

# Terms of Reference for the SUN Movement Permanent Finance Task Team of the Executive Committee

(December 9, 2021)

## Background

SUN 3.0 recognises the vital importance of supporting countries to finance nutrition investment at scale, clearly stating that the financing of nutrition is to be *'pursued proactively and vigorously as a deliberate and significant shift from SUN 2.0'*. The strategy calls for identification of gaps in countries' technical support for finance; working with partners and finding models to address these gaps; and developing and deepening finance expertise across the SUN Movement. Nutrition finance, both specific and sensitive, requires a 'beyond business as usual' approach, given the current development finance climate.

A permanent Finance Task Team (the "Task Team") has been endorsed by the Lead Group in its meeting of 24 June 2021 as an integral part of Article 4.7 of the updated Terms of Reference of the Executive Committee. These Terms of Reference have been developed in accordance with the Rules of Procedures of the Executive Committee, in particular Rule 15 and Rule 16. They have been approved by the Executive Committee and enter into force on 17 December 2021 through a silent procedure. Substantive or strategic changes to these Terms of Reference require the approval of the Executive Committee.

## 1. Purpose of the Permanent Finance Task Team of the Executive Committee:

- 1.1. To mobilize internal and external finance expertise to bring a unique focus on nutrition financing to the work of the SUN Movement, and drive innovative thinking, greater coordination and advocacy and build capacity on finance for nutrition at all levels of the movement.
- 1.2. To guide and support the GSS' assistance to SUN countries for developing their financing capacity and effective partnerships with international finance actors (primarily through the Finance Capacity Development Platform).

## 2. Roles and responsibilities:

- 2.1. The Task Team supports the Executive Committee by guiding and advising on:
  - a) The design, financing, operationalization and progress of the work of the Finance Capacity Development Platform; and the piloting of framework activities, including:
    - The assessment and analysis of country finance capacity development needs, gaps, and barriers and the development of solutions to address them.

- The assessment of finance expertise across the whole Movement and its mobilization in support of capacity development and finance piloting and scaling.
  - The mobilization of increased domestic and external resources by SUN member countries, including concessional, non-concessional, blended and private finance for nutrition.
  - The design and implementation of adequate mechanisms to support learning on finance across the Movement and between SUN countries and other Movement stakeholders.
- b) The engagement of the Executive Committee to support country domestic and external resource mobilization efforts; and the cultivation and leverage of key opportunities for Lead Group and Executive Committee members on finance and resource mobilization (both domestic and external) advocacy efforts, as well as their monitoring.
- c) The development of recommendations on finance for approval by the Lead Group, to ensure they are soundly set-up, resourced, operationalized, monitored and evaluated.

2.2. The Task Team communicates proactively with the networks and a broader stakeholder group of finance, development, and nutrition actors, including the existing Finance Community of Practice.

2.3. The Task Team reports to the Executive Committee on its support to the Finance Capacity Development Platform and pilot framework activities and to the broader GSS on a quarterly basis, prior to Executive Committee meetings.

2.4. The Task Team provides support to the delivery of the annual SUN Movement progress reports in relation to SUN Countries' nutrition financing efforts.

2.5. The Task Team develops its expected deliverables, for approval by the Executive Committee.

### **3. Composition:**

3.1. Members should be aligned to the aims of the SUN Movement, its values, ethical framework and principles. Membership will span the origins, genders, and diversity of the Movement.

3.2. The Task Team consists of a minimum of eight (8) and a maximum of 12 members, with the possibility of inviting guests on an *ad hoc* basis to provide input on specific topics, where appropriate. The allocation of seats is based on the expertise required, with a balance between experts drawn from SUN countries and networks as well as from the existing Finance Community of Practice and independent finance experts.

3.3. Out of the members:

- Three (3) members of the Executive Committee form *de facto* part of the Task Team: the finance expert member, who chairs the Task Team, and two country members<sup>1</sup>.
- Four (4) members with appropriate finance expertise are drawn from each of the SUN networks.
- Additional specialized independent experts should be appointed so that the Task team spans, *ad minima*, profiles including: domestic finance, innovative finance, concessional and development finance , economic regional group finance (e.g. AU or ASEAN in a finance role); private sector (business); and gender smart/transformational finance, with a possibility to reconsider the competency profile of these expert roles and have them approved by the Executive Committee accordingly.

3.4. The SUN Movement Secretariat's Head of Country Action and finance expert(s) have a standing invitation to participate in all Task Team meetings.

3.5. Members serve on a voluntary basis for the good of the Movement and serve the Task Team in a personal capacity.

3.6. The Executive Committee shall confirm the membership of the Task Team.

**4. Selection of membership:**

4.1. The two country seats from the Executive Committee are chosen from among the Executive Committee country seats based on expertise in finance, notably domestic finance or nutrition budgeting.

4.2. Profiles for other seats will be published in a transparent manner with a selection process facilitated by the SMS, after validation by the Executive Committee.

4.3. Relevant finance expertise is the primary requirement for selection; each of the SUN networks may propose more than one candidate, with only one seat each guaranteed, if the candidate brings the expertise required.

**5. Ways of working:**

5.1. The members of the Task Team will work together as a team with global reach, in a trusting, collaborative and transparent manner. Behaviour will follow the values and principles of the SUN Movement. The Task Team should be considered a safe space for open dialogue.

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<sup>1</sup> According to the Executive Committee Rules of Procedure Rule 17<sup>1</sup>,

5.2. The Task Team is not a voting body of SUN governance. However, through the Chairperson, i.e. the Finance Expert on the ExCom, the Task Team proposes and represents finance matters to the Executive Committee.

5.3. The Task Team works on concrete files of high priority for the SUN Movement's finance objectives. Each meeting, to take place prior to Executive Committee meetings, will be supported and prepared by the SMS finance team, under the guidance of the Task Team lead.

5.4. The Task Team provides evidence based and action oriented analyses and proposals. All Task Team members shall consider sustainability, gender transformative finance approaches, and long-term finance capacity development in their deliberations.

5.5. The Executive Committee Secretariat within the SMS will support preparations of meetings and is invited to participate in meetings as an observer.

## **6. Reporting and Accountability:**

6.1. The Task Team reports to the Executive Committee through its Chairperson.

6.2. The Task Team is not a decision-making body but proposes options for decision in the Executive Committee.

6.3. The Task Team has no legal status or binding obligations, and its members have no legal or fiduciary responsibility for the Movement.