Advisers, in a timely and satisfactory way which replaces earlier indicator
	2.4. Increased attention by all SUN Countries to the most vulnerable populations, and women and girls, in the policy and budget management cycle	2.4.1. The Secretariat will work with a team of experts to provide strategic guidance to SUN Countries for the inclusion of an equity focus to their advocacy and across the policy management cycle.	<ul style="list-style-type: none"> • % of NEW plans received from SUN countries that are reviewed by the Secretariat using the Quality Check List with an equity (gender) focus (50% in 2017; 60% in 2018 and 70% in 2019; at least 70% in 2020 and 2021)
		2.4.2. With support from partners, the Secretariat will document lessons learned and concrete example of applying an equity focus to implementing nutrition actions	<ul style="list-style-type: none"> • Lessons and concrete examples of applying an equity focus are complete and disseminated
3. Established system for timely and appropriate peer-to-peer exchange and technical cooperation for all SUN countries	3.1. Increased use by all SUN Countries of peer-to-peer exchange including on issues related to specific contextual challenges and opportunities	<p>3.1.1. The Secretariat will facilitate and document virtual and/or face-to-face exchanges among SUN Countries every quarter, as requested by the countries, in relation to a theme of common interest to SUN countries.</p> <p>In addition, the Secretariat will organise, facilitate and synthesize the findings of exchanges amongst SUN Countries according to common socio- economic or geographic situations, specialised needs, or capacity levels. This could include countries facing similar weather and environmental shocks, countries that belong to the same regional economic community and countries that share comparable challenges and opportunities in scaling up nutrition.</p>	<ul style="list-style-type: none"> • % of countries participation in quarterly country calls focusing on SUN Movement Strategy and Roadmap priorities (>75% in 2017, >75% in 2018 and >75% in 2019, >75% in 2020 and 2021) • The Secretariat also coordinates and facilitates discussions and exchanges related to specific contextual challenges and opportunities amongst SUN Countries and relevant experts as identified appropriate • Country call summaries and related publications (In Practice Briefs, Synthesis and Summary Reports) are increasingly downloaded from SUN website)

Primary Outcome	Intermediary Outcome	2020 Outputs (2021 revisions in blue)	Revised Set of Activity Indicators (2021 revisions in blue)
	3.2. Enhanced responsiveness and timeliness of technical support to all SUN Countries	3.2.1. The Secretariat will coordinate efforts to ensure effective and predictable responses from within the Movement to SUN Countries' requests for out-of-country/external support so that they can accelerate efforts to scale up nutrition. This will be done by identifying recurring gaps and convening stakeholders to respond in a systematic, transparent, and coordinated way.	<ul style="list-style-type: none"> At least 75 % of countries' requests are responded to by the Secretariat in a timely and predictable way as part of the capacity development mechanism
	3.3. Established technical secretariat in the SUN Movement Secretariat for management of possible new SUN Movement Pooled Fund	3.3.1. The Secretariat will continue to act as the technical secretariat of the SUN Movement pooled fund (hosted by UNOPS). The Secretariat will support the work of the Consultative Group trust fund's Management Committee, including the review of progress of approved projects as well as assessment and collation of lessons learned from the program and initiatives supported.	<ul style="list-style-type: none"> The Secretariat provides efficient support to a potential new SUN Movement pooled fund